

CML Diversity & Inclusion Program

GOAL:

1. 20% contracts awarded to MBE/WBE owned businesses
2. 10% minority workforce participation
3. 6.9% female workforce participation

COMMUNITY ENGAGEMENT

Education and Implementation

- Construction Manager at Risk (CMaR) delivery model for 8 projects in 2020 Vision Plan
- CML Diversity & Inclusion Program presented to Board of Trustees December 2014
- Nancy Tidwell hired as CML diversity and inclusion consultant – August 2014
 - regularly communicates with MBE/ WBE firms to answer questions and concerns
 - ongoing conversations with community advocates
- Letter of commitment to Melinda Carter, Director, City of Columbus Equal Business Opportunity Commission expressing CML's commitment to the community – Feb. 2015
- Diversity & Inclusion Program presentations for Public Service Managers and CML Diversity Committee by Nancy Tidwell – March 2015
- Turner Construction Asst. Engineer discussion with CML community interns on construction careers – July 2015
- Free prevailing wage seminar open to local contractors – August 2015
- FastPath Program Construction Skills track – resulted from collaboration with local minority contractors and Columbus State – Jan. 2016

Bidding and Contracting Community Meetings

- Diversity & Inclusion Program kickoff event about CML building projects – open to all contractors/workers – Fall 2014
- CML contractor meeting at Turner Construction to share information about bid packages and processes – March 2015
- Pre-bid meeting at Main Library for contractors and workers – March 2015
- Quarterly meetings with CML Contractors Advisory Group
 - initiated by CML inclusion consultant and includes leaders in the minority contracting community – 2015
- CML presence at union job fairs and ongoing conversations with union leaders – 2015
- CML Contractor meeting — July 2015
- Northern Lights bid package mtg- July 2015
- City of Columbus Equal Business Opportunity Commission Director's panel discussion on the importance of minority inclusion practices - August 2015
- Shepard Branch pre-bid meeting – Oct. 2015

Marketing and Advertising to the Community

- Full-page bid advertisement prominently displayed in *Columbus African American News Journal* – Feb. 2015
- Created construction job referral flier
 - distributed at branches and posted online for those who want to be considered for employment by contractors – March 2015
- Enhanced CML Diversity & Inclusion Program presence on columbuslibrary.org – March 2015
- Created and distributed business cards with CML Diversity & Inclusion Program goals to share throughout the community – March 2015
- Article by Nancy Tidwell about CML's commitment to the Diversity & Inclusion Program printed in *Columbus African American News Journal* – April 2015

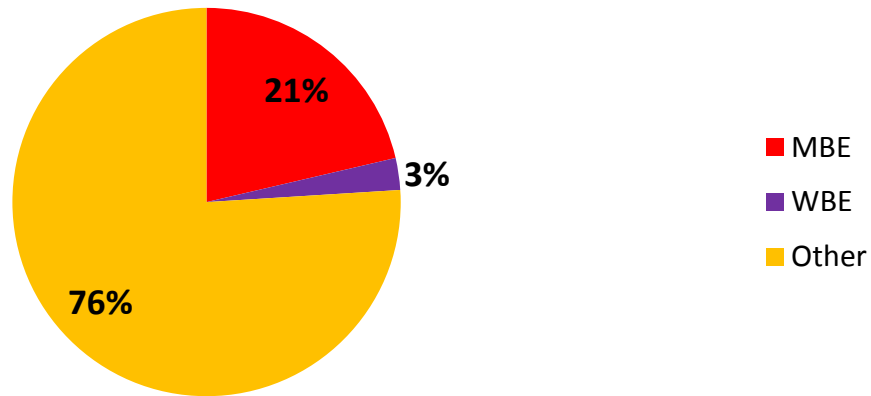
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 5/31/16

All Active Projects

Total value of contracts



This data is based on dollars awarded as of 5/31/16. Additional contracts will be awarded for all projects listed.

*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

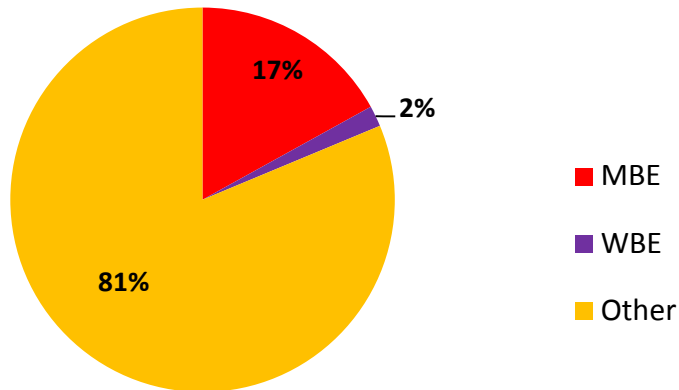
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 5/31/16

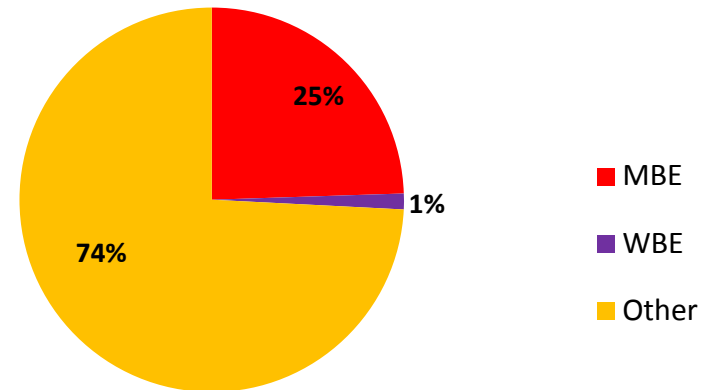
Main Library

Value of contracts



Parsons Branch

Value of contracts



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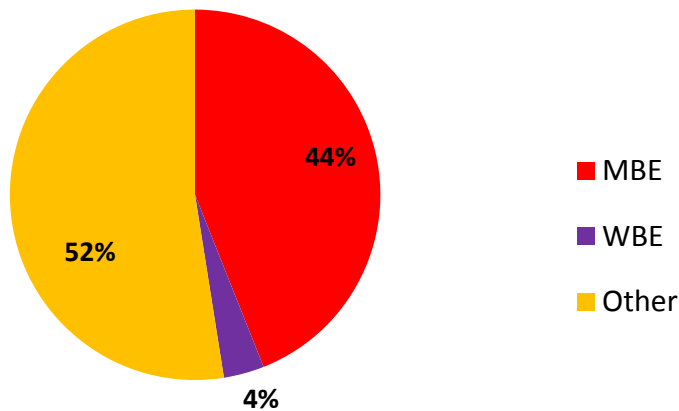
CML Diversity & Inclusion Program

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CONSTRUCTION CONTRACTS AWARDED AS OF 5/31/16

