COLUMBUS **METROPOLITAN LIBRARY**

CML Diversity & Inclusion Program

GOAL:

1. **20% contracts awarded to MBE/WBE owned businesses**
2. **10% minority workforce participation**
3. **6.9% female workforce participation**

COMMUNITY ENGAGEMENT

Education and Implementation

- Construction Manager at Risk (CMaR) delivery model for 8 projects in 2020 Vision Plan
- CML Diversity & Inclusion Program presented to Board of Trustees December 2014
- Nancy Tidwell hired as CML diversity and inclusion consultant – August 2014
  - regularly communicates with MBE/ WBE firms to answer questions and concerns
  - ongoing conversations with community advocates
- Letter of commitment to Melinda Carter, Director, City of Columbus Equal Business Opportunity Commission expressing CML's commitment to the community – Feb. 2015
- Diversity & Inclusion Program presentations for Public Service Managers and CML Diversity Committee by Nancy Tidwell – March 2015
- Turner Construction Asst. Engineer discussion with CML community interns on construction careers – July 2015
- Free prevailing wage seminar open to local contractors – August 2015
- FastPath Program Construction Skills track – resulted from collaboration with local minority contractors and Columbus State – Jan. 2016

Bidding and Contracting Community Meetings

- Diversity & Inclusion Program kickoff event about CML building projects – open to all contractors/workers – Fall 2014
- CML contractor meeting at Turner Construction to share information about bid packages and processes – March 2015
- Pre-bid meeting at Main Library for contractors and workers – March 2015
- Quarterly meetings with CML Contractors Advisory Group
  - initiated by CML inclusion consultant and includes leaders in the minority contracting community – 2015
- CML presence at union job fairs and ongoing conversations with union leaders – 2015
- CML Contractor meeting — July 2015
- Northern Lights bid package mtg- July 2015
- City of Columbus Equal Business Opportunity Commission Director's panel discussion on the importance of minority inclusion practices - August 2015
- Shepard Branch pre-bid meeting – Oct. 2015

Marketing and Advertising to the Community

- Full-page bid advertisement prominently displayed in *Columbus African American News Journal* – Feb. 2015
- Created construction job referral flier
  - distributed at branches and posted online for those who want to be considered for employment by contractors – March 2015
- Enhanced CML Diversity & Inclusion Program presence on columbuslibrary.org – March 2015
- Created and distributed business cards with CML Diversity & Inclusion Program goals to share throughout the community – March 2015
- Article by Nancy Tidwell about CML's commitment to the Diversity & Inclusion Program printed in *Columbus African American News Journal* – April 2015

COLUMBUS METROPOLITAN LIBRARY

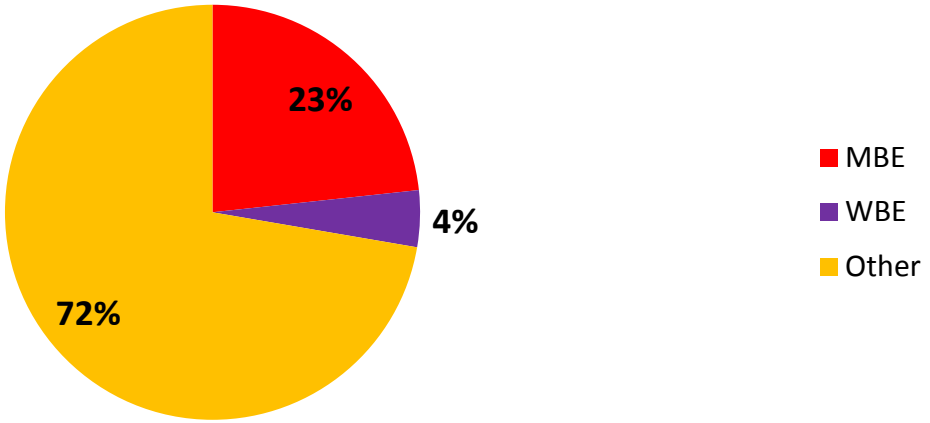
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 2/29/16

All Active Projects

Total value of contracts



This data is based on dollars awarded as of 2/29/16. Additional contracts will be awarded for all projects listed.

*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

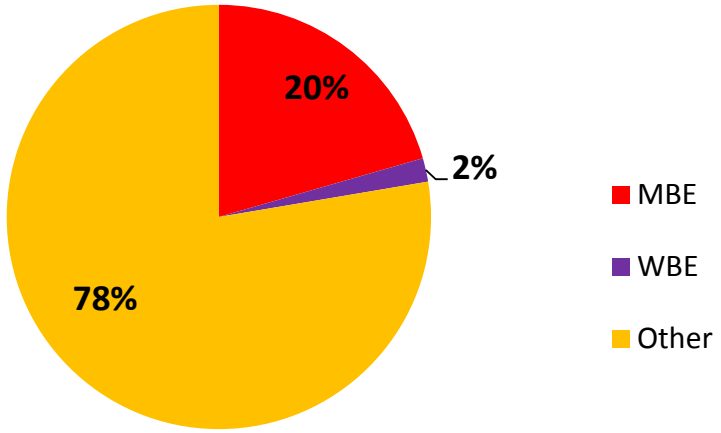
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 2/29/16

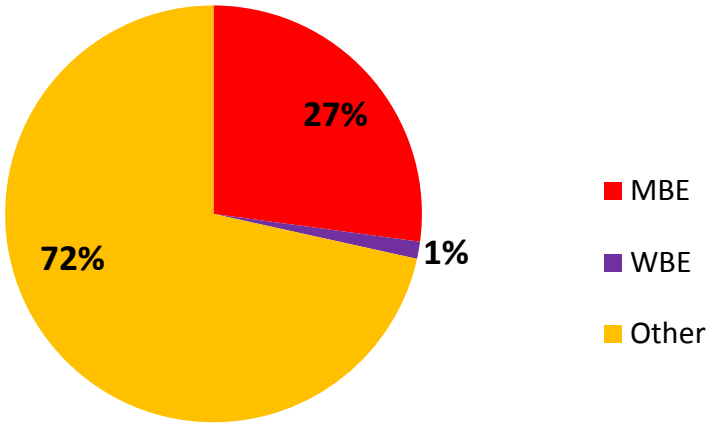
Main Library

Value of contracts



Parsons Branch

Value of contracts



This data is based on dollars awarded as of 2/29/16. Additional contracts will be awarded for all projects listed.

