

CML Diversity & Inclusion Program

GOAL:

1. 20% contracts awarded to MBE/WBE owned businesses
2. 10% minority workforce participation
3. 6.9% female workforce participation

COMMUNITY ENGAGEMENT

Education and Implementation

- Construction Manager at Risk (CMaR) delivery model for 8 projects in 2020 Vision Plan
- CML Diversity & Inclusion Program presented to Board of Trustees December 2014
- Nancy Tidwell hired as CML diversity and inclusion consultant – August 2014
 - regularly communicates with MBE/ WBE firms to answer questions and concerns
 - ongoing conversations with community advocates
- Letter of commitment to Melinda Carter, Director, City of Columbus Equal Business Opportunity Commission expressing CML's commitment to the community – Feb. 2015
- Diversity & Inclusion Program presentations for Public Service Managers and CML Diversity Committee by Nancy Tidwell – March 2015
- Turner Construction Asst. Engineer discussion with CML community interns on construction careers – July 2015
- Free prevailing wage seminar open to local contractors – August 2015
- FastPath Program Construction Skills track – resulted from collaboration with local minority contractors and Columbus State – Jan. 2016
- Collaboration with CML Contractor Advisory Group, N. Tidwell, ECDI to establish community mobilization fund for small contractors – June 2016

Bidding and Contracting Community Meetings

- Diversity & Inclusion Program kickoff event about CML building projects – open to all contractors/workers – Fall 2014
- CML contractor meeting at Turner Construction to share information about bid packages and processes – March 2015
- Pre-bid meeting at Main Library for contractors and workers – March 2015
- CML presence at union job fairs and ongoing conversations with union leaders – 2015
- CML Contractor meeting — July 2015
- Northern Lights bid package mtg- July 2015
- City of Columbus Equal Business Opportunity Commission Director's panel discussion on the importance of minority inclusion practices - August 2015
- Shepard Branch pre-bid meeting – Oct. 2015
- Quarterly meetings with CML Contractors Advisory Group – 2015/16
- Turner contractor event – Sept. 2016
- CML contractor panel discussion – Jan. 2017
- Contractor networking meeting – April 2017
- Contractor partnership meeting – Sept. 2017

Marketing and Advertising to the Community

- Full-page bid advertisement prominently displayed in *Columbus African American News Journal* – Feb. 2015
- Created construction job referral flier - distributed at branches and posted online for those who want to be considered for employment by contractors – March 2015
- Enhanced CML Diversity & Inclusion Program presence on columbuslibrary.org – March 2015
- Created and distributed business cards with CML Diversity & Inclusion Program goals to share throughout the community – March 2015
- Article by Nancy Tidwell about CML's commitment to the Diversity & Inclusion Program printed in *Columbus African American News Journal* – April 2015
- *Columbus African American News Journal* advertisement – Jan. 2017
- *Columbus African American News Journal* advertisement – Sept. 2017



CML Diversity & Inclusion Program

The following data & visualizations are provided by:
Thoughtwell Data Insights, Columbus, OH



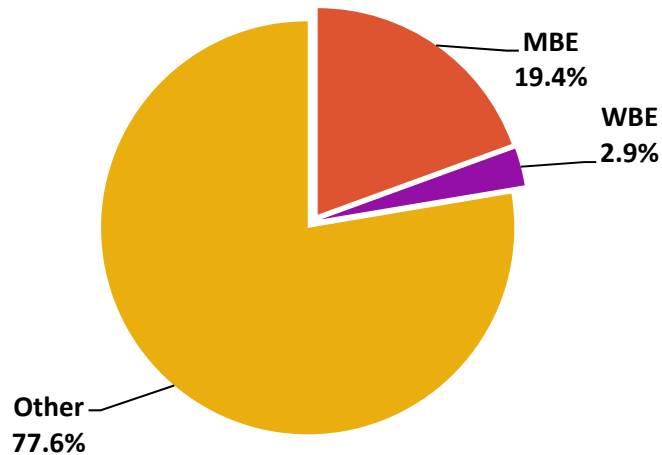
CML Diversity & Inclusion Program

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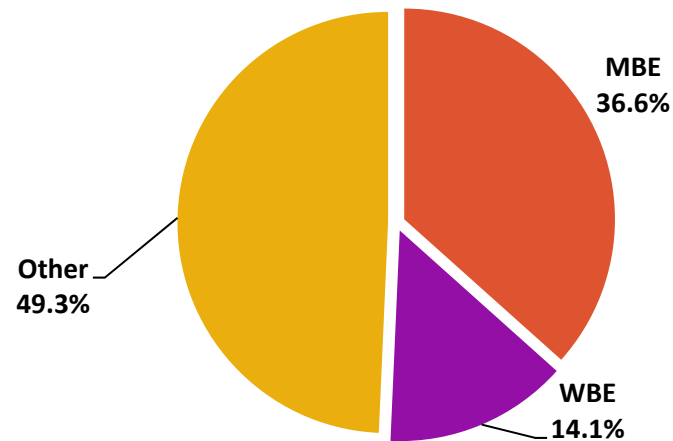
CONSTRUCTION CONTRACTS AWARDED AS OF 10/31/17

All Active Projects

Total value of contracts to date



Total number of contracts to date



This data is based on dollars awarded as of 10/31/17. Additional contracts will be awarded for all projects listed.

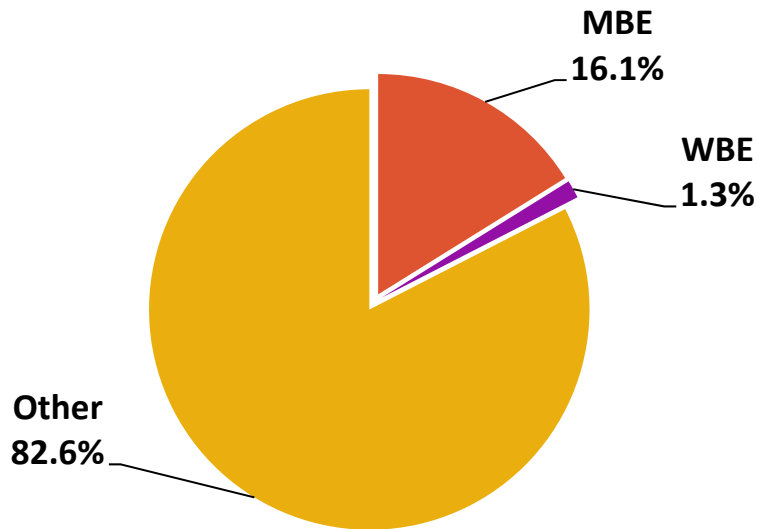
*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

CML Diversity & Inclusion Program

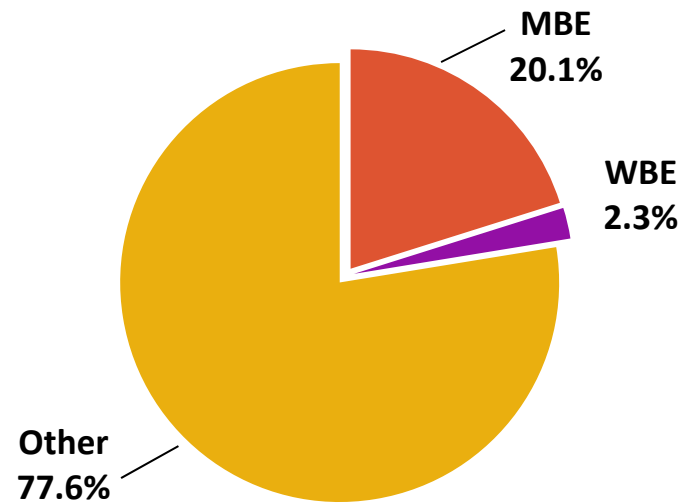
GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 10/31/17

Main Library
Value of contracts



Parsons Branch
Value of contracts



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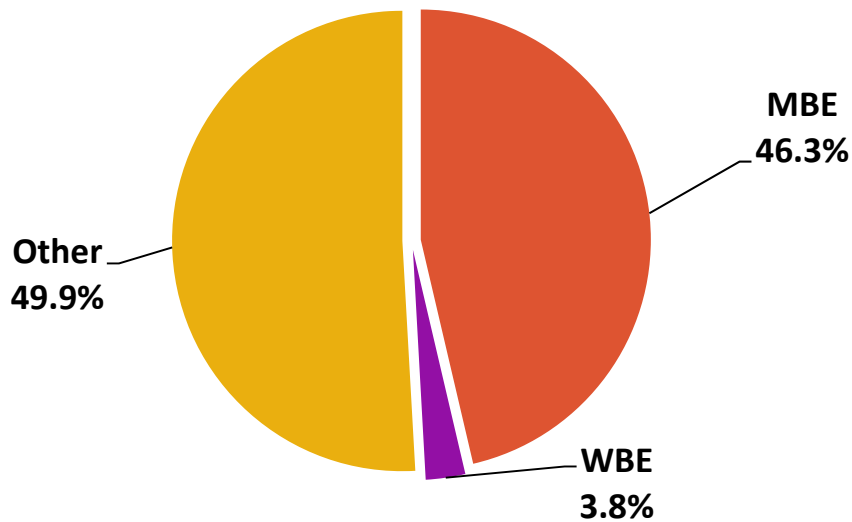
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CML Diversity & Inclusion Program