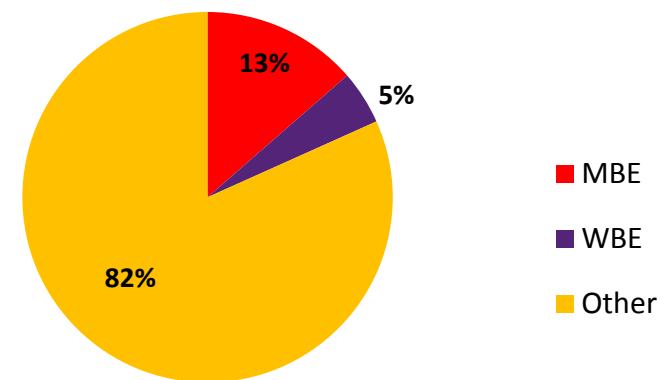
Northern Lights Branch

Value of contracts



Shepard Branch

Value of contracts



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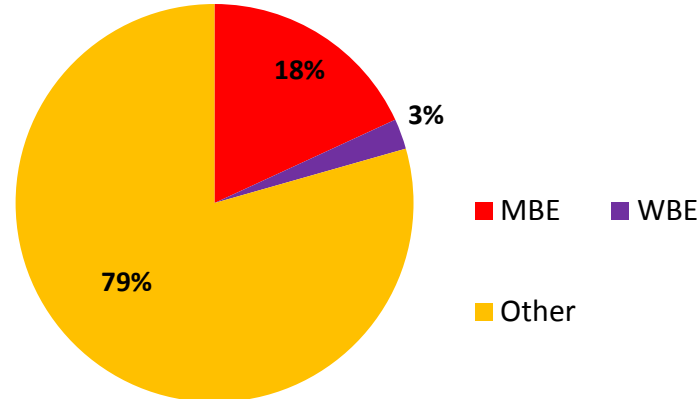
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 5/31/16

Northside Branch

Value of contracts



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CML Diversity & Inclusion Program

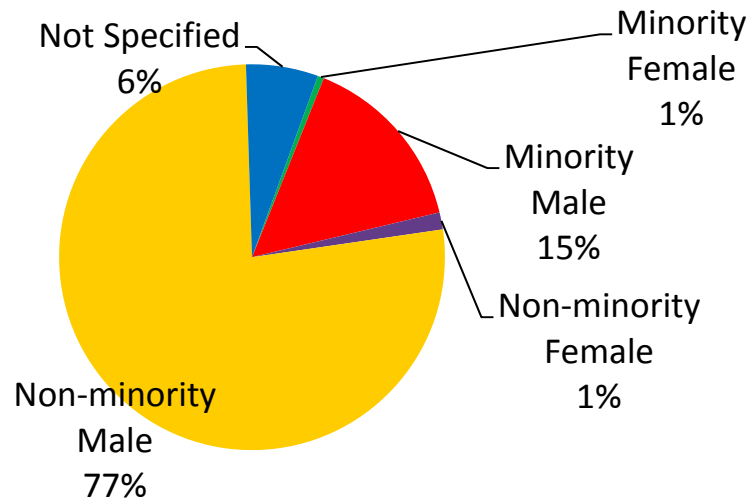
GOALS:

- 1. 10% minority workforce participation
- 2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by minority status, % of workers
(construction only)



This data is based on workforce reports through 5/31/16.

*Data will be reported on additional 2020VP projects as it becomes available.
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CML Diversity & Inclusion Program

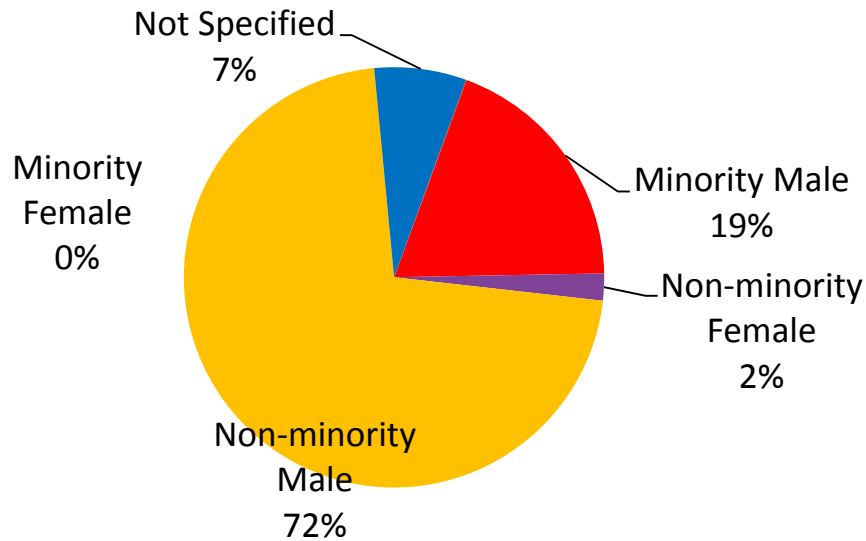
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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by minority status, % of hours
(construction only)



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CML Diversity & Inclusion Program

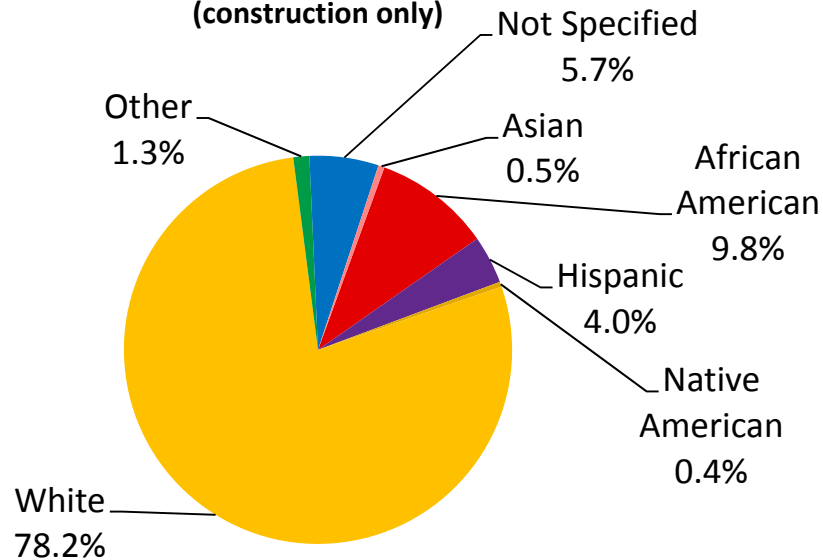
GOALS:

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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by race/ethnicity, % of workers
(construction only)