*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

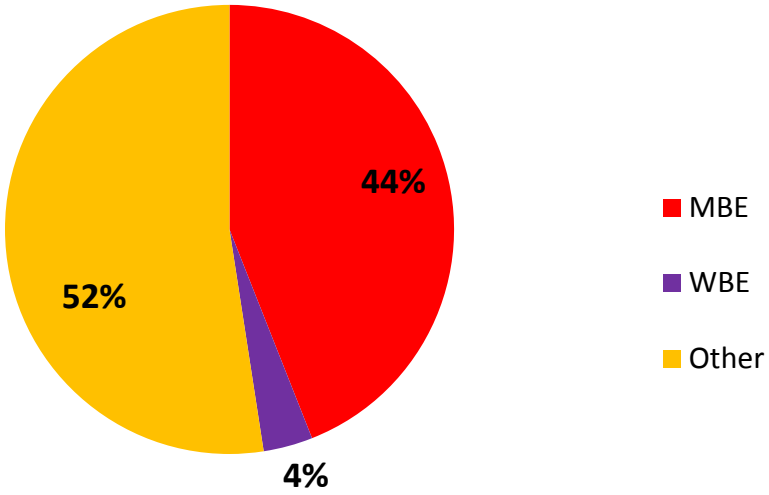
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 2/29/16

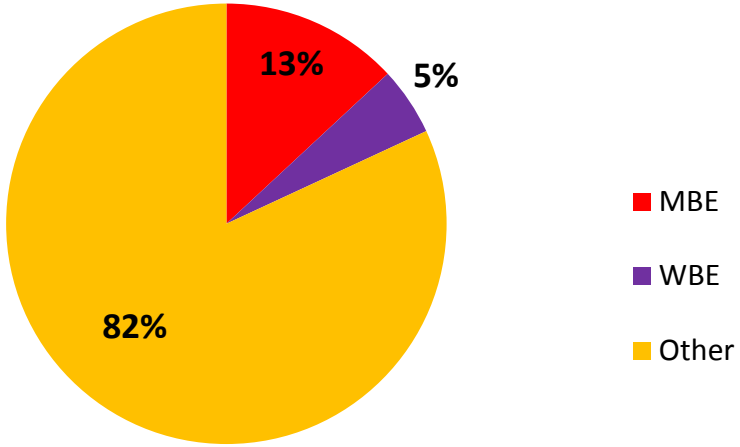
Northern Lights Branch

Value of contracts



Shepard Branch

Value of contracts



This data is based on dollars awarded as of 2/29/16. Additional contracts will be awarded for all projects listed.

*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

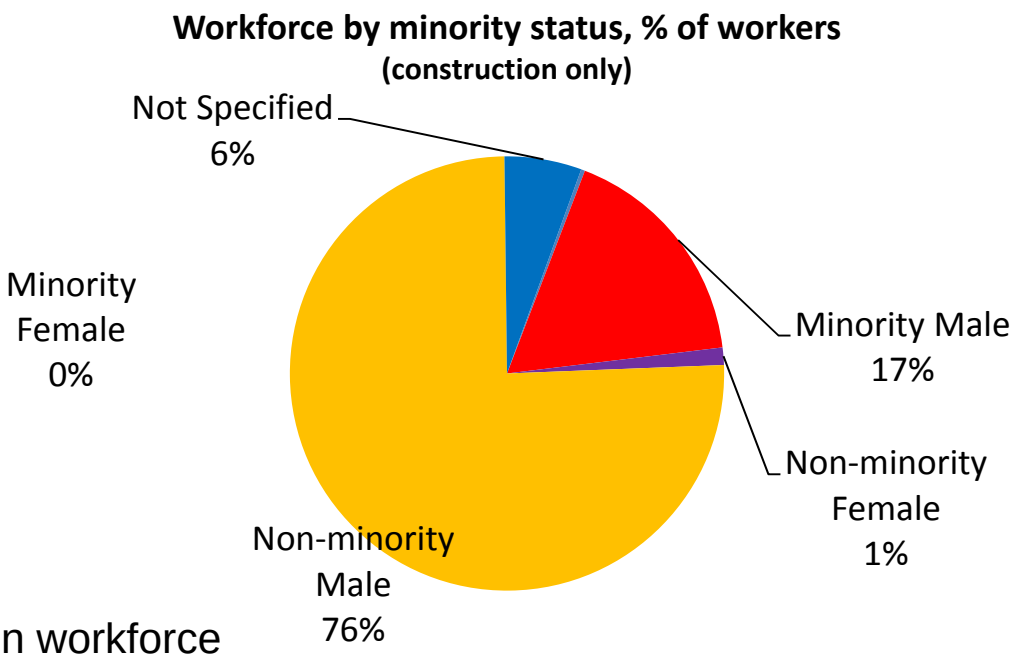
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects



This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

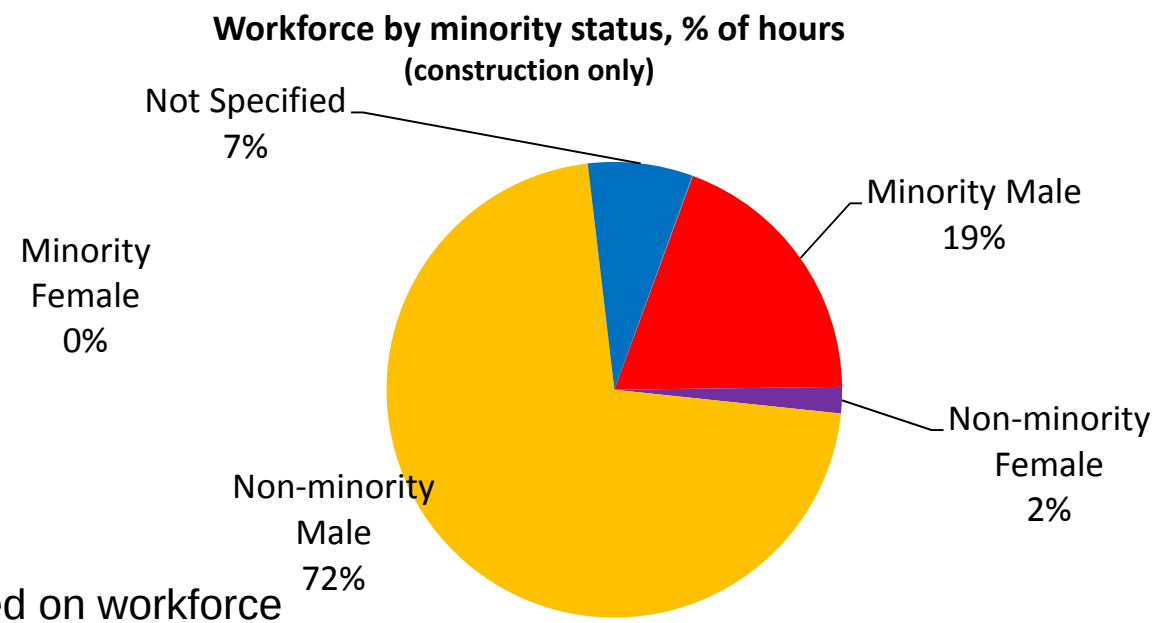
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects



This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

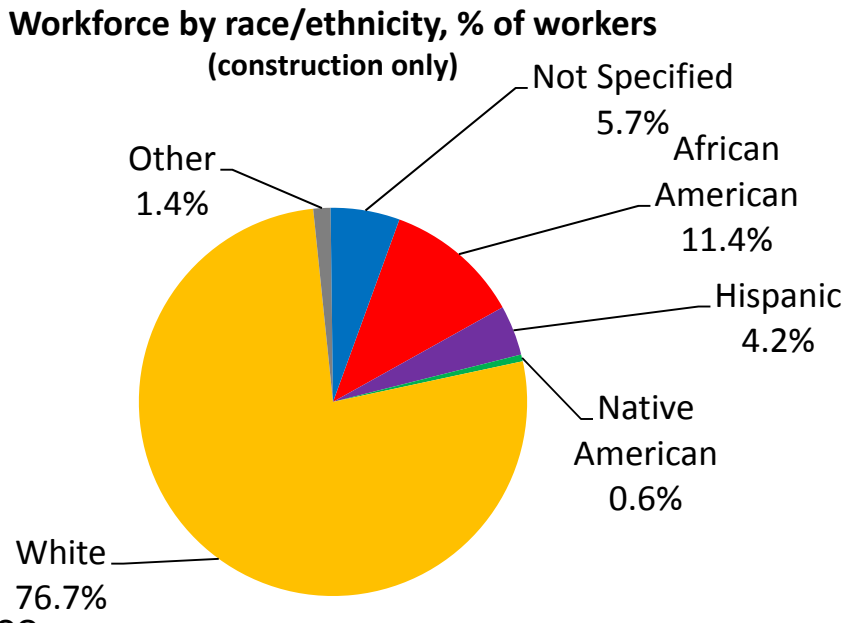
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects



This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

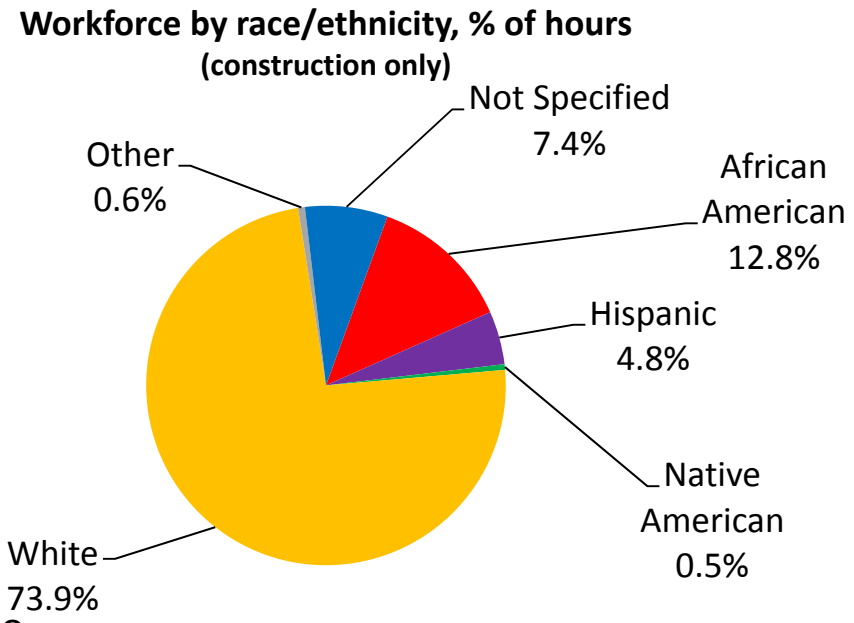
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects



This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

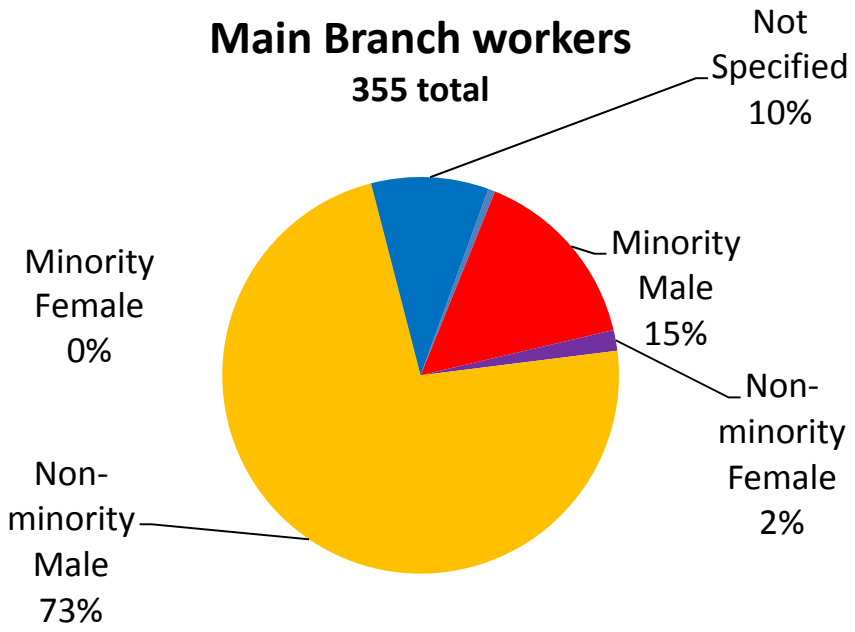
COLUMBUS **METROPOLITAN LIBRARY**

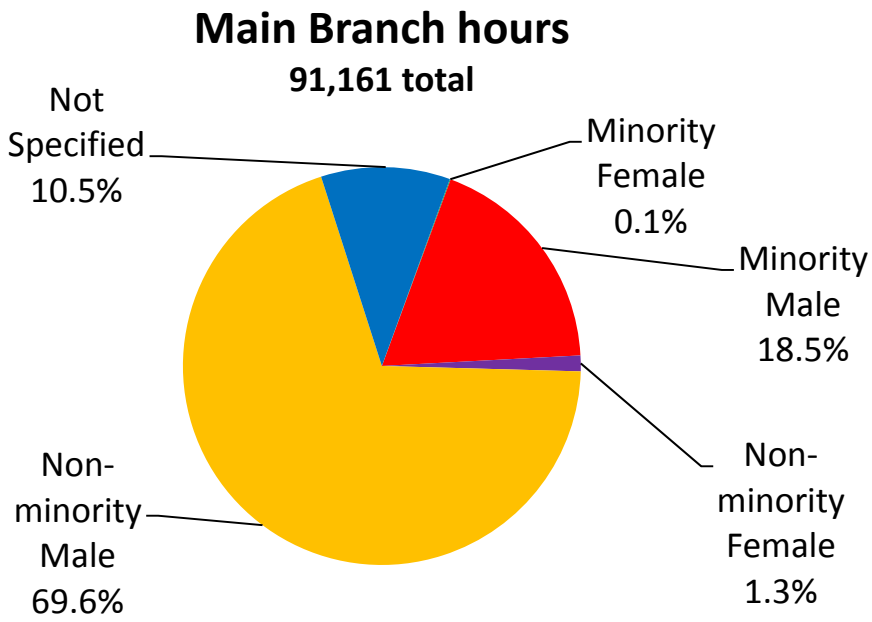
CML Diversity & Inclusion Program`

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION





This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

COLUMBUS METROPOLITAN LIBRARY

CML Diversity & Inclusion Program

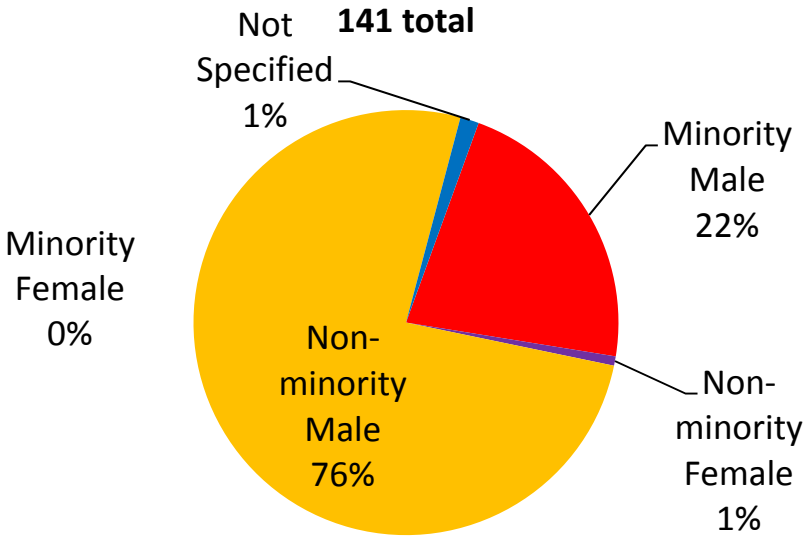
GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

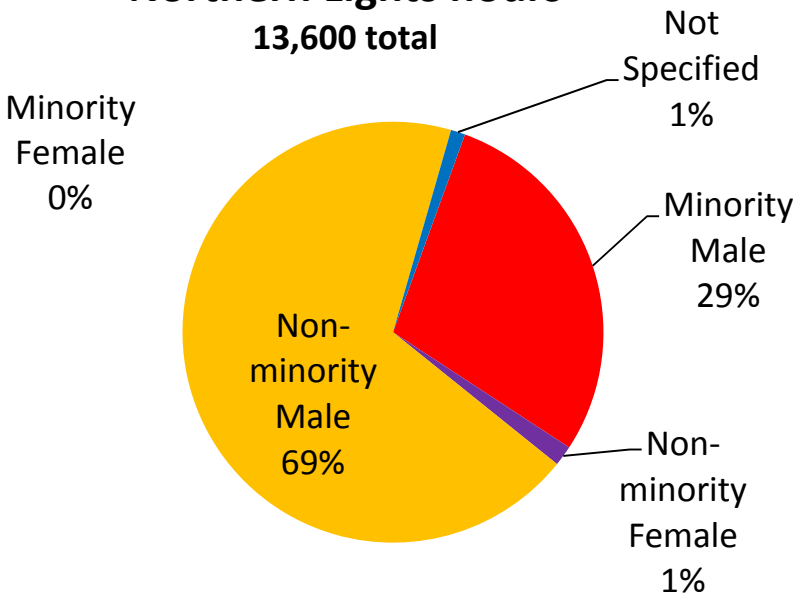
Northern Lights workers

141 total



Northern Lights hours

13,600 total



This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

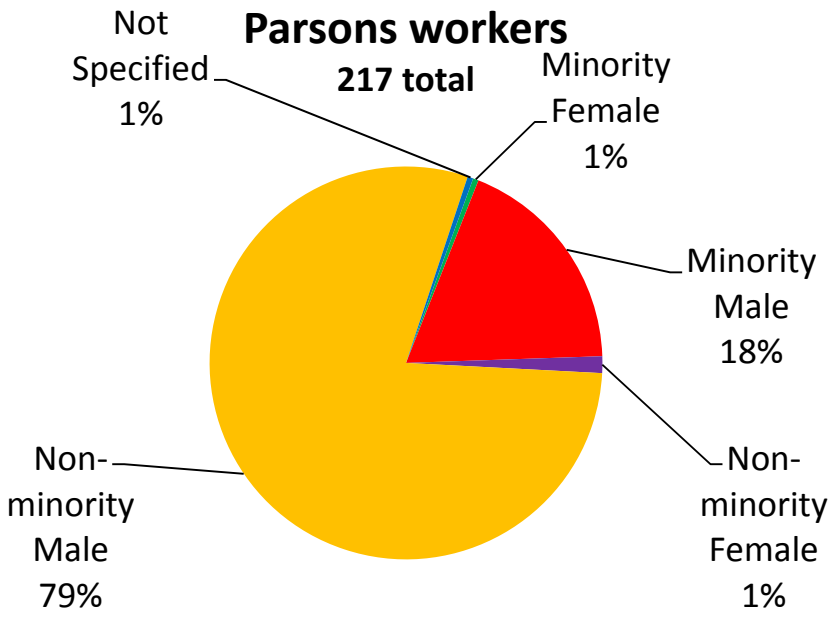
COLUMBUS METROPOLITAN LIBRARY

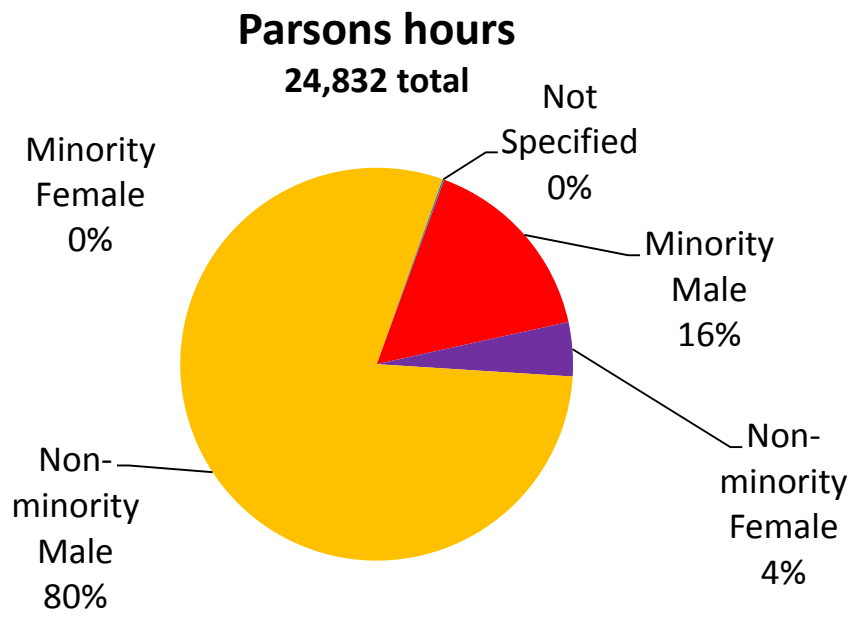
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION





This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

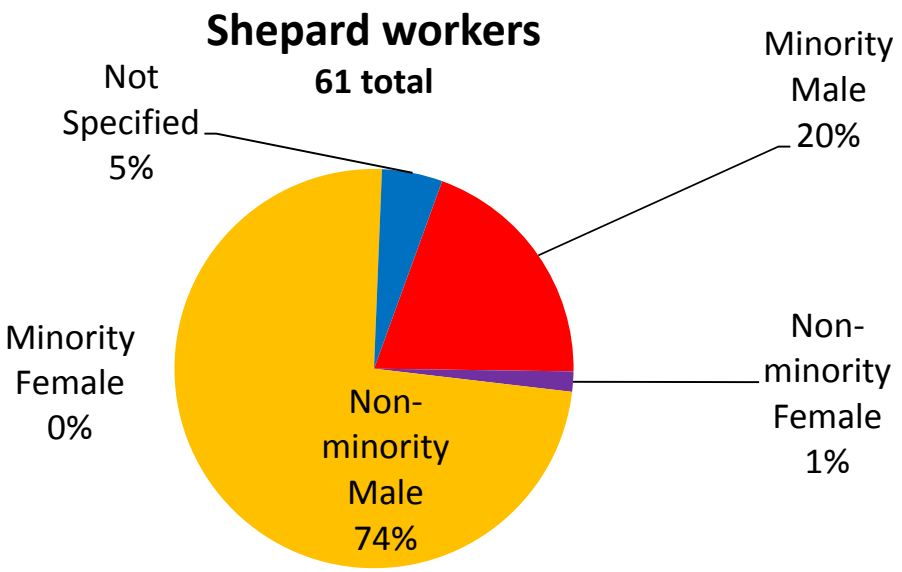
COLUMBUS **METROPOLITAN LIBRARY**

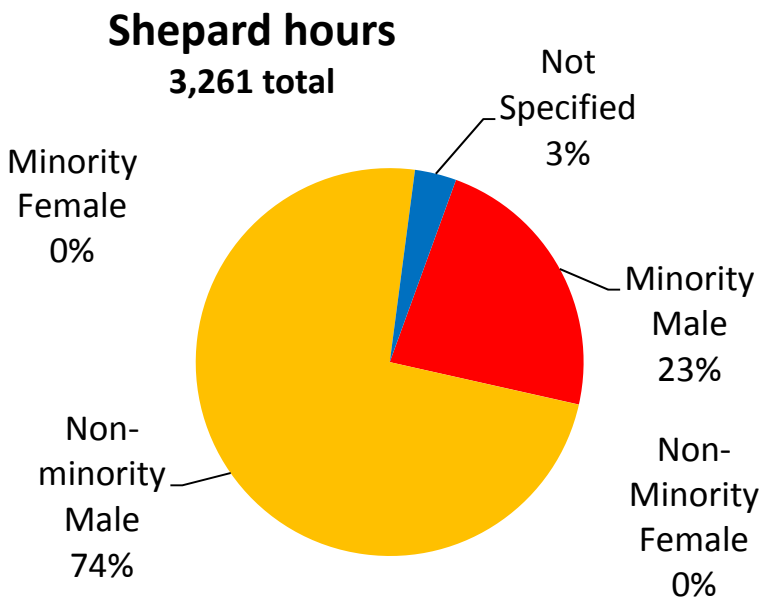
CML Diversity & Inclusion Program

GOALS:

1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION





This data is based on workforce reports through 2/29/16.

*Data will be reported on additional 2020VP projects as it becomes available.
**Percentages may add up to greater than 100% due to rounding

This data is current as of 2/29/16 and subject to change.

Date of Award	Prime Vendor	Sub Contractor	CML Branch	Construction or Non-Const.	Classification	Current Award	Prime Current Award	Subcontractor Current Award
4/14/2015	Teemok Construction, Inc. (MAIN)		Main	Construction	Other	$ 1,066,837.00	$ 871,537.00	
4/14/2015	Teemok Construction, Inc. (MAIN)	Gray Guy Group LLC	Main	Construction	MBE			$ 140,300.00
4/14/2015	Teemok Construction, Inc. (MAIN)	BSS Waste	Main	Construction	WBE			$ 55,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)		Main	Construction	Other	$ 1,250,516.00	$ 1,139,516.00	
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MBJ Consultants, Inc.(Cincinnati)	Main	Construction	MBE			$ 20,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MasterSource Co., Inc. (Akron)	Main	Construction	Other			$ 91,000.00
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)		Main	Construction	Other	$ 1,444,920.00	$ 1,164,920.00	
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)	NJB Consulting Services Inc.	Main	Construction	MBE			$ 280,000.00
4/14/2015	Clive E Stephens (MAIN)		Main	Construction	MBE	$ 22,600.00	$ 22,600.00	
4/14/2015	Coleman Spohn Corporation (MAIN)		Main	Construction	MBE	$ 25,000.00	$ 25,000.00	
4/14/2015	DEH ELECTRIC,LLC (MAIN)		Main	Construction	MBE	$ 50,000.00	$ 50,000.00	
6/2/2015	The Blakley Corporation (MAIN)		Main	Construction	Other	$ 2,725,276.00	$ 2,268,276.00	
6/2/2015	The Blakley Corporation (MAIN)	Quality Interiors, Inc.	Main	Construction	MBE			$ 457,000.00
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)		Main	Construction	Other	$ 4,561,724.00	$ 3,754,924.00	
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)	Barnett Mechanical Services	Main	Construction	MBE			$ 806,800.00
6/2/2015	Valley Interior Systems, Inc. (MAIN)		Main	Construction	Other	$ 2,309,661.00	$ 1,839,661.00	
6/2/2015	Valley Interior Systems, Inc. (MAIN)	Alpha & Omega Construction Builders	Main	Construction	MBE			$ 470,000.00
5/21/2015	The Superior Group (MAIN)		Main	Construction	Other	$ 3,979,070.00	$ 3,304,470.00	
5/21/2015	The Superior Group (MAIN)	Goldtech of Ohio	Main	Construction	MBE			$ 349,600.00
5/21/2015	The Superior Group (MAIN)	Electronic Systems Consultants	Main	Construction	MBE			$ 102,529.00
5/21/2015	The Superior Group (MAIN)	Royal Electrical Construction Corp	Main	Construction	WBE			$ 222,471.00
6/5/2015	Harold J. Becker Company, Inc. (MAIN)		Main	Construction	Other	$ 488,382.00	$ 488,382.00	
7/1/2015	ARCHITECTURAL CONCRETE SOLUTIONS, (MAIN)		Main	Construction	MBE	$ 743,443.00	$ 743,443.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)		Main	Construction	Other	$ 686,559.00	$ 612,087.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)	ABK Services LLC	Main	Construction	MBE			$ 74,472.00
7/9/2015	Centennial Preservation Group, LLC (MAIN)		Main	Construction	Other	$ 537,360.00	$ 525,230.00	
7/9/2015	Centennial Preservation Group, LLC (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			$ 12,130.00
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)		Main	Construction	Other	$ 130,137.00	$ 128,837.00	
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			$ 1,300.00
8/7/2015	Omni Fireproofing Co. LLC (MAIN)		Main	Construction	Other	$ 130,662.00	$ 116,714.00	
8/7/2015	Omni Fireproofing Co. LLC (MAIN)	MBJ Consultants	Main	Construction	MBE			$ 13,948.00
7/30/2015	GreenScapes Landscape Co Inc (MAIN)		Main	Construction	Other	$ 671,336.00	$ 621,165.00	
7/30/2015	GreenScapes Landscape Co Inc (MAIN)	TBD	Main	Construction	MBE			$ 50,171.00
8/11/2015	The Painting Company (MAIN)		Main	Construction	Other	$ 334,700.00	$ 269,500.00	
8/11/2015	The Painting Company (MAIN)	Spears Shamrock	Main	Construction	MBE			$ 65,200.00
4/10/2015	Gudenkauf (MAIN)		Main	Construction	Other	$ 422,349.00	$ 343,380.00	
4/10/2015	Gudenkauf (MAIN)	Teltron Design Group	Main	Construction	MBE			$ 78,969.00
7/6/2015	McDaniel's Construction Corp., Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 647,237.81	$ 647,237.81	