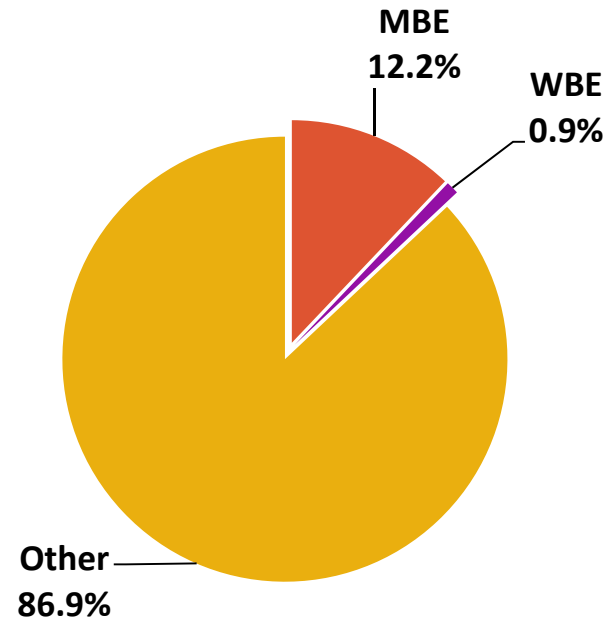
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CONSTRUCTION CONTRACTS AWARDED AS OF 10/31/17

Northern Lights Branch
Value of contracts



Shepard Branch
Value of contracts



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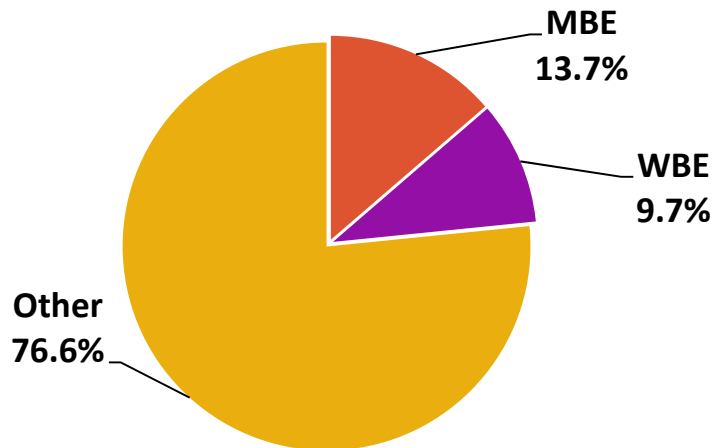
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CML Diversity & Inclusion Program

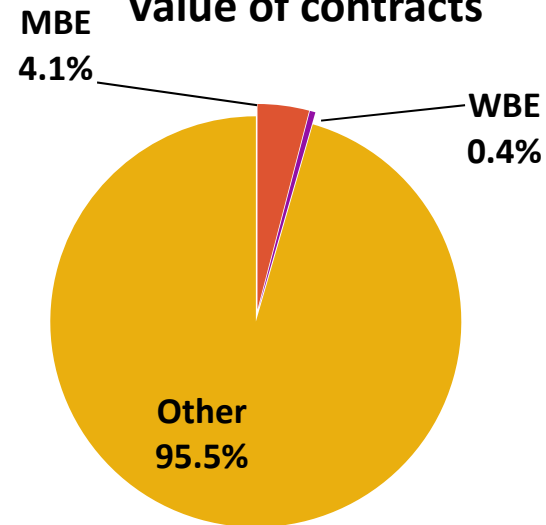
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CONSTRUCTION CONTRACTS AWARDED AS OF 10/31/17

Northside Branch Value of contracts



Hilliard Branch Value of contracts



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CML Diversity & Inclusion Program

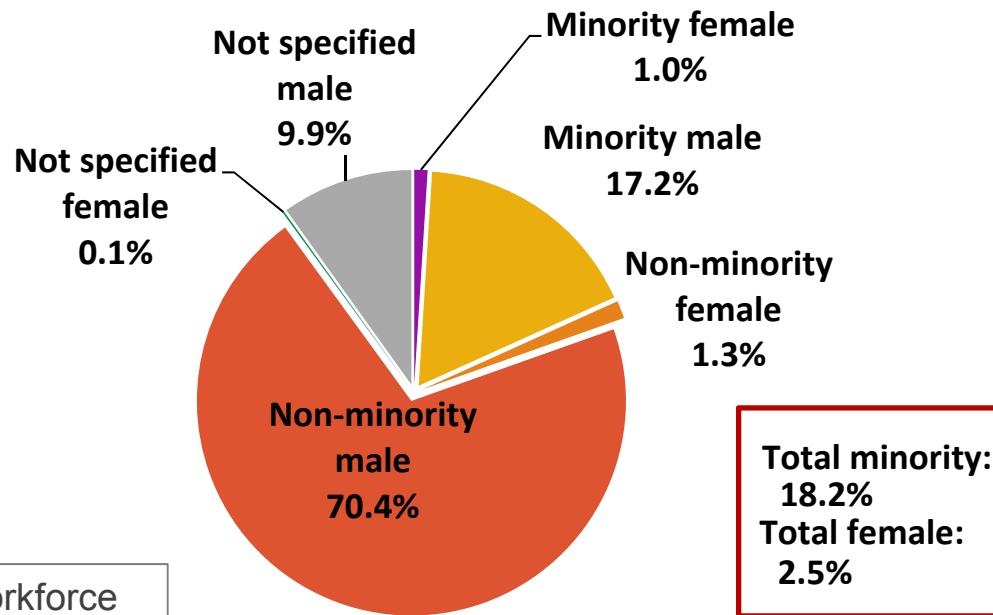
GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by minority status, % of workers



This data is based on workforce reports through 10/31/17.

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CML Diversity & Inclusion Program

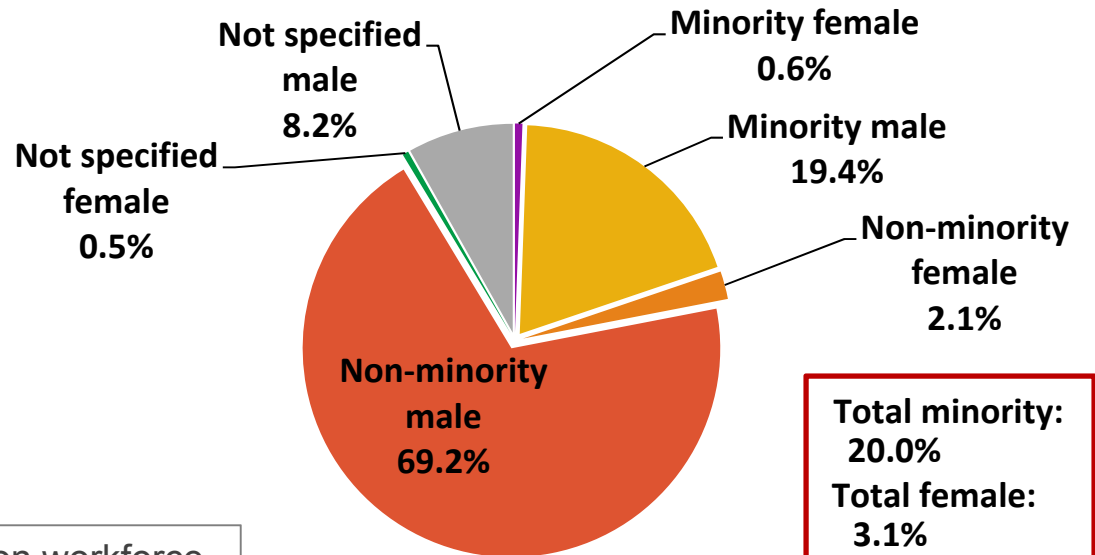
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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by minority status, % of hours



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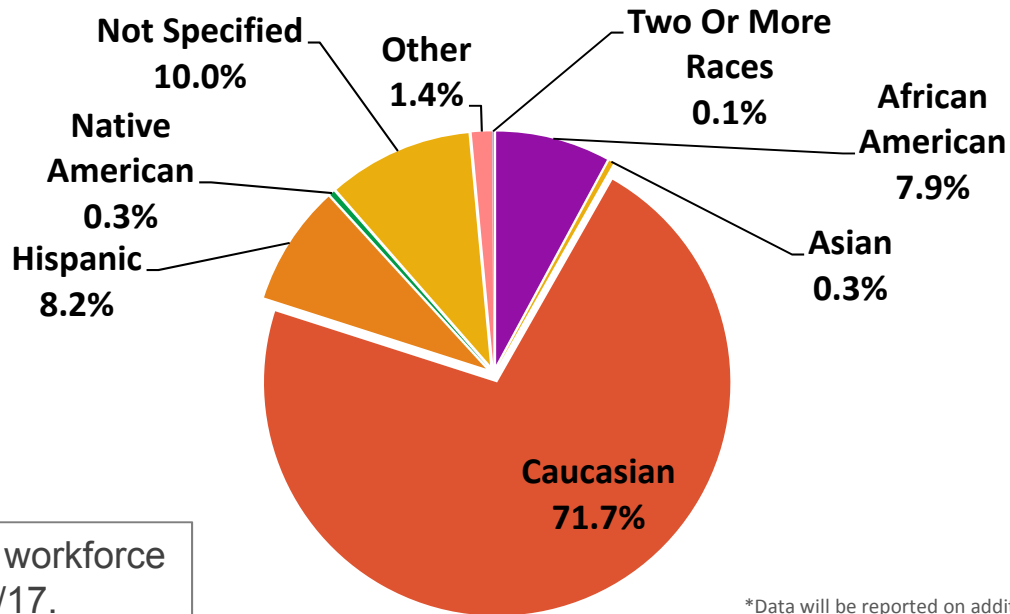
CML Diversity & Inclusion Program