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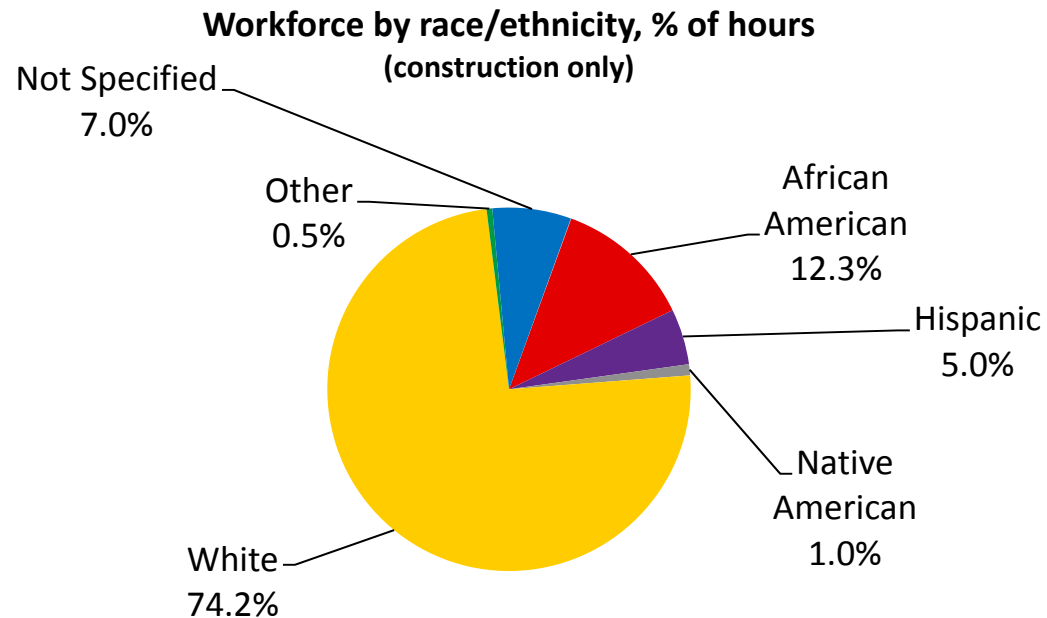
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All Active Projects



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CML Diversity & Inclusion Program`

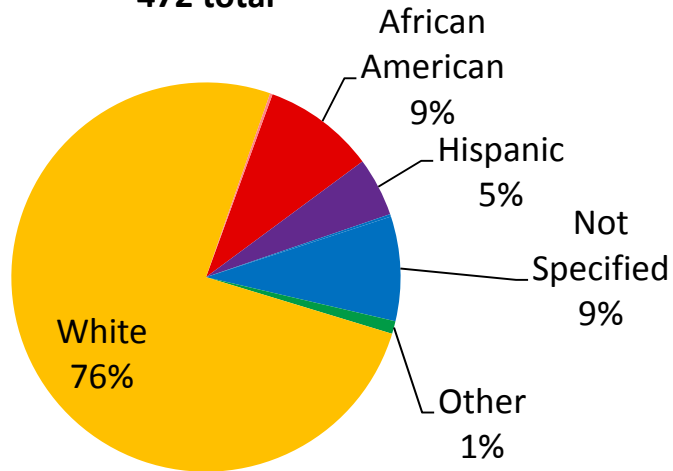
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CONSTRUCTION WORKFORCE PARTICIPATION

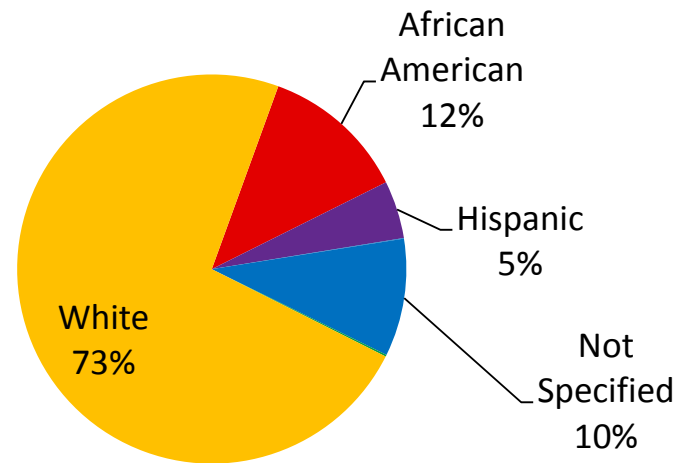
Main Branch workers

472 total



Main Branch hours

91161 total



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CML Diversity & Inclusion Program

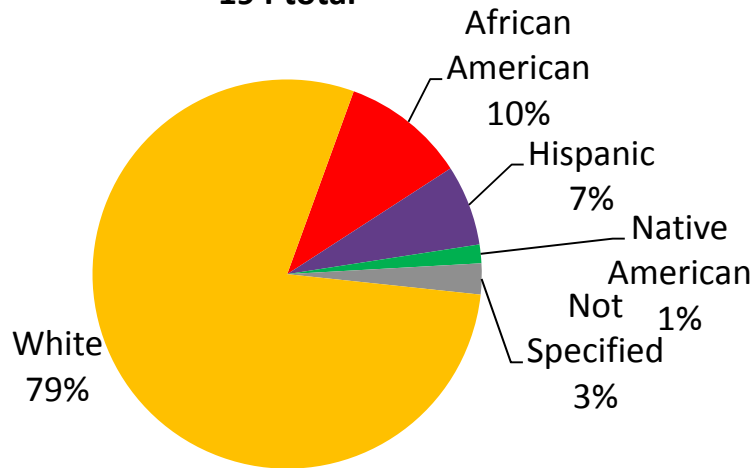
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CONSTRUCTION WORKFORCE PARTICIPATION