**This data is current as of 2/29/16 and subject to change.

7/28/2015	DEH ELECTRIC,LLC (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 1,003,092.00	$ 1,003,092.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 696,836.00	$ 542,861.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)	Approved Components & Systems Inc	Northern Lights	Construction	MBE			$ 153,975.00
8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 267,485.00	$ 257,078.00	
8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)	Stotts Mechanical Insulation Inc	Northern Lights	Construction	WBE			$ 10,407.00
7/24/2015	DSS Services, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 156,492.00	$ 156,492.00	
8/28/2015	S. A. Comunale Co Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 68,320.00	$ 68,320.00	
8/7/2015	ARCHITECTURAL CONCRETE SOLUTIONS(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 461,465.00	$ 461,465.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 421,889.00	$ 420,389.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)	XYZ Professional Services	Northern Lights	Construction	MBE			$ 1,500.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 308,224.00	$ 239,224.00	
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)		Northern Lights	Construction	WBE		$ -	
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	TBD Woman-Owned Business Ent.307	Northern Lights	Construction	WBE			$ 56,000.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	Columbus Coal & Lime	Northern Lights	Construction	WBE			$ 13,000.00
8/3/2015	Sands Decker Cps LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 5,313.00	$ 5,313.00	
7/9/2015	National Construction Rentals, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 9,176.46	$ 9,176.46	
7/10/2015	Modular Space Corporation Dba ModSpace(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 5,962.00	$ 5,962.00	
7/21/2015	Got 2 Go Portable Sanitation LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 4,919.00	$ 4,919.00	
9/1/2015	Bo-Mic Enterprises dba BSS Waste(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	$ 15,000.00	$ 15,000.00	
4/10/2015	US Communications(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	$ 89,839.00	$ 89,839.00	
5/6/2015	Mark Corbin dba Superior Enterprises(PARSONS)	Saez Trucking	Parsons	Construction	MBE	$ 329,404.90		$ 329,404.90
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)		Parsons	Construction	Other	$ 276,474.83	$ 274,689.83	
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)	J & P Paving Masonry Sealant, Inc.	Parsons	Construction	MBE			$ 1,785.00
5/14/2015	The Tarrier Steel Company Inc.(PARSONS)		Parsons	Construction	Other	$ 494,110.00	$ 494,110.00	
5/20/2015	Rockwood Builders, Ltd.(PARSONS)		Parsons	Construction	MBE	$ 24,000.00	$ 24,000.00	
5/14/2015	Capital City Electric LLC(PARSONS)		Parsons	Construction	Other	$ 825,201.00	$ 570,702.00	
5/14/2015	Capital City Electric LLC(PARSONS)	Goldtech of Ohio	Parsons	Construction	MBE			$ 244,595.00
5/14/2015	Capital City Electric LLC(PARSONS)	Electronic Systems Consultants	Parsons	Construction	MBE			$ 9,904.00
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)		Parsons	Construction	Other	$ 253,612.82	$ 236,862.82	
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)	SMART Distribution	Parsons	Construction	WBE			$ 16,750.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)		Parsons	Construction	Other	$ 250,600.00	$ 198,600.00	
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	LJM Enterprises, LLC	Parsons	Construction	MBE			$ 27,000.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	Metal Era	Parsons	Construction	MBE			$ 25,000.00
6/10/2015	S. A. Comunale Co Inc(PARSONS)		Parsons	Construction	Other	$ 63,322.00	$ 63,322.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)		Parsons	Construction	Other	$ 266,967.00	$ 253,523.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)	Stotts Mechanical Insulation Inc	Parsons	Construction	WBE			$ 13,444.00
6/10/2015	Celina Glass Company Inc(PARSONS)		Parsons	Construction	Other	$ 564,276.00	$ 452,234.00	
6/10/2015	Celina Glass Company Inc(PARSONS)	Rath Builders	Parsons	Construction	MBE			$ 93,442.00
6/10/2015	Celina Glass Company Inc(PARSONS)	JLM Wholesale	Parsons	Construction	WBE			$ 18,600.00
6/19/2015	The Righter Company(PARSONS)		Parsons	Construction	Other	$ 42,990.00	$ 42,990.00	
6/25/2015	Williamson Builders Inc.(PARSONS)		Parsons	Construction	MBE	$ 646,744.80	$ 646,744.80	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)		Parsons	Construction	Other	$ 566,686.00	$ 562,186.00	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)	PSC Industrial Contractors	Parsons	Construction	WBE			$ 4,500.00

This data is current as of 2/29/16 and subject to change.