GOALS:

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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects
Workforce by race/ethnicity, % of workers



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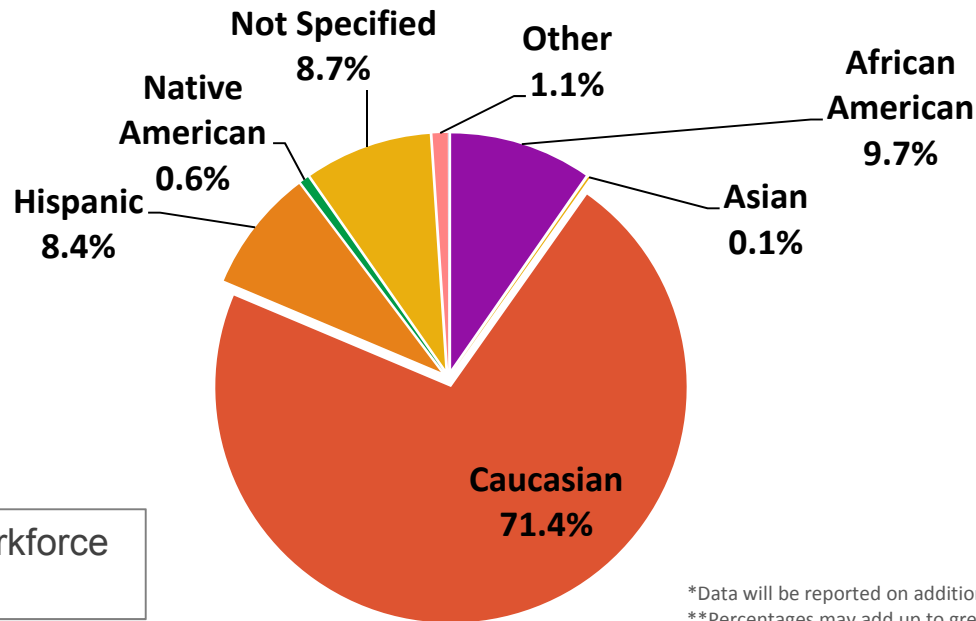
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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects
Workforce by race/ethnicity, % of hours



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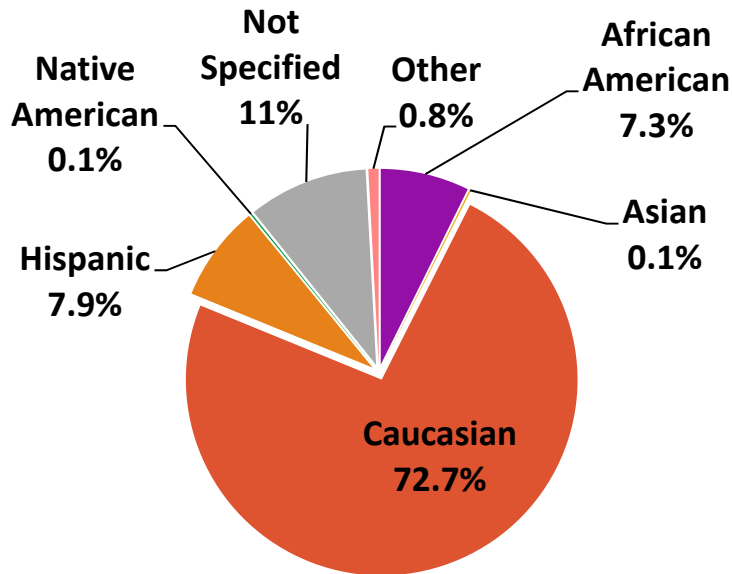
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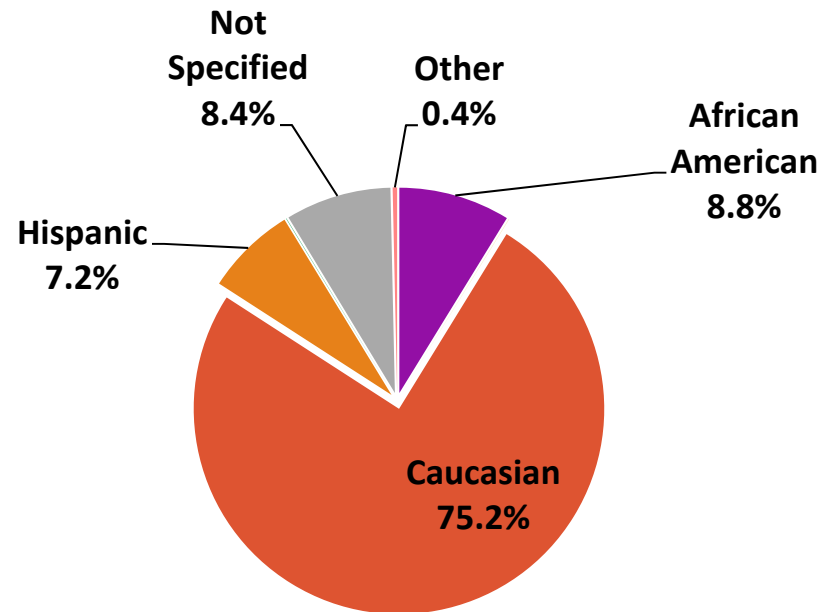
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CONSTRUCTION WORKFORCE PARTICIPATION

Main Library, % of workers
836 total



Main Library % of hours
175,947 total



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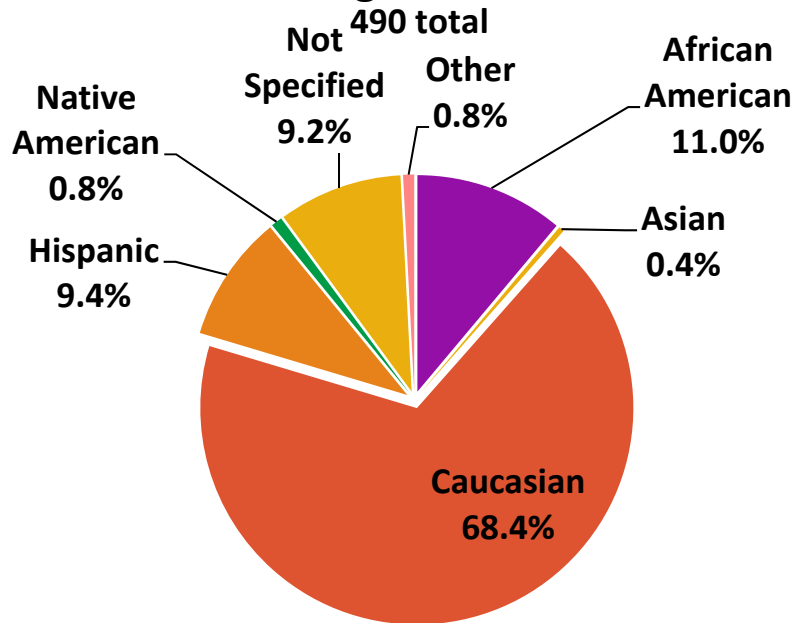
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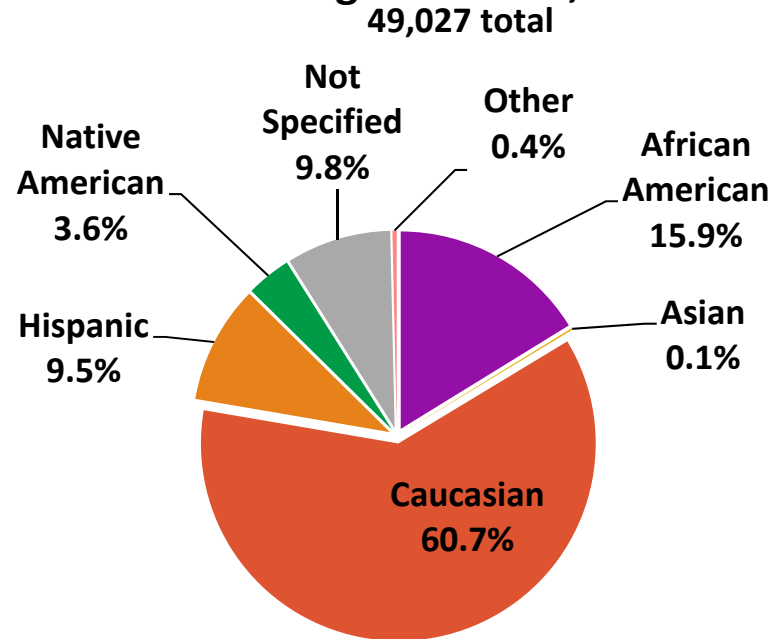
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2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