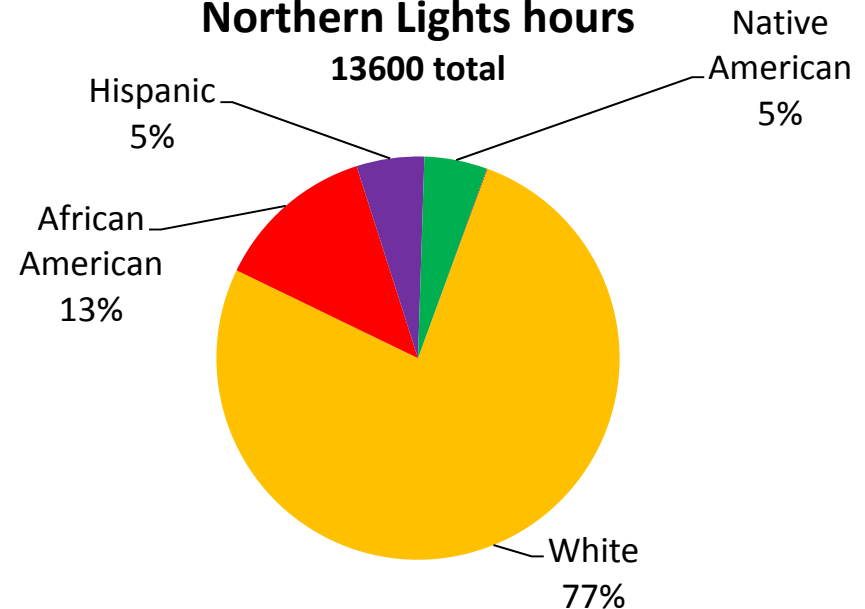
Northern Lights workers

194 total



Northern Lights hours

13600 total



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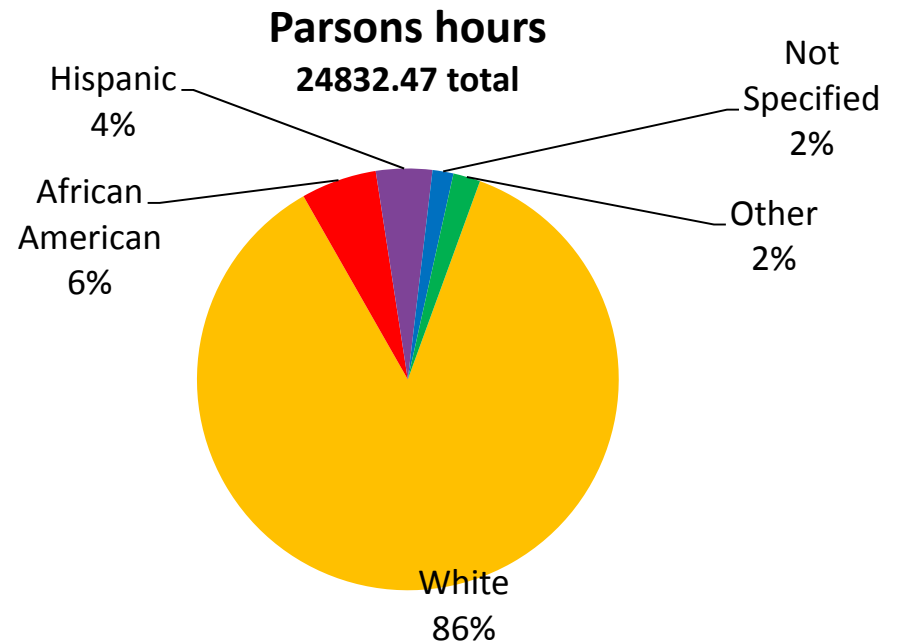
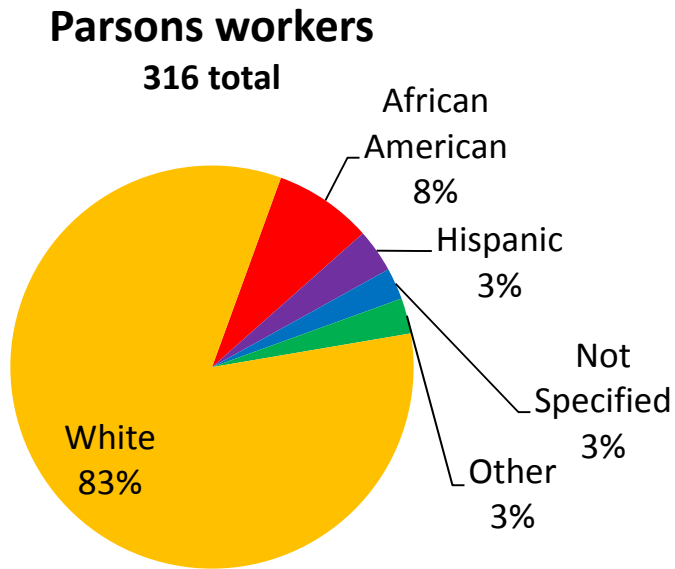
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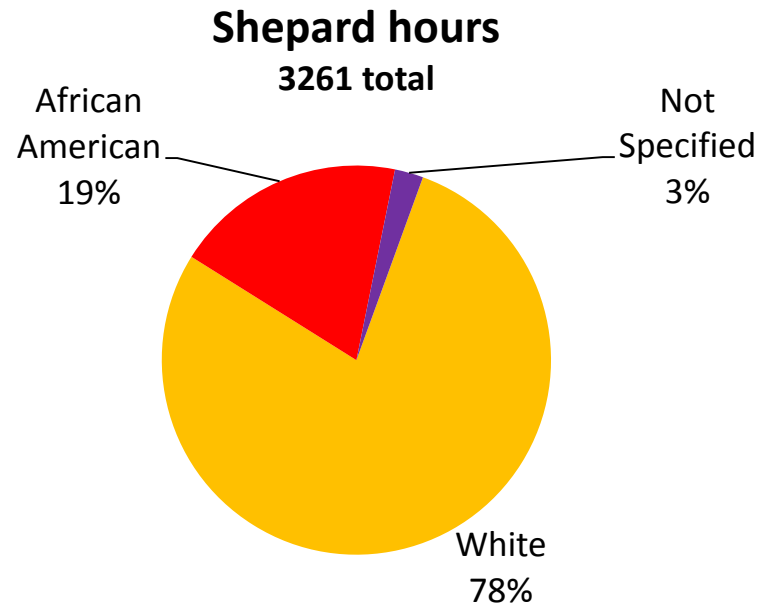
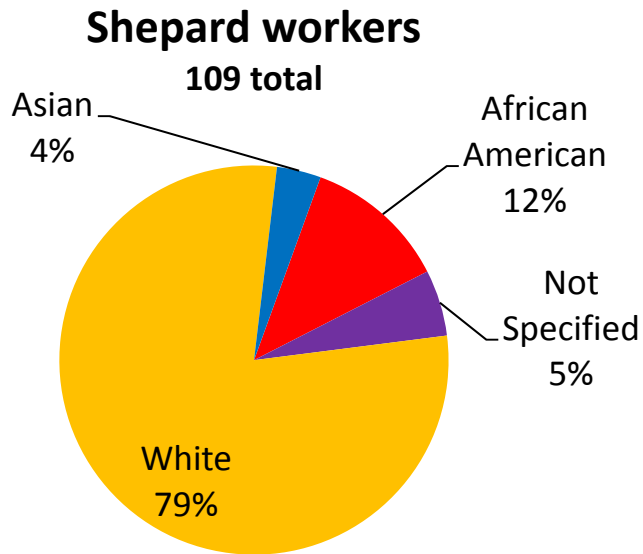
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CONSTRUCTION WORKFORCE PARTICIPATION



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**This data is current as of 4/30/16 and is subject to change.