7/10/2015	Forum Manufacturing, Inc.(PARSONS)		Parsons	Construction	Other	$ 78,734.00	$ 78,734.00	
5/22/2015	Sands Decker Cps LLC(PARSONS)		Parsons	Construction	Other	$ 11,770.00	$ 11,770.00	
5/7/2015	National Construction Rentals, Inc.(PARSONS)		Parsons	Construction	Other	$ 6,652.21	$ 6,652.21	
5/7/2015	Modular Space Corporation Dba(PARSONS)		Parsons	Construction	Other	$ 5,962.00	$ 5,962.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE	$ 21,228.00	$ 15,000.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE		$ 6,228.00	
4/10/2015	Crossbow(PARSONS)		Parsons	Construction	MBE	$ 64,157.00	$ 64,157.00	
4/10/2015	Crossbow(SHEPARD)		Shepard	Construction	MBE	$ 47,460.00	$ 47,460.00	
4/10/2015	US Communications(HILLIARD)		Hilliard	Construction	WBE	$ 184,020.00	$ 184,020.00	
4/10/2015	Crossbow(NORTHSIDE)		Northside	Construction	MBE	$ 88,413.00	$ 88,413.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(SHEPARD)		Shepard	Construction	Other	$ 113,037.00	$ 113,037.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 20,350.00	$ 20,350.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(PARSONS)		Parsons	Construction	Other	$ 121,933.00	$ 121,933.00	
	The Ardit Company(MAIN)		Main	Construction	WBE	$ 129,032.00	$ 129,032.00	
9/14/2015	The Wasserstrom company(MAIN)		MAIN	Construction	Other	$ 14,183.00	$ 14,183.00	
	Mock Woodworking Co. LLC(MAIN)		MAIN	Construction	Other	$ 406,880.00	$ 406,880.00	
	Continental Office Furniture(MAIN)		MAIN	Construction	MBE	$ 1,049,856.00	$ 858,681.00	
	Continental Office Furniture(MAIN)	Precision Industrial Services	Main	Construction	MBE			$ 191,175.00
	Continental Office Furniture(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 127,909.00	$ 106,758.00	
	Continental Office Furniture(NORTHERN LIGHTS)	Precision Industrial Services	Northern Lights	Construction	MBE			$ 21,151.00
	Top Quality Painting Inc(PARSONS)		Parsons	Construction	MBE	$ 43,719.00	$ 43,719.00	
	Continental Commercial Floors(PARSONS)		Parsons	Construction	Other	$ 104,924.00	$ 81,704.00	
	Continental Commercial Floors(PARSONS)	Precision Industrial Services	Parsons	Construction	MBE			$ 23,220.00
9/25/2015	Decker Construction Company(PARSONS)		Parsons	Construction	Other	$ 2,072.00	$ 2,072.00	
	Chemcote, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 119,610.00	$ 119,610.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 368,026.00	$ 346,676.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Tanner Janitorial(Prof Jan Srvs of OH)	Northern Lights	Construction	MBE			$ 3,500.00
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Quality Hardware	Northern Lights	Construction	WBE			$ 17,850.00
	COLUMBUS SPD(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 778,702.00	$ 617,102.00	
	COLUMBUS SPD(NORTHERN LIGHTS)	Gray Guy Group LLC	Northern Lights	Construction	MBE			$ 161,600.00
	Top Quality Painting Inc(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 53,504.00	$ 53,504.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 335,665.00	$ 264,365.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	LJM Enterprises, LLC	Northern Lights	Construction	MBE			$ 44,500.00
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	Metal Era	Northern Lights	Construction	MBE			$ 26,800.00
	Donley Concrete Cutting Company(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 7,700.00	$ 7,700.00	
	Anthony Judson Jr. DBA D4Construction(SHEPARD)		Shepard	Construction	MBE	$ 41,110.00	$ 41,110.00	
	Bio-Mic Enterprises dba(SHEPARD)		Shepard	Construction	WBE	$ 12,000.00	$ 12,000.00	
	George J. Igel & Company, Inc.(SHEPARD)		Shepard	Construction	Other	$ 556,835.00	$ 498,135.00	
	George J. Igel & Company, Inc.(SHEPARD)	Midwest Reinforcing Contractors Inc	Shepard	Construction	Other			$ 2,700.00
	George J. Igel & Company, Inc.(SHEPARD)	ABK Services LLC	Shepard	Construction	MBE			$ 56,000.00
	Mid-City Electric Company(SHEPARD)		Shepard	Construction	Other	$ 508,856.00	$ 359,856.00	
	Mid-City Electric Company(SHEPARD)	Electronic Systems Consultants	Shepard	Construction	MBE			$ 11,000.00
	Mid-City Electric Company(SHEPARD)	Goldtech of Ohio	Shepard	Construction	MBE			$ 25,000.00