Northern Lights Branch, % of workers



Northern Lights Branch, % of hours



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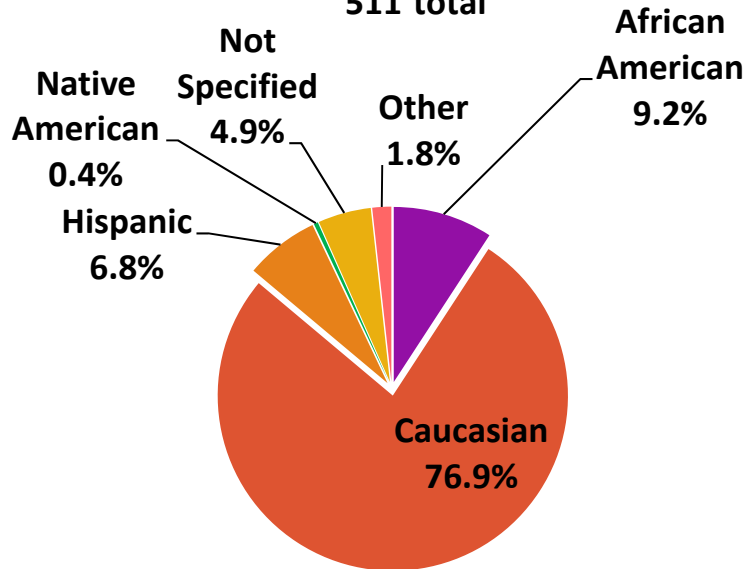
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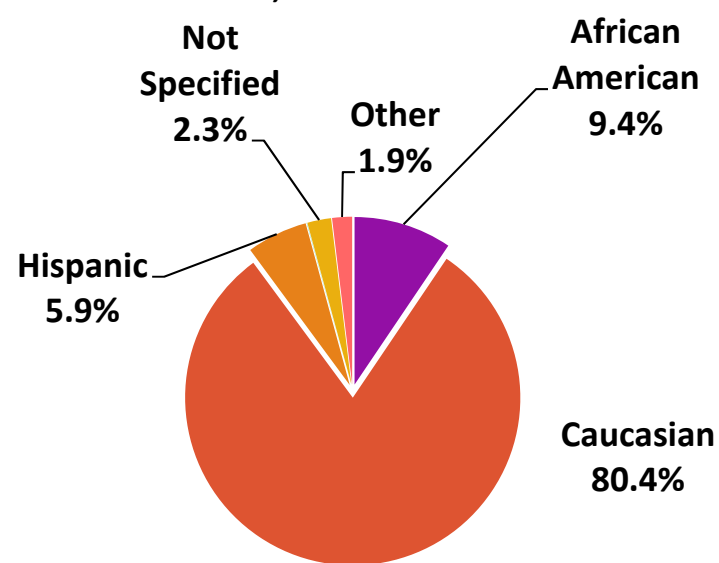
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CONSTRUCTION WORKFORCE PARTICIPATION

Parsons Branch, % of workers
511 total



Parsons Branch, % of hours
36,831 total



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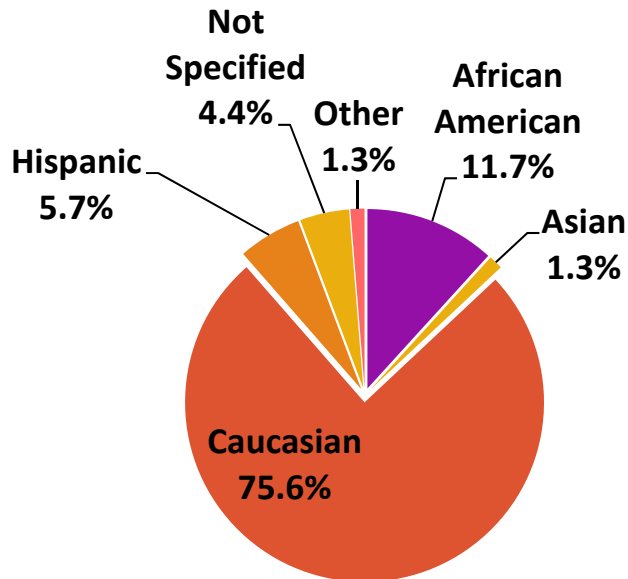
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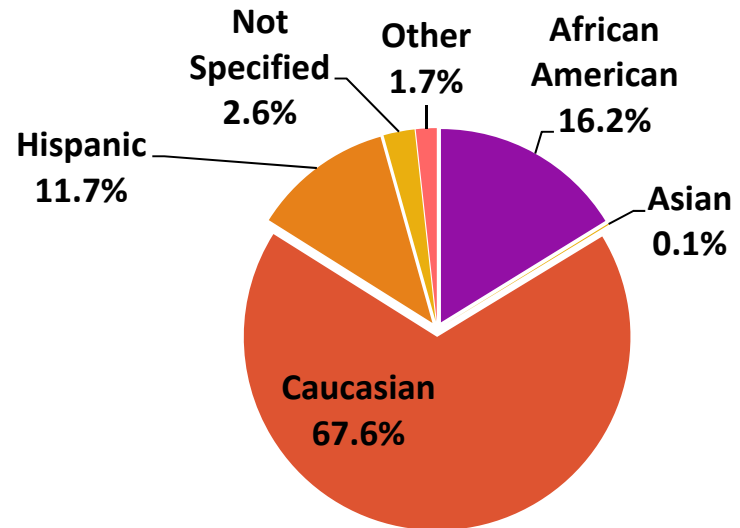
1. 10% minority workforce participation
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CONSTRUCTION WORKFORCE PARTICIPATION

Shepard Branch, % of workers
315 total



Shepard Branch, % of hours
21,221 total



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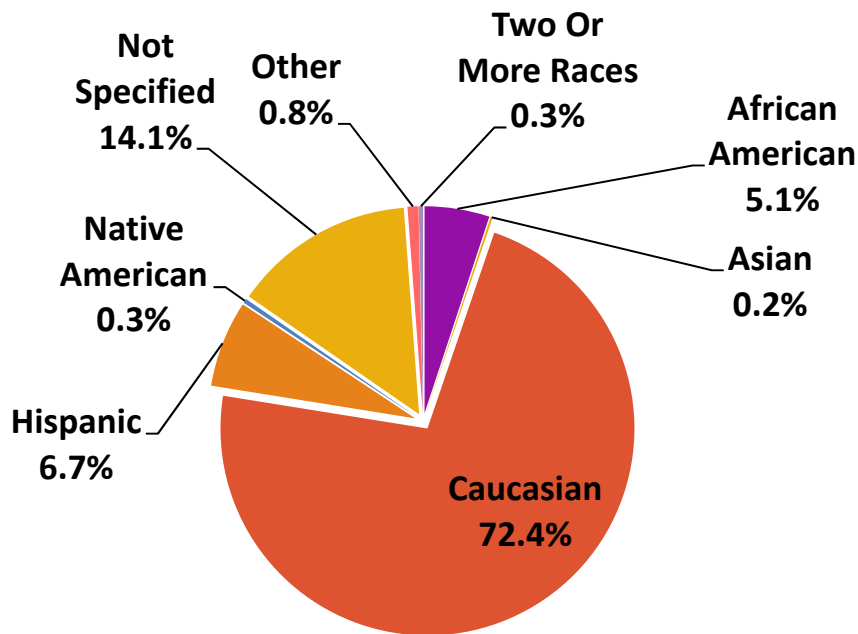
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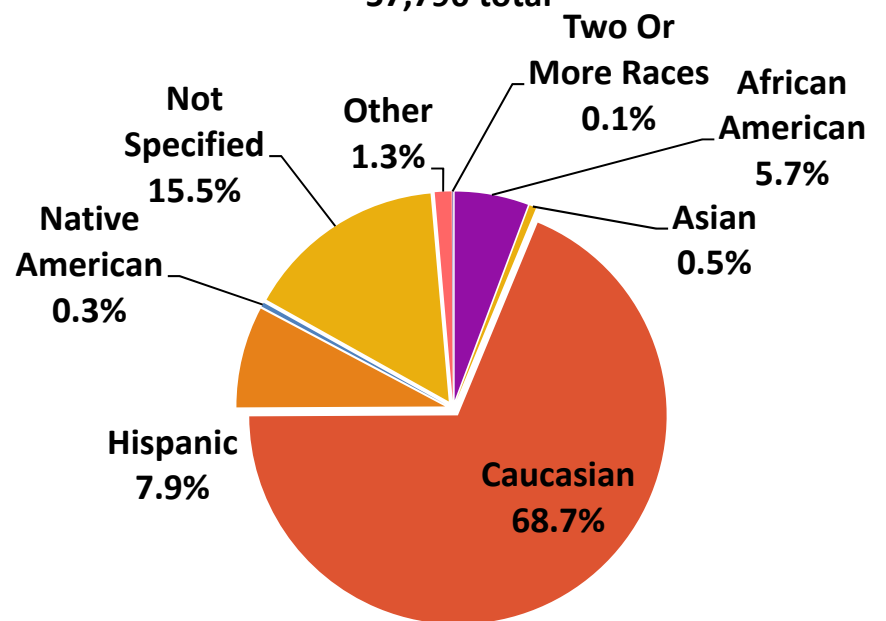
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CONSTRUCTION WORKFORCE PARTICIPATION