Date of Award	Prime Vendor	Sub Contractor	CML Branch	Construction or Non-Const.	Classification	Current Award	Prime Current Award	Subcontractor Current Award
cumulative	Security Risk Management Consultants, LLC		Main	Non-Construction	WBE			
cumulative	Security Risk Management Consultants, LLC		Main	Non-Construction	WBE			
cumulative	Security Risk Management Consultants, LLC		Northern Lights	Non-Construction	WBE			
cumulative	Security Risk Management Consultants, LLC		Parsons	Non-Construction	WBE			
cumulative	Security Risk Management Consultants, LLC		Main	Non-Construction	WBE			
4/14/2015	Teemok Construction, Inc. (MAIN)		Main	Construction	Other	\$ 1,103,394.00	\$ 908,094.00	
4/14/2015	Teemok Construction, Inc. (MAIN)	Gray Guy Group LLC	Main	Construction	MBE			\$ 140,300.00
4/14/2015	Teemok Construction, Inc. (MAIN)	BSS Waste	Main	Construction	WBE			\$ 55,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)		Main	Construction	Other	\$ 1,159,516.00	\$ 1,048,516.00	
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MBJ Consultants, Inc.(Cincinnati)	Main	Construction	MBE			\$ 20,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MasterSource Co., Inc. (Akron)	Main	Construction	MBE			\$ 91,000.00
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)		Main	Construction	Other	\$ 1,444,920.00	\$ 1,164,920.00	
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)	NJB Consulting Services Inc.	Main	Construction	MBE			\$ 280,000.00
4/14/2015	Clive E Stephens (MAIN)		Main	Construction	MBE	\$ 22,600.00	\$ 22,600.00	
4/14/2015	Coleman Spohn Corporation (MAIN)		Main	Construction	MBE	\$ 25,000.00	\$ 25,000.00	
4/14/2015	DEH ELECTRIC,LLC (MAIN)		Main	Construction	MBE	\$ 50,000.00	\$ 50,000.00	
6/2/2015	The Blakley Corporation (MAIN)		Main	Construction	Other	\$ 2,725,276.00	\$ 2,268,276.00	
6/2/2015	The Blakley Corporation (MAIN)	Quality Interiors, Inc.	Main	Construction	MBE			\$ 457,000.00
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)		Main	Construction	Other	\$ 4,692,829.00	\$ 3,886,029.00	
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)	Barnett Mechanical Services	Main	Construction	MBE			\$ 806,800.00
6/2/2015	Valley Interior Systems, Inc. (MAIN)		Main	Construction	Other	\$ 2,474,943.00	\$ 2,004,943.00	
6/2/2015	Valley Interior Systems, Inc. (MAIN)	Alpha & Omega Construction Builders	Main	Construction	MBE			\$ 470,000.00
5/21/2015	The Superior Group (MAIN)		Main	Construction	Other	\$ 3,979,070.00	\$ 3,304,470.00	
5/21/2015	The Superior Group (MAIN)	Goldtech of Ohio	Main	Construction	MBE			\$ 349,600.00
5/21/2015	The Superior Group (MAIN)	Electronic Systems Consultants	Main	Construction	MBE			\$ 102,529.00
5/21/2015	The Superior Group (MAIN)	Royal Electrical Construction Corp	Main	Construction	WBE			\$ 222,471.00
6/5/2015	Harold J. Becker Company, Inc. (MAIN)		Main	Construction	Other	\$ 509,008.00	\$ 509,008.00	
7/1/2015	ARCHITECTURAL CONCRETE SOLUTIONS, (MAIN)		Main	Construction	MBE	\$ 748,827.00	\$ 748,827.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)		Main	Construction	Other	\$ 705,734.00	\$ 631,262.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)	ABK Services LLC	Main	Construction	MBE			\$ 74,472.00
7/9/2015	Centennial Preservation Group, LLC (MAIN)		Main	Construction	Other	\$ 711,594.00	\$ 699,464.00	
7/9/2015	Centennial Preservation Group, LLC (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			\$ 12,130.00
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)		Main	Construction	Other	\$ 130,137.00	\$ 128,837.00	
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			\$ 1,300.00
8/7/2015	Omni Fireproofing Co. LLC (MAIN)		Main	Construction	Other	\$ 130,662.00	\$ 116,714.00	
8/7/2015	Omni Fireproofing Co. LLC (MAIN)	MBJ Consultants	Main	Construction	MBE			\$ 13,948.00
7/30/2015	GreenScapes Landscape Co Inc (MAIN)		Main	Construction	Other	\$ 671,336.00	\$ 621,165.00	
7/30/2015	GreenScapes Landscape Co Inc (MAIN)	TBD	Main	Construction	MBE			\$ 50,171.00

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8/11/2015	The Painting Company (MAIN)		Main	Construction	Other	\$ 352,147.00	\$ 286,947.00	
8/11/2015	The Painting Company (MAIN)	Spears Shamrock	Main	Construction	MBE			\$ 65,200.00
4/10/2015	Gudenkauf (MAIN)		Main	Construction	Other	\$ 422,349.00	\$ 343,380.00	
4/10/2015	Gudenkauf (MAIN)	Teltron Design Group	Main	Construction	MBE			\$ 78,969.00
7/6/2015	McDaniel's Construction Corp., Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 652,291.81	\$ 652,291.81	
7/28/2015	DEH ELECTRIC,LLC (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 1,003,276.00	\$ 1,003,276.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 696,836.00	\$ 542,861.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)	Approved Components & Systems Inc	Northern Lights	Construction	MBE			\$ 153,975.00
8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 273,505.00	\$ 263,098.00	
8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)	Stotts Mechanical Insulation Inc	Northern Lights	Construction	WBE			\$ 10,407.00
7/24/2015	DSS Services, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 156,492.00	\$ 156,492.00	
8/28/2015	S. A. Comunale Co Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 68,320.00	\$ 68,320.00	
8/7/2015	ARCHITECTURAL CONCRETE SOLUTIONS(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 461,465.00	\$ 461,465.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 422,657.00	\$ 421,157.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)	XYZ Professional Services	Northern Lights	Construction	MBE			\$ 1,500.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 308,224.00	\$ 239,224.00	
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	Riverfront Building Products LLC	Northern Lights	Construction	WBE			\$ 33,000.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	TBD Woman-Owned Business Ent.307	Northern Lights	Construction	WBE			\$ 23,000.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	Columbus Coal & Lime	Northern Lights	Construction	WBE			\$ 13,000.00
8/3/2015	Sands Decker Cps LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 5,313.00	\$ 5,313.00	
7/9/2015	National Construction Rentals, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 9,176.46	\$ 9,176.46	
7/10/2015	Modular Space Corporation Db a ModSpace(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 5,962.00	\$ 5,962.00	
7/21/2015	Got 2 Go Portable Sanitation LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 4,919.00	\$ 4,919.00	
9/1/2015	Bo-Mic Enterprises dba BSS Waste(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 15,000.00	\$ 15,000.00	
4/10/2015	US Communications(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 89,839.00	\$ 89,839.00	
5/6/2015	Mark Corbin dba Superior Enterprises(PARSONS)		Parsons	Construction	MBE	\$ 162,236.64	\$ 162,236.64	
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)		Parsons	Construction	Other	\$ 276,474.83	\$ 274,689.83	
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)	J & P Paving Masonry Sealant, Inc.	Parsons	Construction	MBE			\$ 1,785.00
5/14/2015	The Tarrier Steel Company Inc.(PARSONS)		Parsons	Construction	Other	\$ 494,110.00	\$ 494,110.00	
5/20/2015	Rockwood Builders, Ltd.(PARSONS)		Parsons	Construction	MBE	\$ 24,000.00	\$ 24,000.00	
5/14/2015	Capital City Electric LLC(PARSONS)		Parsons	Construction	Other	\$ 853,054.18	\$ 598,555.18	
5/14/2015	Capital City Electric LLC(PARSONS)	Goldtech of Ohio	Parsons	Construction	MBE			\$ 244,595.00
5/14/2015	Capital City Electric LLC(PARSONS)	Electronic Systems Consultants	Parsons	Construction	MBE			\$ 9,904.00
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)		Parsons	Construction	Other	\$ 258,973.82	\$ 242,223.82	
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)	SMART Distribution	Parsons	Construction	WBE			\$ 16,750.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)		Parsons	Construction	Other	\$ 239,000.00	\$ 187,000.00	
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	LJM Enterprises, LLC	Parsons	Construction	MBE			\$ 27,000.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	Metal Era	Parsons	Construction	MBE			\$ 25,000.00
6/10/2015	S. A. Comunale Co Inc(PARSONS)		Parsons	Construction	Other	\$ 64,116.00	\$ 64,116.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)		Parsons	Construction	Other	\$ 266,967.00	\$ 253,523.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)	Stotts Mechanical Insulation Inc	Parsons	Construction	WBE			\$ 13,444.00
6/10/2015	Celina Glass Company Inc(PARSONS)		Parsons	Construction	Other	\$ 558,634.00	\$ 446,592.00	
6/10/2015	Celina Glass Company Inc(PARSONS)	Rath Builders	Parsons	Construction	MBE			\$ 93,442.00