**This data is current as of 2/29/16 and subject to change.

	Mid-City Electric Company(SHEPARD)	DNM Investments	Shepard	Construction	WBE			$ 113,000.00
	Modular Space Corporation Dba(SHEPARD)		Shepard	Construction	Other	$ 6,162.00	$ 6,162.00	
	National Construction Rentals, Inc.(SHEPARD)		Shepard	Construction	Other	$ 3,040.53	$ 3,040.53	
	The Tarrier Steel Company Inc.(SHEPARD)		Shepard	Construction	Other	$ 268,523.00	$ 268,523.00	
	Lumenomics,Inc(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	$ 11,348.00	$ 11,348.00	
	George J. Igel & Company, Inc. (PARSONS)		Parsons	Construction	Other	$ 215,868.00	$ 205,868.00	
	George J. Igel & Company, Inc. (PARSONS)		Parsons	Construction	MBE		$ 10,000.00	
	Valley Interior Systems, Inc.(SHEPARD)		Shepard	Construction	Other	$ 448,900.00	$ 359,100.00	
	Valley Interior Systems, Inc.(SHEPARD)	Alpha & Omega Construction Builders	Shepard	Construction	MBE			$ 89,800.00
	American Architectural Glass(SHEPARD)		Shepard	Construction	Other	$ 191,900.00	$ 174,900.00	
	American Architectural Glass(SHEPARD)	Columbus Window Cleaning	Shepard	Construction	WBE			$ 5,000.00
	American Architectural Glass(SHEPARD)	J & P Caulking	Shepard	Construction	MBE			$ 12,000.00
	Sauer Group, Inc.(SHEPARD)		Shepard	Construction	Other	$ 551,000.00	$ 439,000.00	
	Sauer Group, Inc.(SHEPARD)	Approved Components & Systems Inc	Shepard	Construction	MBE			$ 84,000.00
	Sauer Group, Inc.(SHEPARD)	Stotts Mechanical Insulation Inc	Shepard	Construction	WBE			$ 28,000.00
	Sessley Construction, Inc(SHEPARD)		Shepard	Construction	MBE	$ 23,140.00	$ 23,140.00	
11/30/2015	Sunbelt Rentals, Inc(SHEPARD)		Shepard	Construction	Other	$ 700.00	$ 700.00	
	Sands Decker Cps LLC(SHEPARD)		Shepard	Construction	Other	$ 5,000.00	$ 5,000.00	
	Forum Manufacturing, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 62,913.00	$ 62,913.00	
	Rockwood Builders, Ltd.(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	$ 24,000.00	$ 24,000.00	
	Kone Inc.(MAIN)		Main	Construction	Other	$ 99,800.00	$ 99,800.00	
	Peabody Landscape Construction(NORTHERN LIGHTS)		Northern Lights	Construction	Other	$ 208,789.00	$ 198,789.00	
	Peabody Landscape Construction(NORTHERN LIGHTS)	TBD Woman-Owned Business Ent.307	Northern Lights	Construction	WBE			$ 10,000.00
	Badger Daylighting Corp(PARSONS)		Parsons	Construction	Other	$ 4,800.00	$ 4,800.00	
	Donley Concrete Cutting Company(PARSONS)		Parsons	Construction	Other	$ 425.00	$ 425.00	
	E C Babbert Inc(PARSONS)		Parsons	Construction	Other	$ 2,142.00	$ 2,142.00	
	Eagle Tapping Service Inc(PARSONS)		Parsons	Construction	Other	$ 670.00	$ 670.00	
	HD Supply Waterworks LTD(PARSONS)		Parsons	Construction	Other	$ 12,676.50	$ 12,676.50	
	Neenah Foundry Company(PARSONS)		Parsons	Construction	Other	$ 3,663.31	$ 3,663.31	
	Select Ventures(PARSONS)		Parsons	Construction	Other	$ 840.00	$ 840.00	
	The Olen Corporation(PARSONS)		Parsons	Construction	Other	$ 1,564.29	$ 1,564.29	
	Burns & Scalo Roofing Company(SHEPARD)		Shepard	Construction	Other	$ 343,140.00	$ 343,140.00	
	Mak Associates of Ohio, Inc		Main	Construction	Other	$ 84,911.00	$ 84,911.00	
	Spohn Associates, Inc		Northside	Construction	Other	$ 321,752.00	$ 249,252.00	
	Spohn Associates, Inc	Faith Daniel & Company	Northside	Construction	WBE			$ 72,500.00
	Wanner Metal Worx, Inc		Northside	Construction	Other	$ 269,252.00	$ 249,252.00	
	Wanner Metal Worx, Inc	TBD Woman-Owned Bus	Northside	Construction	WBE			$ 20,000.00
	Adena Corporation		Northside	Construction	Other	$ 892,300.00	$ 843,800.00	
	Adena Corporation	TBD Minority Business Entity	Northside	Construction	MBE			$ 1,500.00
	Adena Corporation	TBD Woman-Owned Bus	Northside	Construction	WBE			$ 47,000.00
	Architectural Concrete Solutions		Northside	Construction	MBE	$ 290,455.00	$ 290,455.00	
	Bio-Mic Enterprises		Northside	Construction	WBE	$ 6,000.00	$ 6,000.00	
	Celina Glass Company Inc		Northside	Construction	Other	$ 462,600.00	$ 360,584.00	

This data is current as of 2/29/16 and subject to change.

	Celina Glass Company Inc	Rath Builders Supply, Inc	Northside	Construction	MBE			$ 102,016.00
	George J. Igel & Company Inc		Northside	Construction	Other	$ 653,000.00	$ 624,000.00	
	George J. Igel & Company Inc	ABK Serivces LLC	Northside	Construction	MBE			$ 21,000.00
	George J. Igel & Company Inc	Midwest Reinforcing Company	Northside	Construction	WBE			$ 8,000.00
	John Eramo and Sons, Inc		Northside	Construction	Other	$ 698,500.00	$ 648,500.00	
	John Eramo and Sons, Inc	Bridges Bros. Trucking LLC	Northside	Construction	MBE			$ 50,000.00
	Kraft Electrical Contracting		Northside	Construction	WBE	$ 788,300.00	$ 771,200.00	
	Kraft Electrical Contracting	Electronic Systems Construction	Northside	Construction	MBE			$ 17,100.00
	Modular Space Corporation		Northside	Construction	Other	$ 8,014.00	$ 8,014.00	
	National Contruction Rentals		Northside	Construction	Other	$ 8,405.00	$ 8,405.00	
	OCP Contractors, Inc		Northside	Construction	Other	$ 725,246.00	$ 580,146.00	
	OCP Contractors, Inc	Contractor Connection	Northside	Construction	MBE			$ 145,100.00
	S.G. Lowendick & Sons, Inc		Northside	Construction	Other	$ 61,700.00	$ 54,680.00	
	S.G. Lowendick & Sons, Inc	MU Trucking	Northside	Construction	MBE			$ 7,020.00
	Sands Decker Cps LLC		Northside	Construction	Other	$ 5,390.00	$ 5,390.00	
	Saur Group, Inc		Northside	Construction	Other	$ 1,079,000.00	$ 843,400.00	
	Saur Group, Inc	Approved Components	Northside	Construction	MBE			$ 169,600.00
	Saur Group, Inc	TBD Minority Business Entity	Northside	Construction	MBE			$ 66,000.00
	Sesley Construction, Inc		Northside	Construction	MBE	$ 24,000.00	$ 24,000.00	
	BakerCorp		Parsons	Construction	Other	$ 18,916.00	$ 18,916.00	
	CXW Trucking LLC		Parsons	Construction	Other	$ 3,000.00	$ 3,000.00	
	Environmental Management Services		Parsons	Construction	Other	$ 150,869.00	$ 150,369.00	
	Environmental Management Services	Bridges Bros. Trucking LLC	Parsons	Construction	MBE			$ 500.00
	Newcomer Concrete Services, Inc		Parsons	Construction	Other	$ 230,435.00	$ 218,055.00	
	Newcomer Concrete Services, Inc	TBD Minority Business Entity	Parsons	Construction	MBE			$ 10,380.00
	Newcomer Concrete Services, Inc	Columbus Coal & Lime	Parsons	Construction	WBE			$ 2,000.00
	Safety Service Products, Inc		Parsons	Construction	Other	$ 11,601.00	$ 11,601.00	
	The Kleingers Group		Parsons	Construction	Other	$ 3,588.00	$ 3,588.00	
	Lumenomics, Inc		Shepard	Construction	WBE	$ 4,982.00	$ 4,982.00	
	Charles L Taylor dba Taylor		Shepard	Construction	MBE	$ 22,120.00	$ 22,120.00	
	Continental Office Furniture		Shepard	Construction	Other	$ 69,507.00	$ 55,606.00	
	Continental Office Furniture	TBD Minority Business Entity	Shepard	Construction	MBE			$ 13,901.00
	Mill Tech, LLC		Shepard	Construction	Other	$ 35,983.00	$ 35,983.00	
						$ 45,191,301.46	**$ 39,201,191.56**	**$ 5,990,109.90**