Northside Branch, % of workers
594 total



Northside Branch, % of hours
57,796 total



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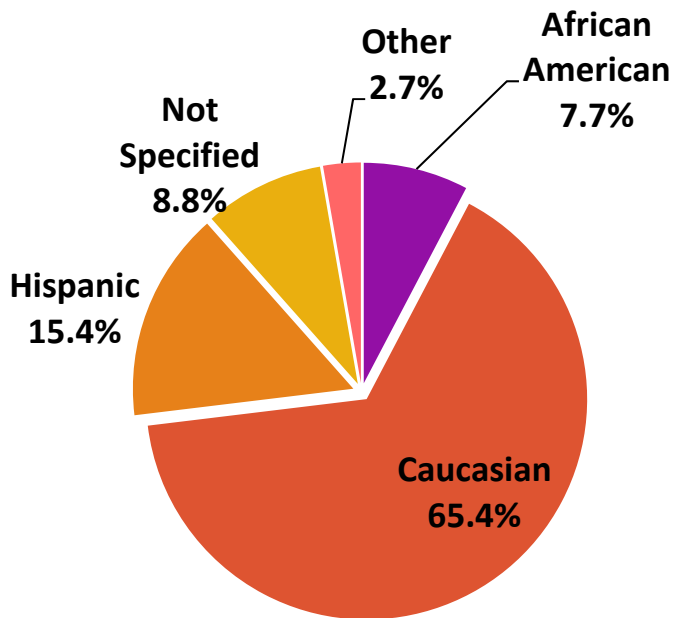
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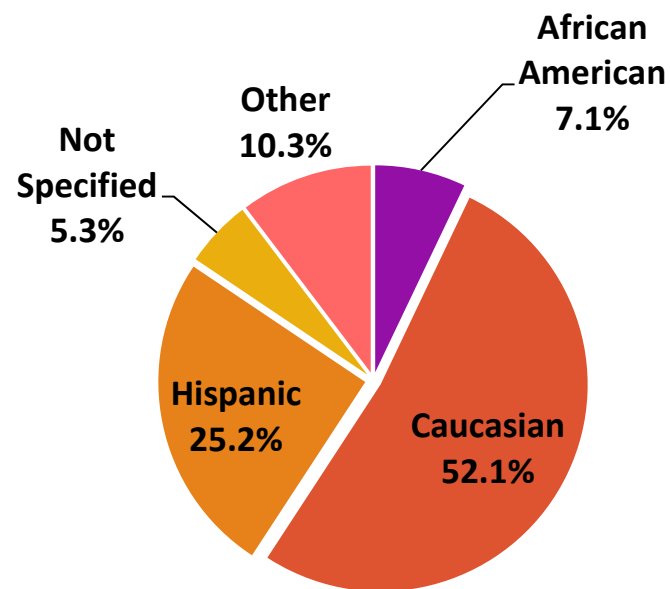
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CONSTRUCTION WORKFORCE PARTICIPATION

Hilliard Branch, % of workers
182 total



Hilliard Branch, % of hours
13,594 total



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Prime Vendor	Contractor/Sub Contractor name	CML Branch	Classification	Total Final Award
Gudenkauf > Technology Cabling	Gudenkauf	Main	Other	\$343,380.00
Gudenkauf > Technology Cabling	Teltron Design Group	Main	MBE	\$78,969.00
US Communications > Technology Cabling	US Communications	Northern Lights	WBE	\$89,839.00
US Communications > Technology Cabling	US Communications	Hilliard	WBE	\$185,063.00
Crossbow > Technology Cabling	Crossbow	Parsons	MBE	\$64,157.00
Crossbow > Technology Cabling	Crossbow	Northside	MBE	\$88,413.00
Crossbow > Technology Cabling	Crossbow	Shepard	MBE	\$47,460.00
ARCHITECTURAL CONCRETE SOLUTIO > 002400.2.1 Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Hilliard Construction	MBE	\$302,533.00
Atlas Industrial Contractors, > BP-1 Structural Steel/Misc. Metals	Atlas Industrial Contractors,	Hilliard Construction	Other	\$212,100.00
Aztec Services Group, Inc. > BP01-Selective Demolition	Aztec Services Group, Inc.	Hilliard Construction	Other	\$408,329.00
Aztec Services Group, Inc. > BP01-Selective Demolition	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
Aztec Services Group, Inc. > BP01-Selective Demolition	TBD Woman-Owned Business Ent. 307	Hilliard Construction	WBE	\$0.00
Bo-Mic Enterprises dba > Dumpsters	Bo-Mic Enterprises dba	Hilliard Construction	WBE	\$15,000.00
Capital City Electric LLC > Enabling Make Safe Work	Capital City Electric LLC	Hilliard Construction	Other	\$24,340.00
Marquee Development Group, LLC > BP01-Exterior Renovation	Marquee Development Group, LLC	Hilliard Construction	Other	\$902,325.00
Marquee Development Group, LLC > BP01-Exterior Renovation	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
Marquee Development Group, LLC > BP01-Exterior Renovation	TBD Woman-Owned Business Ent. 307	Hilliard Construction	WBE	\$0.00
S. A. Comunale Co Inc > Enabling Fire Protection Cut/Cap	S. A. Comunale Co Inc	Hilliard Construction	Other	\$3,600.00
Sands Decker Cps LLC > Surveying	Sands Decker Cps LLC	Hilliard Construction	Other	\$10,792.00
Sauer Group, Inc. > Enabling Utility Relocation	Sauer Group, Inc.	Hilliard Construction	Other	\$49,300.00
The Keller Group Limited > 002400.02 BP-2.3 - Landscaping	The Keller Group Limited	Hilliard Construction	Other	\$290,537.00
Capital City Electric, Inc. > BP 03 - Electrical	Capital City Electric, Inc.	Hilliard Construction	Other	\$1,356,722.00
Capital City Electric, Inc. > BP 03 - Electrical	Electronic Systems Consultants	Hilliard Construction	MBE	\$0.00
Capital City Electric, Inc. > BP 03 - Electrical	Torres Electric Sales & Supplies	Hilliard Construction	MBE	\$0.00
Chemcote, Inc. > 002400.02 - Asphalt Paving	Chemcote, Inc.	Hilliard Construction	Other	\$342,009.00
Chemcote, Inc. > 002400.02 - Asphalt Paving	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
Continental Office Furniture, > 002400.3.5 - Flooring	Continental Office Furniture,	Hilliard Construction	Other	\$501,996.00
Continental Office Furniture, > 002400.3.5 - Flooring	Precision Industrial Services	Hilliard Construction	MBE	\$0.00
DeBra-Kuempel, Inc. > 002400.3.14 Controls	DeBra-Kuempel, Inc.	Hilliard Construction	Other	\$242,325.00
DeBra-Kuempel, Inc. > 002400.3.14 Controls	Torres Electric Sales & Supplies	Hilliard Construction	MBE	\$0.00
Federal Rent A Fence, Inc. > Fencing	Federal Rent A Fence, Inc.	Hilliard Construction	Other	\$13,149.67
Ohio Concrete Restoration Co., > 002400.3.1 Building Concrete	Ohio Concrete Restoration Co.,	Hilliard Construction	Other	\$136,212.00
Ohio Concrete Restoration Co., > 002400.3.1 Building Concrete	TBD Woman-Owned Business Ent. 307	Hilliard Construction	WBE	\$0.00
OK Interiors Corporation > 03Drywall, Clgs, Doors, Specialties	OK Interiors Corporation	Hilliard Construction	Other	\$910,000.00
OK Interiors Corporation > 03Drywall, Clgs, Doors, Specialties	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechancial	Sauer Group, Inc.	Hilliard Construction	Other	\$1,032,400.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechancial	Barnett Mechanical Services	Hilliard Construction	MBE	\$0.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechancial	Clive E Stephens	Hilliard Construction	MBE	\$0.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechancial	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
American Architectural Glass > BP 3.3 Glazing	American Architectural Glass	Hilliard Construction	Other	\$205,300.00
American Architectural Glass > BP 3.3 Glazing	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00