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6/10/2015	Celina Glass Company Inc(PARSONS)	JLM Wholesale	Parsons	Construction	WBE			\$ 18,600.00
6/19/2015	The Righter Company(PARSONS)		Parsons	Construction	Other	\$ 42,990.00	\$ 42,990.00	
6/25/2015	Williamson Builders Inc.(PARSONS)		Parsons	Construction	MBE	\$ 648,428.00	\$ 648,428.80	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)		Parsons	Construction	Other	\$ 572,094.00	\$ 567,594.00	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)	PSC Industrial Contractors	Parsons	Construction	WBE			\$ 4,500.00
7/10/2015	Forum Manufacturing, Inc.(PARSONS)		Parsons	Construction	Other	\$ 82,238.00	\$ 82,238.00	
5/22/2015	Sands Decker Cps LLC(PARSONS)		Parsons	Construction	Other	\$ 11,770.00	\$ 11,770.00	
5/7/2015	National Construction Rentals, Inc.(PARSONS)		Parsons	Construction	Other	\$ 6,709.69	\$ 6,709.69	
5/7/2015	Modular Space Corporation DbA(PARSONS)		Parsons	Construction	Other	\$ 5,962.00	\$ 5,962.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE	\$ 15,000.00	\$ 15,000.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE	\$ 6,228.00	\$ 6,228.00	
4/10/2015	Crossbow(PARSONS)		Parsons	Construction	MBE	\$ 64,157.00	\$ 64,157.00	
4/10/2015	Crossbow(SHEPARD)		Shepard	Construction	MBE	\$ 47,460.00	\$ 47,460.00	
4/10/2015	US Communications(HILLIARD)		Hilliard	Construction	WBE	\$ 184,020.00	\$ 184,020.00	
4/10/2015	Crossbow(NORTHSIDE)		Northside	Construction	MBE	\$ 88,413.00	\$ 88,413.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 113,037.00	\$ 113,037.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 20,350.00	\$ 20,350.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(PARSONS)		Parsons	Construction	Other	\$ 121,933.00	\$ 121,933.00	
cumulative	Go Sustainable Energy, LLC		Northern Lights	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Parsons	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Main	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Shepard	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Northside	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Hilliard	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Dublin	Non-Construction	Other			
cumulative	Go Sustainable Energy, LLC		Martin Luther King	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Northern Lights	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Parsons	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Shepard	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Hilliard	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Northside	Non-Construction	Other			
cumulative	Bricker & Eckler LLP		Main	Non-Construction	Other			
cumulative	NBBJ, Inc.	EMH&T	Dublin	Non-Construction	Other			
cumulative	NRT & Associates, Inc.		Other	Non-Construction	MBE			
	The Ardit Company(MAIN)		Main	Construction	WBE	\$ 129,032.00	\$ 129,032.00	
9/14/2015	The Wasserstrom company(MAIN)		MAIN	Construction	Other	\$ 14,183.00	\$ 14,183.00	
	Mock Woodworking Co. LLC(MAIN)		MAIN	Construction	Other	\$ 435,635.00	\$ 435,635.00	
	Continental Office Furniture(MAIN)		MAIN	Construction	Other	\$ 1,085,921.00	\$ 894,746.00	
	Continental Office Furniture(MAIN)	Precision Industrial Services	Main	Construction	MBE			\$ 191,175.00
	Continental Office Furniture(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 127,909.00	\$ 106,758.00	
	Continental Office Furniture(NORTHERN LIGHTS)	Precision Industrial Services	Northern Lights	Construction	MBE			\$ 21,151.00
	Top Quality Painting Inc(PARSONS)		Parsons	Construction	MBE	\$ 43,719.00	\$ 43,719.00	
	Continental Commercial Floors(PARSONS)		Parsons	Construction	Other	\$ 108,263.00	\$ 85,043.00	