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Fujitec America, Inc. > BP 3.9 Elevators	Fujitec America, Inc.	Hilliard Construction	Other	\$158,269.00
Lumenomics, Inc. > BP 3.8 Window Shades	Lumenomics, Inc.	Hilliard Construction	WBE	\$16,909.00
S&S Midwest Fire Protection LL > BP3.10 Fire Protection	S&S Midwest Fire Protection LL	Hilliard Construction	Other	\$45,344.00
TDS Custom Cabinets, LLC > BP 3.2 Architectural Woodwork	TDS Custom Cabinets, LLC	Hilliard Construction	Other	\$134,007.00
The Painting Company > BP 3.6 Painting	The Painting Company	Hilliard Construction	Other	\$126,950.00
The Painting Company > BP 3.6 Painting	TBD Minority Business Ent. 301	Hilliard Construction	MBE	\$0.00
The Wasserstrom Company > BP 3.7 Food Service Equipment	The Wasserstrom Company	Hilliard Construction	Other	\$25,996.00
Arbor Inc. > Pruning of Existing Juniper Shrubs	Arbor Inc.	Hilliard Destructive Testing	Other	\$2,560.00
Central Ohio Contractors, Inc. > Dumpsters	Central Ohio Contractors, Inc.	Hilliard Destructive Testing	Other	\$3,000.00
DREIER & MALLER INC > Sewer Investigation	DREIER & MALLER INC	Hilliard Destructive Testing	Other	\$16,000.00
McDaniel's Construction Corp., > DT - New DWS and FWS	McDaniel's Construction Corp.,	Hilliard Destructive Testing	MBE	\$155,400.00
ARCHITECTURAL CONCRETE SOLUTIO > MA - Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Main	MBE	\$766,942.77
Centennial Preservation Group, > MA - Stone Repair	Centennial Preservation Group,	Main	Other	\$699,585.65
Centennial Preservation Group, > MA - Stone Repair	Columbus Coal & Lime Co.	Main	WBE	\$1,786.00
Centennial Preservation Group, > MA - Stone Repair	Jendco Safety Supply	Main	WBE	\$191.00
cHc Manufacturing, Inc. > MA - Structural Steel	cHc Manufacturing, Inc.	Main	Other	\$938,210.00
cHc Manufacturing, Inc. > MA - Structural Steel	MasterSource Co., Inc.	Main	MBE	\$70,201.00
cHc Manufacturing, Inc. > MA - Structural Steel	MBJ Consultants, Inc.	Main	MBE	\$92,629.00
cHc Manufacturing, Inc. > MA - Structural Steel	TBD Woman-Owned Business Ent. 307	Main	WBE	\$18,750.00
Clive E Stephens > MA - Plumbing Demo	Clive E Stephens	Main	MBE	\$16,382.00
Coleman Spohn Corporation > MA - HVAC Demo	Coleman Spohn Corporation	Main	MBE	\$25,000.00
Conte Custom Ltd > MA - Millwork Service Desks	Conte Custom Ltd	Main	Other	\$114,045.00
Continental Office Furniture, > MA - Flooring	Continental Office Furniture,	Main	Other	\$958,505.00
Continental Office Furniture, > MA - Flooring	Precision Industrial Services	Main	MBE	\$213,669.00
DEH ELECTRIC,LLC > MA - Electrical Demo	DEH ELECTRIC,LLC	Main	MBE	\$40,224.00
Elite National Building Servc > MA - Final Cleaning	Elite National Building Servc	Main	MBE	\$39,770.00
George J. Igel & Company, Inc. > MA - Sitework	George J. Igel & Company, Inc.	Main	Other	\$723,699.00
George J. Igel & Company, Inc. > MA - Sitework	ABK Services LLC	Main	MBE	\$72,783.00
George J. Igel & Company, Inc. > MA - Sitework	West Fairfield Inc	Main	Other	\$0.00
GreenScapes Landscape Co Inc > MA - Landscaping	GreenScapes Landscape Co Inc	Main	Other	\$676,736.00
GreenScapes Landscape Co Inc > MA - Landscaping	TBD Minority Business Ent. 301	Main	MBE	\$50,171.00
Harold J. Becker Company, Inc. > MA - Roofing	Harold J. Becker Company, Inc.	Main	Other	\$514,277.00
KONE Inc. > MA - Elevators	KONE Inc.	Main	Other	\$125,754.35
Lang Masonry Contractors, Inc. > MA - Masonry	Lang Masonry Contractors, Inc.	Main	Other	\$132,428.00
Mak Associates Of Ohio, Inc. d > MA - Window Treatments	Mak Associates Of Ohio, Inc. d	Main	Other	\$82,973.00
Mock Woodworking Co. LLC > MA - Finish Carpentry & Millwork	Mock Woodworking Co. LLC	Main	Other	\$448,681.00
Omni Fireproofing Co. LLC > MA - Fire Proofing	Omni Fireproofing Co. LLC	Main	Other	\$104,664.00
Omni Fireproofing Co. LLC > MA - Fire Proofing	MBJ Consultants, Inc.	Main	MBE	\$23,750.00
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	S. G. Loewendick & Sons, Inc.	Main	Other	\$1,060,934.50
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	MU Trucking, Inc.	Main	MBE	\$7,607.50
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	NJB Consulting Services Inc.	Main	MBE	\$373,387.00
Teemok Construction, Inc. > MA - General Requirements	Teemok Construction, Inc.	Main	Other	\$955,410.00
Teemok Construction, Inc. > MA - General Requirements	Gray Guy Group LLC	Main	MBE	\$193,598.00

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Teemok Construction, Inc. > MA - General Requirements	Bo-Mic Enterprises dba	Main	WBE	\$80,545.00
The Ardit Company > MA - Terrazzo	The Ardit Company	Main	WBE	\$124,879.00
The Blakley Corporation > MA - Curtainwall	The Blakley Corporation	Main	Other	\$2,231,599.00
The Blakley Corporation > MA - Curtainwall	Quality Interiors, Inc.	Main	MBE	\$532,512.00
The Painting Company > MA - Painting	The Painting Company	Main	Other	\$361,050.00
The Painting Company > MA - Painting	Spears Shamrock	Main	MBE	\$65,200.00
The Superior Group > MA - Electrical	The Superior Group	Main	Other	\$4,490,192.00
The Superior Group > MA - Electrical	Electronic Systems Consultants	Main	MBE	\$138,599.00
The Superior Group > MA - Electrical	Royal Electrical Construction Corp	Main	WBE	\$109,676.00
The Wasserstrom Company > MA - Food Service Equipment	The Wasserstrom Company	Main	Other	\$14,183.00
Thomas Door Controls, Inc. > MA - Door Hardware	Thomas Door Controls, Inc.	Main	Other	\$2,921.15
TP Mechanical Contractors, Inc > MA - Plumbing and HVAC	TP Mechanical Contractors, Inc	Main	Other	\$3,946,517.21
TP Mechanical Contractors, Inc > MA - Plumbing and HVAC	Barnett Mechanical Services	Main	MBE	\$882,825.26
Valley Interior Systems, Inc. > MA - Drywall and Ceilings	Valley Interior Systems, Inc.	Main	Other	\$2,323,654.00
Valley Interior Systems, Inc. > MA - Drywall and Ceilings	Alpha & Omega Construction Builders	Main	MBE	\$470,000.00
ARCHITECTURAL CONCRETE SOLUTIO > 002400.01.02-Building Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Martin Luther King	MBE	\$366,320.00
McDaniel's Construction Corp., > BP.01.01-Sitework Utilities	McDaniel's Construction Corp.,	Martin Luther King	MBE	\$683,000.00
Got 2 Go Portable Sanitation L > Temp Toilets	Got 2 Go Portable Sanitation L	Martin Luther King	MBE	\$1,500.00
Ohio Steel Industries, Inc. > 01.03-Structural Steel	Ohio Steel Industries, Inc.	Martin Luther King	Other	\$459,698.00
Ohio Steel Industries, Inc. > 01.03-Structural Steel	Columbus Steel Erectors, Inc.	Martin Luther King	MBE	\$0.00
Aggressive Mechanical, Inc. > NL - Plumbing	Aggressive Mechanical, Inc.	Northern Lights	Other	\$301,695.00
Aggressive Mechanical, Inc. > NL - Plumbing	Stotts Mechanical Insulation Inc	Northern Lights	WBE	\$0.00
ARCHITECTURAL CONCRETE SOLUTIO > NL - Building and Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Northern Lights	MBE	\$483,564.00
Bo-Mic Enterprises dba > NL - Dumpsters	Bo-Mic Enterprises dba	Northern Lights	WBE	\$15,202.20
Capital City Electric LLC > NL - Electrical Changes	Capital City Electric LLC	Northern Lights	Other	\$0.00
Chemcote, Inc. > NL - Asphalt Paving	Chemcote, Inc.	Northern Lights	Other	\$143,545.00
Columbus Glass & Mirror, Inc > NL - Glazing	Columbus Glass & Mirror, Inc	Northern Lights	Other	\$385,430.00
Columbus Glass & Mirror, Inc > NL - Glazing	Professional Janitorial Services	Northern Lights	MBE	\$0.00
COLUMBUS SPD > NL - Drywall and Specialties	COLUMBUS SPD	Northern Lights	Other	\$577,706.00
COLUMBUS SPD > NL - Drywall and Specialties	Gray Guy Group LLC	Northern Lights	MBE	\$317,291.00
Continental Office Furniture, > NL - Flooring	Continental Office Furniture,	Northern Lights	Other	\$129,713.00
Continental Office Furniture, > NL - Flooring	Precision Industrial Services	Northern Lights	MBE	\$35,550.00
DEH ELECTRIC,LLC > NL - Electrical	DEH ELECTRIC,LLC	Northern Lights	MBE	\$1,165,926.00
Donley Concrete Cutting Compan > NL - Concrete Cutting	Donley Concrete Cutting Compan	Northern Lights	Other	\$7,700.00
DSS Services, LLC > NL - Demolition	DSS Services, LLC	Northern Lights	MBE	\$142,150.00
Elite National Building Servic > NL - Final Cleaning	Elite National Building Servic	Northern Lights	MBE	\$4,254.00
Forum Manufacturing, Inc. > NL - Architectural Woodwork	Forum Manufacturing, Inc.	Northern Lights	WBE	\$69,225.00
Got 2 Go Portable Sanitation L > NL - Temp Toilets	Got 2 Go Portable Sanitation L	Northern Lights	MBE	\$4,008.80
Leidal & Hart Mason Contractor > NL - Masonry	Leidal & Hart Mason Contractor	Northern Lights	Other	\$271,993.00
Leidal & Hart Mason Contractor > NL - Masonry	Columbus Coal & Lime Co.	Northern Lights	WBE	\$873.00
Leidal & Hart Mason Contractor > NL - Masonry	Riverfront Building Products LLC	Northern Lights	WBE	\$28,023.00
Leidal & Hart Mason Contractor > NL - Masonry	TBD Woman-Owned Business Ent. 307	Northern Lights	WBE	\$31,755.00
Lumenomics, Inc. > NL - Window Treatments	Lumenomics, Inc.	Northern Lights	WBE	\$12,351.00