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	Continental Commercial Floors(PARSONS)	Precision Industrial Services	Parsons	Construction	MBE			\$ 23,220.00
9/25/2015	Decker Construction Company(PARSONS)		Parsons	Construction	Other	\$ 143,551.00	\$ 134,318.00	
	Chemcote, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 119,610.00	\$ 119,610.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 368,026.00	\$ 346,676.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Tanner Janitorial(Prof Jan Srvs of OH)	Northern Lights	Construction	MBE			\$ 3,500.00
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Quality Hardware	Northern Lights	Construction	WBE			\$ 17,850.00
	COLUMBUS SPD(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 796,166.00	\$ 634,566.00	
	COLUMBUS SPD(NORTHERN LIGHTS)	Gray Guy Group LLC	Northern Lights	Construction	MBE			\$ 161,600.00
	Top Quality Painting Inc(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 53,504.00	\$ 53,504.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 336,401.00	\$ 265,101.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	LJM Enterprises, LLC	Northern Lights	Construction	MBE			\$ 44,500.00
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	Metal Era	Northern Lights	Construction	MBE			\$ 26,800.00
	Donley Concrete Cutting Company(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 7,700.00	\$ 7,700.00	
	Anthony Judson Jr. DBA D4Construction(SHEPARD)		Shepard	Construction	MBE	\$ 41,110.00	\$ 41,110.00	
	Bio-Mic Enterprises dba(SHEPARD)		Shepard	Construction	WBE	\$ 12,000.00	\$ 12,000.00	
	George J. Igel & Company, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 620,397.00	\$ 561,697.00	
	George J. Igel & Company, Inc.(SHEPARD)	Midwest Reinforcing Contractors Inc	Shepard	Construction	WBE			\$ 2,700.00
	George J. Igel & Company, Inc.(SHEPARD)	ABK Services LLC	Shepard	Construction	MBE			\$ 56,000.00
	Mid-City Electric Company(SHEPARD)		Shepard	Construction	Other	\$ 509,175.00	\$ 360,175.00	
	Mid-City Electric Company(SHEPARD)	Electronic Systems Consultants	Shepard	Construction	MBE			\$ 11,000.00
	Mid-City Electric Company(SHEPARD)	Goldtech of Ohio	Shepard	Construction	MBE			\$ 25,000.00
	Mid-City Electric Company(SHEPARD)	DNM Investments	Shepard	Construction	WBE			\$ 113,000.00
	Modular Space Corporation Db(SHEPARD)		Shepard	Construction	Other	\$ 6,162.00	\$ 6,162.00	
	National Construction Rentals, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 3,040.53	\$ 3,040.53	
	The Tarrier Steel Company Inc.(SHEPARD)		Shepard	Construction	Other	\$ 268,523.00	\$ 268,523.00	
	Lumenomics,Inc(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 11,348.00	\$ 11,348.00	
	Decker Construction Company(PARSONS)		Parsons	Construction	MBE			\$ 9,233.00
	George J. Igel & Company, Inc. (PARSONS)		Parsons	Construction	Other	\$ 215,868.00	\$ 205,868.00	
	George J. Igel & Company, Inc. (PARSONS)		Parsons	Construction	MBE		\$ 10,000.00	
	Valley Interior Systems, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 448,900.00	\$ 359,100.00	
	Valley Interior Systems, Inc.(SHEPARD)	Alpha & Omega Construction Builders	Shepard	Construction	MBE			\$ 89,800.00
	American Architectural Glass(SHEPARD)		Shepard	Construction	Other	\$ 192,701.00	\$ 175,701.00	
	American Architectural Glass(SHEPARD)	Columbus Window Cleaning	Shepard	Construction	WBE			\$ 5,000.00
	American Architectural Glass(SHEPARD)	J & P Caulking	Shepard	Construction	MBE			\$ 12,000.00
	Sauer Group, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 551,000.00	\$ 439,000.00	
	Sauer Group, Inc.(SHEPARD)	Approved Components & Systems Inc	Shepard	Construction	MBE			\$ 84,000.00
	Sauer Group, Inc.(SHEPARD)	Stotts Mechanical Insulation Inc	Shepard	Construction	WBE			\$ 28,000.00
	Sessley Construction, Inc(SHEPARD)		Shepard	Construction	MBE	\$ 23,140.00	\$ 23,140.00	
11/30/2015	Sunbelt Rentals, Inc(SHEPARD)		Shepard	Construction	Other	\$ 700.00	\$ 700.00	
	Sands Decker Cps LLC(SHEPARD)		Shepard	Construction	Other	\$ 5,000.00	\$ 5,000.00	
	Forum Manufacturing, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 62,913.00	\$ 62,913.00	
	Rockwood Builders, Ltd.(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 24,000.00	\$ 24,000.00	
	Kone Inc.(MAIN)		Main	Construction	Other	\$ 79,357.00	\$ 79,357.00	

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	Peabody Landscape Construction(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 208,789.00	\$ 198,789.00	
	Peabody Landscape Construction(NORTHERN LIGHTS)	TBD Woman-Owned Business Ent.307	Northern Lights	Construction	WBE			\$ 10,000.00
	Badger Daylighting Corp(PARSONS)		Parsons	Construction	Other	\$ 4,800.00	\$ 4,800.00	
	Donley Concrete Cutting Company(PARSONS)		Parsons	Construction	Other	\$ 425.00	\$ 425.00	
	E C Babbert Inc(PARSONS)		Parsons	Construction	Other	\$ 2,142.00	\$ 2,142.00	
	Eagle Tapping Service Inc(PARSONS)		Parsons	Construction	Other	\$ 670.00	\$ 670.00	
	HD Supply Waterworks LTD(PARSONS)		Parsons	Construction	Other	\$ 12,676.50	\$ 12,676.50	
	Neenah Foundry Company(PARSONS)		Parsons	Construction	Other	\$ 3,663.31	\$ 3,663.31	
	Select Ventures(PARSONS)		Parsons	Construction	Other	\$ 864.72	\$ 864.72	
	The Olen Corporation(PARSONS)		Parsons	Construction	Other	\$ 1,564.29	\$ 1,564.29	
	Burns & Scalo Roofing Company(SHEPARD)		Shepard	Construction	Other	\$ 343,140.00	\$ 343,140.00	
	Mak Associates of Ohio, Inc		Main	Construction	Other	\$ 84,911.00	\$ 84,911.00	
	Spohn Associates, Inc		Northside	Construction	Other	\$ 321,252.00	\$ 248,752.00	
	Spohn Associates, Inc	Faith Daniel & Company	Northside	Construction	WBE			\$ 72,500.00
	Wanner Metal Worx, Inc		Northside	Construction	Other	\$ 267,700.00	\$ 247,700.00	
	Wanner Metal Worx, Inc	TBD Woman-Owned Bus	Northside	Construction	WBE			\$ 20,000.00
	Adena Corporation		Northside	Construction	Other	\$ 892,300.00	\$ 843,800.00	
	Adena Corporation	XYZ Professional Services	Northside	Construction	MBE			\$ 1,500.00
	Adena Corporation	Riverfront Building Products LLC	Northside	Construction	WBE			\$ 47,000.00
	Architectural Concrete Solutions		Northside	Construction	MBE	\$ 290,455.00	\$ 290,455.00	
	Bio-Mic Enterprises		Northside	Construction	WBE	\$ 20,000.00	\$ 20,000.00	
	Celina Glass Company Inc		Northside	Construction	Other	\$ 462,600.00	\$ 360,584.00	
	Celina Glass Company Inc	Rath Builders Supply, Inc	Northside	Construction	MBE			\$ 102,016.00
	George J. Igel & Company Inc		Northside	Construction	Other	\$ 653,000.00	\$ 624,000.00	
	George J. Igel & Company Inc	ABK Serivces LLC	Northside	Construction	MBE			\$ 8,000.00
	George J. Igel & Company Inc	Midwest Reinforcing Company	Northside	Construction	WBE			\$ 21,000.00
	John Eramo and Sons, Inc		Northside	Construction	Other	\$ 698,500.00	\$ 648,500.00	
	John Eramo and Sons, Inc	Bridges Bros. Trucking LLC	Northside	Construction	MBE			\$ 50,000.00
	Modular Space Corporation		Northside	Construction	Other	\$ 8,014.00	\$ 8,014.00	
	National Conctruction Rentals		Northside	Construction	Other	\$ 8,405.00	\$ 8,405.00	
	OCP Contractors, Inc		Northside	Construction	Other	\$ 725,246.00	\$ 588,926.00	
	OCP Contractors, Inc	Contractor Connection	Northside	Construction	MBE	\$ -		\$ 136,320.00
	S.G. Lowendick & Sons, Inc		Northside	Construction	Other	\$ 61,700.00	\$ 54,680.00	
	S.G. Lowendick & Sons, Inc	MU Trucking	Northside	Construction	MBE			\$ 7,020.00
	Sands Decker Cps LLC		Northside	Construction	Other	\$ 5,390.00	\$ 5,390.00	
	Saur Group, Inc		Northside	Construction	Other	\$ 1,079,000.00	\$ 843,400.00	
	Saur Group, Inc	Approved Components	Northside	Construction	MBE			\$ 169,600.00
	Saur Group, Inc	LTM	Northside	Construction	MBE			\$ 66,000.00
	Sesley Construction, Inc		Northside	Construction	MBE	\$ 24,000.00	\$ 24,000.00	
	BakerCorp		Parsons	Construction	Other	\$ 18,956.87	\$ 18,956.87	
	CXW Trucking LLC		Parsons	Construction	Other	\$ 3,000.00	\$ 3,000.00	
	Environmental Management Services		Parsons	Construction	Other	\$ 150,869.00	\$ 150,369.00	
	Environmental Management Services	Bridges Bros. Trucking LLC	Parsons	Construction	MBE			\$ 500.00

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	Newcomer Concrete Services, Inc		Parsons	Construction	Other	\$ 230,435.00	\$ 218,055.00	
	Newcomer Concrete Services, Inc	TBD Minority Business Entity	Parsons	Construction	MBE			\$ 3,920.00
	Newcomer Concrete Services, Inc	Columbus Coal & Lime	Parsons	Construction	WBE			\$ 2,000.00
	Newcomer Concrete Services, Inc	J & P Paving Masonry Sealant Inc	Parsons	Construction	MBE			\$ 6,460.00
	Safety Service Products, Inc		Parsons	Construction	Other	\$ 11,601.00	\$ 11,601.00	
	The Kleingers Group		Parsons	Construction	Other	\$ 3,588.00	\$ 3,588.00	
	Lumenomics, Inc		Shepard	Construction	WBE	\$ 4,982.00	\$ 4,982.00	
	Charles L Taylor dba Taylor		Shepard	Construction	MBE	\$ 22,120.00	\$ 22,120.00	
	Continental Office Furniture		Shepard	Construction	Other	\$ 69,507.00	\$ 55,606.00	
	Continental Office Furniture	TBD Minority Business Entity	Shepard	Construction	MBE			\$ 13,901.00
	Mill Tech, LLC		Shepard	Construction	Other	\$ 35,983.00	\$ 35,983.00	
	Conte Custom Ltd		Main	Construction	Other	\$ 104,275.00	\$ 104,275.00	
	Elite National Building Service		Main	Construction	MBE	\$ 39,185.00	\$ 39,185.00	
	Sessley Construction, Inc		Northern Lights	Construction	MBE	\$ 10,000.00	\$ 10,000.00	
	Capital City Electric LLC		Northside	Construction	Other	\$ 802,983.00	\$ 515,814.00	
	Capital City Electric LLC	Electronic Systems Consultants	Northside	Construction	MBE			\$ 17,169.00
	Capital City Electric LLC	Goldtech of Ohio	Northside	Construction	MBE			\$ 270,000.00
	Charles L Taylor dba Taylor		Northside	Construction	MBE	\$ 53,320.00	\$ 53,320.00	
	Chemcote, Inc		Northside	Construction	Other	\$ 38,895.00	\$ 38,895.00	
	Continental Office Furniture		Northside	Construction	Other	\$ 155,631.00	\$ 141,391.00	
	Continental Office Furniture	Precision Industrial Services	Northside	Construction	MBE		\$ -	\$ 14,240.00
	Environmental Management Services		Northside	Construction	Other	\$ 110,938.00	\$ 105,946.00	
	Environmental Management Services	Bridges Bros. Trucking LLC	Northside	Construction	MBE			\$ 4,992.00
	Otis Elevator Company		Northside	Construction	Other	\$ 86,570.00	\$ 86,570.00	
	S.A. Communale Co Inc		Northside	Construction	Other	\$ 71,750.00	\$ 66,010.00	
	S.A. Communale Co Inc	Hammond Corporation	Northside	Construction	MBE		\$ -	\$ 5,740.00
	Wolfrum Roofing & Exteriors, L		Northside	Construction	Other	\$ 206,800.00	\$ 190,300.00	
	Wolfrum Roofing & Exteriors, L	Metal Era	Northside	Construction	MBE		\$ -	\$ 16,500.00
	Sessley Construction, Inc		Parsons	Construction	MBE	\$ 10,000.00	\$ 10,000.00	
	Conte Custom Ltd		Northside	Construction	Other	\$ 180,027.00	\$ 18,027.00	
	Elite National Building Service		Parsons	Construction	MBE	\$ 4,382.00	\$ 4,382.00	
	Sunbelt Rentals, Inc(PARSONS)		Parsons	Construction	Other	\$ 23,528.00	\$ 23,528.00	
	Chemcote, Inc		Shepard	Construction	Other	\$ 80,370.00	\$ 73,033.00	
	Chemcote, Inc	MU Trucking	Shepard	Construction	MBE			\$ 7,337.00
	Newcomer Concrete Services, Inc		Shepard	Construction	Other	\$ 153,627.00	\$ 147,144.00	
	Newcomer Concrete Services, Inc	Bakarr Enterprises	Shepard	Construction	MBE			\$ 1,460.00
	Newcomer Concrete Services, Inc	J & P Paving Masonry Sealant, Inc.	Shepard	Construction	MBE			\$ 1,195.00
	Newcomer Concrete Services, Inc	Columbus Coal & Lime	Shepard	Construction	WBE			\$ 3,828.00
	Tatum Landscaping & Lawn Care		Shepard	Construction	MBE	\$ 54,516.00	\$ 54,516.00	
						\$47,224,975.65	\$41,076,457.45	\$5,986,519.00
						\$ 47,224,975.65	\$ 41,076,457.45	\$ 5,986,519.00