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McDaniel's Construction Corp., > NL - Sitework	McDaniel's Construction Corp.,	Northern Lights	MBE	\$660,576.81
Modular Space Corporation DbA > NL - Construction Trailers	Modular Space Corporation DbA	Northern Lights	Other	\$5,668.25
National Construction Rentals, > NL - Construction Fencing	National Construction Rentals,	Northern Lights	Other	\$12,085.45
Peabody Landscape Construction > NL - Landscaping	Peabody Landscape Construction	Northern Lights	Other	\$218,807.00
Peabody Landscape Construction > NL - Landscaping	ProScapes Lawn & Landscape Maint.	Northern Lights	WBE	\$10,000.00
Rockwood Builders, Ltd. > NL - Labor	Rockwood Builders, Ltd.	Northern Lights	MBE	\$41,521.00
S. A. Comunale Co Inc > NL - Fire Protection	S. A. Comunale Co Inc	Northern Lights	Other	\$68,051.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Northern Lights	Other	\$20,350.00
Sands Decker Cps LLC > NL - Surveying	Sands Decker Cps LLC	Northern Lights	Other	-\$8,988.00
Sauer Group, Inc. > NL - HVAC	Sauer Group, Inc.	Northern Lights	Other	\$516,627.00
Sauer Group, Inc. > NL - HVAC	Approved Components & Systems Inc	Northern Lights	MBE	\$167,890.00
Sauer Group, Inc. > NL - HVAC	TBD Minority Business Ent. 301	Northern Lights	MBE	\$35,847.00
Sessley Construction, Inc. > NL - GR Labor	Sessley Construction, Inc.	Northern Lights	MBE	\$10,890.81
The Tarrier Steel Company Inc. > NL - Structural Steel	The Tarrier Steel Company Inc.	Northern Lights	Other	\$423,913.00
The Tarrier Steel Company Inc. > NL - Structural Steel	XYZ Survey Suervice dba XYZ	Northern Lights	MBE	\$1,500.00
Top Quality Painting, Inc. > NL - Painting	Top Quality Painting, Inc.	Northern Lights	MBE	\$54,665.00
Wolfrum Roofing & Exteriors, L > NL - Roofing	Wolfrum Roofing & Exteriors, L	Northern Lights	Other	\$316,784.00
Wolfrum Roofing & Exteriors, L > NL - Roofing	Metal Era	Northern Lights	MBE	\$24,555.00
Adena Corporation > NS - Masonry and Steel	Adena Corporation	Northside	Other	\$294,899.00
Adena Corporation > NS - Masonry and Steel	XYZ Survey Suervice dba XYZ	Northside	MBE	\$0.00
Adena Corporation > NS - Masonry and Steel	Riverfront Building Products LLC	Northside	WBE	\$615,000.00
ARCHITECTURAL CONCRETE SOLUTIO > NS - Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Northside	MBE	\$290,867.00
Bo-Mic Enterprises dba > NS - Dumpsters	Bo-Mic Enterprises dba	Northside	WBE	\$18,305.00
Capital City Electric LLC > NS - Electrical	Capital City Electric LLC	Northside	Other	\$911,594.00
Capital City Electric LLC > NS - Electrical	Electronic Systems Consultants	Northside	MBE	\$17,169.00
Celina Glass Company Inc > NS - Glazing	Celina Glass Company Inc	Northside	Other	\$370,691.00
Celina Glass Company Inc > NS - Glazing	Rath Builders Supply, Inc.	Northside	MBE	\$102,016.00
Charles L Taylor dba Taylor > NS - Painting	Charles L Taylor dba Taylor	Northside	MBE	\$77,324.00
Chemcote, Inc. > NS - Asphalt Paving	Chemcote, Inc.	Northside	Other	\$38,865.00
Conte Custom Ltd > NS - Architectural Woodwork	Conte Custom Ltd	Northside	Other	\$247,904.00
Continental Office Furniture, > NS - Flooring	Continental Office Furniture,	Northside	Other	\$93,127.49
Continental Office Furniture, > NS - Flooring	Precision Industrial Services	Northside	MBE	\$53,493.51
Environmental Management Servi > NS - Landscaping	Environmental Management Servi	Northside	Other	\$130,637.00
Environmental Management Servi > NS - Landscaping	Bridges Bros. Trucking LLC	Northside	MBE	\$0.00
George J. Igel & Company, Inc. > NS - Building Concrete	George J. Igel & Company, Inc.	Northside	Other	\$654,781.00
George J. Igel & Company, Inc. > NS - Building Concrete	ABK Services LLC	Northside	MBE	\$8,000.00
George J. Igel & Company, Inc. > NS - Building Concrete	Midwest Reinforcing Contractors Inc	Northside	WBE	\$21,000.00
John Eramo And Sons, Inc. > NS - Sitework	John Eramo And Sons, Inc.	Northside	Other	\$627,911.00
John Eramo And Sons, Inc. > NS - Sitework	Bridges Bros. Trucking LLC	Northside	MBE	\$59,217.00
Lumenomics, Inc. > NS - Window Treatments	Lumenomics, Inc.	Northside	WBE	\$15,399.00
Modular Space Corporation DbA > NS - Trailers	Modular Space Corporation DbA	Northside	Other	\$8,507.40
National Construction Rentals, > NS - Site Fencing	National Construction Rentals,	Northside	Other	\$7,594.88
OCP Contractors, Inc. > NS - Drywall, Ceilings, DFH, Spec.	OCP Contractors, Inc.	Northside	Other	\$642,704.00

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OCP Contractors, Inc. > NS - Drywall, Ceilings, DFH, Spec.	Contractor Connection	Northside	MBE	\$152,865.00
Otis Elevator Company > NS - Elevators	Otis Elevator Company	Northside	Other	\$80,048.00
S. A. Comunale Co Inc > NS - Fire Protection	S. A. Comunale Co Inc	Northside	Other	\$69,457.90
S. A. Comunale Co Inc > NS - Fire Protection	Hammond Corporation	Northside	WBE	\$4,688.10
S. G. Loewendick & Sons, Inc. > NS - Demolition	S. G. Loewendick & Sons, Inc.	Northside	Other	\$51,680.00
S. G. Loewendick & Sons, Inc. > NS - Demolition	MU Trucking, Inc.	Northside	MBE	\$7,020.00
Sands Decker Cps LLC > NS - Surveying	Sands Decker Cps LLC	Northside	Other	\$7,351.00
Sauer Group, Inc. > NS - Plumbing and HVAC	Sauer Group, Inc.	Northside	Other	\$969,871.84
Sauer Group, Inc. > NS - Plumbing and HVAC	Barnett Mechanical Services	Northside	MBE	\$170,515.16
Sessley Construction, Inc. > NS - GR Labor	Sessley Construction, Inc.	Northside	MBE	\$7,379.09
Spohn Associates, Inc. > NS - Metal Panels	Spohn Associates, Inc.	Northside	Other	\$248,023.11
Spohn Associates, Inc. > NS - Metal Panels	Faith Daniel & Company, LLC	Northside	WBE	\$79,060.89
Wanner Metal Worx, Inc. > NS - Misc. Metals	Wanner Metal Worx, Inc.	Northside	Other	\$259,858.00
Wanner Metal Worx, Inc. > NS - Misc. Metals	Created by Dina	Northside	Other	\$0.00
Wolfrum Roofing & Exteriors, L > NS - Roofing	Wolfrum Roofing & Exteriors, L	Northside	Other	\$209,023.99
Wolfrum Roofing & Exteriors, L > NS - Roofing	Metal Era	Northside	MBE	\$17,212.01
Elite National Building Servic > Final Cleaning	Elite National Building Servic	Northside	MBE	\$6,737.00
The Wasserstrom Company > NS - Food Service Equipment	The Wasserstrom Company	Northside	Other	\$9,511.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Parsons	Other	\$121,932.99
Aggressive Mechanical, Inc. > PA - Plumbing	Aggressive Mechanical, Inc.	Parsons	Other	\$256,984.00
Aggressive Mechanical, Inc. > PA - Plumbing	Stotts Mechanical Insulation Inc	Parsons	WBE	\$8,444.00
Applied Mechanical Systems, In > PA - HVAC	Applied Mechanical Systems, In	Parsons	Other	\$570,021.00
Badger Daylighting Corp. > Superior Enterprises Parsons	Badger Daylighting Corp.	Parsons	Other	\$4,800.00
BakerCorp > Superior Enterprises Parsons	BakerCorp	Parsons	Other	\$18,957.10
Bo-Mic Enterprises dba > PA - Rubbish Removal	Bo-Mic Enterprises dba	Parsons	WBE	\$10,509.80
Bo-Mic Enterprises dba > PA - Temp Toilets	Bo-Mic Enterprises dba	Parsons	WBE	\$3,481.94
Capital City Electric LLC > PA - Electrical	Capital City Electric LLC	Parsons	Other	\$861,835.18
Capital City Electric LLC > PA - Electrical	Electronic Systems Consultants	Parsons	MBE	\$8,980.00
Celina Glass Company Inc > PA - Glazing	Celina Glass Company Inc	Parsons	Other	\$521,533.00
Celina Glass Company Inc > PA - Glazing	Rath Builders Supply, Inc.	Parsons	MBE	\$104,874.00
Continental Office Furniture, > PA - Flooring	Continental Office Furniture,	Parsons	Other	\$84,043.00
Continental Office Furniture, > PA - Flooring	Precision Industrial Services	Parsons	MBE	\$23,220.00
CXW Trucking LLC > Superior Enterprises Parsons	CXW Trucking LLC	Parsons	Other	\$3,000.00
Decker Construction Company > PA - Asphalt Paving Patching	Decker Construction Company	Parsons	Other	\$143,483.00
Decker Construction Company > PA - Asphalt Paving Patching	TBD Minority Business Ent. 301	Parsons	MBE	\$0.00
Donley Concrete Cutting Compan > Superior Enterprises Parsons	Donley Concrete Cutting Compan	Parsons	Other	\$425.00
E C Babbert Inc > Superior Enterprises Parsons	E C Babbert Inc	Parsons	Other	\$2,142.00
Eagle Tapping Service Inc > Superior Enterprises Parsons	Eagle Tapping Service Inc	Parsons	Other	\$0.00
Elite National Building Servic > PA - Final Cleaning	Elite National Building Servic	Parsons	MBE	\$4,671.00
Environmental Management Servi > PA - ROW Landscaping	Environmental Management Servi	Parsons	Other	\$175,631.00
Environmental Management Servi > PA - ROW Landscaping	Bridges Bros. Trucking LLC	Parsons	MBE	\$0.00
Environmental Management Servi > PA - ROW Landscaping	Tatum Landscaping & Lawn Care, LLC	Parsons	MBE	\$3,400.00
Forum Manufacturing, Inc. > PA - Architectural Woodwork	Forum Manufacturing, Inc.	Parsons	WBE	\$87,829.00

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George J. Igel & Company, Inc. > PA - Early Site Concrete	George J. Igel & Company, Inc.	Parsons	Other	\$175,941.00
George J. Igel & Company, Inc. > PA - Early Site Concrete	ABK Services LLC	Parsons	MBE	\$28,750.00
HD Supply Waterworks LTD > Superior Enterprises Parsons	HD Supply Waterworks LTD	Parsons	Other	\$12,676.50
Leidal & Hart Mason Contractor > PA - Masonry	Leidal & Hart Mason Contractor	Parsons	Other	\$238,251.82
Leidal & Hart Mason Contractor > PA - Masonry	TBD Woman-Owned Business Ent. 307	Parsons	WBE	\$20,642.00
Mark Corbin dba Superior > PA - Sitework	Mark Corbin dba Superior	Parsons	MBE	\$162,236.82
MAYS CONSULTING EVALUATION SER > PA - Noise Issue	MAYS CONSULTING EVALUATION SER	Parsons	Other	\$1,250.00
Modular Space Corporation Db a > PA - Office Trailer	Modular Space Corporation Db a	Parsons	Other	\$6,294.36
National Construction Rentals, > PA - Construction Fencing	National Construction Rentals,	Parsons	Other	\$6,714.00
Neenah Foundry Company > Superior Enterprises Parsons	Neenah Foundry Company	Parsons	Other	\$3,663.31
Newcomer Concrete Services, In > PA - ROW Site Concrete	Newcomer Concrete Services, In	Parsons	Other	\$225,333.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	J & P Paving Masonry Sealant, Inc.	Parsons	MBE	\$6,460.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	Columbus Coal & Lime Co.	Parsons	WBE	\$2,000.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	CAF Enterprises Inc	Parsons	Other	\$0.00
Rockwood Builders, Ltd. > PA - Labor	Rockwood Builders, Ltd.	Parsons	MBE	\$26,053.44
S. A. Comunale Co Inc > PA - Fire Protection	S. A. Comunale Co Inc	Parsons	Other	\$63,116.00
Safety Service Products, Inc. > Superior Enterprises Parsons	Safety Service Products, Inc.	Parsons	Other	\$11,601.14
Sands Decker Cps LLC > PA - Surveying	Sands Decker Cps LLC	Parsons	Other	\$9,115.50
Select Ventures > Superior Enterprises Parsons	Select Ventures	Parsons	Other	\$864.30
Sessley Construction, Inc. > PA - GR Labor	Sessley Construction, Inc.	Parsons	MBE	\$7,136.65
Sunbelt Rentals, Inc. > Superior Enterprises Parsons	Sunbelt Rentals, Inc.	Parsons	Other	\$23,527.51
The Kleingers Group > Superior Enterprises Parsons	The Kleingers Group	Parsons	Other	\$3,588.00
The Olen Corporation > Superior Enterprises Parsons	The Olen Corporation	Parsons	Other	\$1,564.29
The Righter Company > PA - Earth Retention	The Righter Company	Parsons	Other	\$42,990.00
The Tarrier Steel Company Inc. > PA - Structural Steel	The Tarrier Steel Company Inc.	Parsons	Other	\$494,394.00
Thompson Concrete Construction > PA - Building Concrete	Thompson Concrete Construction	Parsons	Other	\$274,884.83
Thompson Concrete Construction > PA - Building Concrete	J & P Paving Masonry Sealant, Inc.	Parsons	MBE	\$350.00
Thompson Concrete Construction > PA - Building Concrete	TBD Woman-Owned Business Ent. 307	Parsons	WBE	\$1,240.00
Top Quality Painting, Inc. > PA - Painting	Top Quality Painting, Inc.	Parsons	MBE	\$49,491.00
Williamson Builders Inc. > PA - Doors, Ceilings, Drywall, Spec	Williamson Builders Inc.	Parsons	MBE	\$659,282.80
Wolfrum Roofing & Exteriors, L > PA - Roofing	Wolfrum Roofing & Exteriors, L	Parsons	Other	\$201,235.00
Wolfrum Roofing & Exteriors, L > PA - Roofing	L J M Enterprises LLC	Parsons	MBE	\$0.00
Wolfrum Roofing & Exteriors, L > PA - Roofing	Metal Era	Parsons	MBE	\$35,939.00
Geotechnical Consultants, Inc. > Monitoring and Testing	Geotechnical Consultants, Inc.	Parsons	Other	\$2,500.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Shepard	Other	\$113,037.16
American Architectural Glass > SH - Glazing	American Architectural Glass	Shepard	Other	\$175,654.00
American Architectural Glass > SH - Glazing	J & P Paving Masonry Sealant, Inc.	Shepard	MBE	\$12,000.00
Anthony Hudson Jr. dba D4 > SH - Masonry	Anthony Hudson Jr. dba D4	Shepard	MBE	\$40,484.00
Bo-Mic Enterprises dba > SH - Dumpsters	Bo-Mic Enterprises dba	Shepard	WBE	\$6,665.90
Burns & Scalo Roofing Company, > SH - Roofing and Metal Panels	Burns & Scalo Roofing Company,	Shepard	Other	\$358,211.00
Charles L Taylor dba Taylor > SH - Painting	Charles L Taylor dba Taylor	Shepard	MBE	\$27,459.00
Chemcote, Inc. > SH - Asphalt Paving	Chemcote, Inc.	Shepard	Other	\$88,592.00
Chemcote, Inc. > SH - Asphalt Paving	MU Trucking, Inc.	Shepard	MBE	\$0.00

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Continental Office Furniture, > SH - Flooring	Continental Office Furniture,	Shepard	Other	\$48,034.00
Continental Office Furniture, > SH - Flooring	Precision Industrial Services	Shepard	MBE	\$14,985.00
Elite National Building Servc > SH - Final Cleaning	Elite National Building Servc	Shepard	MBE	\$4,506.00
George J. Igel & Company, Inc. > SH - Sitework	George J. Igel & Company, Inc.	Shepard	Other	\$575,090.00
George J. Igel & Company, Inc. > SH - Sitework	ABK Services LLC	Shepard	MBE	\$34,635.00
George J. Igel & Company, Inc. > SH - Sitework	Midwest Reinforcing Contractors Inc	Shepard	WBE	\$2,700.00
George J. Igel & Company, Inc. > SH - Sitework	West Fairfield Inc	Shepard	Other	\$0.00
Lumenomics, Inc. > SH - Window Treatments	Lumenomics, Inc.	Shepard	WBE	\$4,982.00
Mill Tech, LLC > SH - Architectural Woodwork	Mill Tech, LLC	Shepard	Other	\$51,705.00
Modular Space Corporation Db a > SH - Job Trailer	Modular Space Corporation Db a	Shepard	Other	\$5,861.13
National Construction Rentals, > SH - Construction Fencing	National Construction Rentals,	Shepard	Other	\$3,040.53
Newcomer Concrete Services, In > SH - Site Concrete	Newcomer Concrete Services, In	Shepard	Other	\$155,171.00
Newcomer Concrete Services, In > SH - Site Concrete	J & P Paving Masonry Sealant, Inc.	Shepard	MBE	\$1,195.00
Newcomer Concrete Services, In > SH - Site Concrete	Bakaar Enterprises	Shepard	MBE	\$1,460.00
Newcomer Concrete Services, In > SH - Site Concrete	Columbus Coal & Lime Co.	Shepard	WBE	\$3,828.00
Sands Decker Cps LLC > SH - Surveying	Sands Decker Cps LLC	Shepard	Other	\$6,630.50
Sauer Group, Inc. > SH - Plumbing/HVAC	Sauer Group, Inc.	Shepard	Other	\$476,198.00
Sauer Group, Inc. > SH - Plumbing/HVAC	Approved Components & Systems Inc	Shepard	MBE	\$83,141.00
Sauer Group, Inc. > SH - Plumbing/HVAC	Stotts Mechanical Insulation Inc	Shepard	WBE	\$0.00
Sessley Construction, Inc. > SH - General Requirements Labor	Sessley Construction, Inc.	Shepard	MBE	\$11,691.91
Sunbelt Rentals, Inc. > SH - Generator	Sunbelt Rentals, Inc.	Shepard	Other	\$376.25
Tatum Landscaping & Lawn Care, > SH - Landscaping	Tatum Landscaping & Lawn Care,	Shepard	MBE	\$62,871.00
The Tarrier Steel Company Inc. > SH - Steel	The Tarrier Steel Company Inc.	Shepard	Other	\$252,223.00
The Tarrier Steel Company Inc. > SH - Steel	McNeil Group Inc dba	Shepard	WBE	\$15,528.00
Valley Interior Systems, Inc. > SH - Drywall, Ceilings	Valley Interior Systems, Inc.	Shepard	Other	\$376,937.00
Valley Interior Systems, Inc. > SH - Drywall, Ceilings	Alpha & Omega Construction Builders	Shepard	MBE	\$96,200.00
Mid-City Electric Co. > SH - Electrical	Mid-City Electric Co.	Shepard	Other	\$526,021.00
Mid-City Electric Co. > SH - Electrical	Electronic Systems Consultants	Shepard	MBE	\$11,000.00
				\$59,201,703.41