

CML Diversity & Inclusion Program

GOAL:

1. 20% contracts awarded to MBE/WBE owned businesses
2. 10% minority workforce participation
3. 6.9% female workforce participation

COMMUNITY ENGAGEMENT

Education and Implementation

- Construction Manager at Risk (CMaR) delivery model for 8 projects in 2020 Vision Plan
- CML Diversity & Inclusion Program presented to Board of Trustees December 2014
- Nancy Tidwell hired as CML diversity and inclusion consultant – August 2014
 - regularly communicates with MBE/ WBE firms to answer questions and concerns
 - ongoing conversations with community advocates
- Letter of commitment to Melinda Carter, Director, City of Columbus Equal Business Opportunity Commission expressing CML's commitment to the community – Feb. 2015
- Diversity & Inclusion Program presentations for Public Service Managers and CML Diversity Committee by Nancy Tidwell – March 2015
- Turner Construction Asst. Engineer discussion with CML community interns on construction careers – July 2015
- Free prevailing wage seminar open to local contractors – August 2015
- FastPath Program Construction Skills track – resulted from collaboration with local minority contractors and Columbus State – Jan. 2016
- Collaboration with CML Contractor Advisory Group, N. Tidwell, ECDI to establish community mobilization fund for small contractors – June 2016

Bidding and Contracting Community Meetings

- Diversity & Inclusion Program kickoff event about CML building projects – open to all contractors/workers – Fall 2014
- CML contractor meeting at Turner Construction to share information about bid packages and processes – March 2015
- Pre-bid meeting at Main Library for contractors and workers – March 2015
- CML presence at union job fairs and ongoing conversations with union leaders – 2015
- CML Contractor meeting — July 2015
- Northern Lights bid package mtg- July 2015
- City of Columbus Equal Business Opportunity Commission Director's panel discussion on the importance of minority inclusion practices - August 2015
- Shepard Branch pre-bid meeting – Oct. 2015
- Quarterly meetings with CML Contractors Advisory Group – 2015/16
- Turner contractor event – Sept. 2016
- CML contractor panel discussion – Jan. 2017
- Contractor networking meeting – April 2017
- Contractor partnership meeting – Sept. 2017

Marketing and Advertising to the Community

- Full-page bid advertisement prominently displayed in *Columbus African American News Journal* – Feb. 2015
- Created construction job referral flier - distributed at branches and posted online for those who want to be considered for employment by contractors – March 2015
- Enhanced CML Diversity & Inclusion Program presence on columbuslibrary.org – March 2015
- Created and distributed business cards with CML Diversity & Inclusion Program goals to share throughout the community – March 2015
- Article by Nancy Tidwell about CML's commitment to the Diversity & Inclusion Program printed in *Columbus African American News Journal* – April 2015
- *Columbus African American News Journal* advertisement – Jan. 2017
- *Columbus African American News Journal* advertisement – Sept. 2017



CML Diversity & Inclusion Program

The following data & visualizations are provided by:
Thoughtwell Data Insights, Columbus, OH



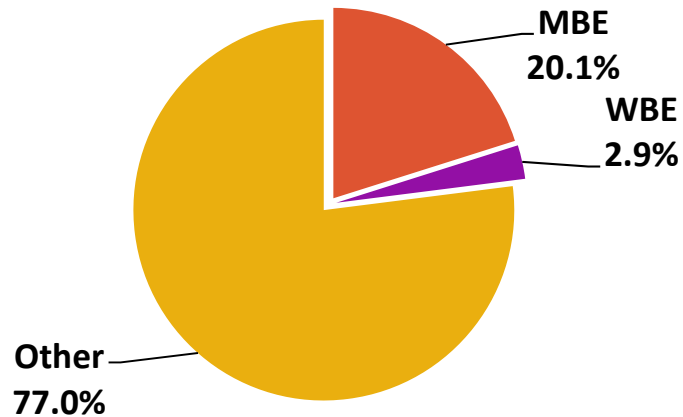
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

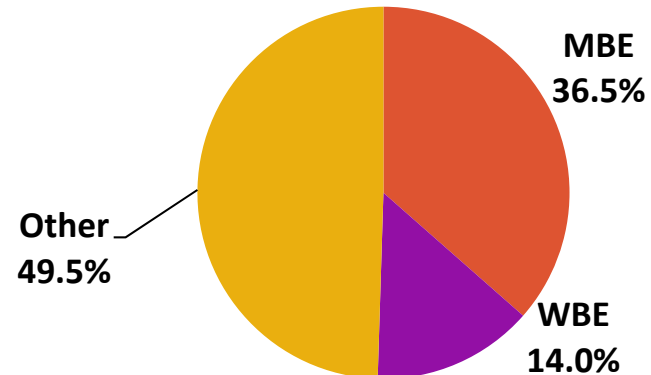
CONSTRUCTION CONTRACTS AWARDED AS OF 12/31/17

All Active Projects

Total value of contracts to date



Total number of contracts to date



This data is based on dollars awarded as of 12/31/17. Additional contracts will be awarded for all projects listed.

*M/WBE = Minority Business Enterprise or Woman Business Enterprise
**Percentages may add up to greater than 100% due to rounding

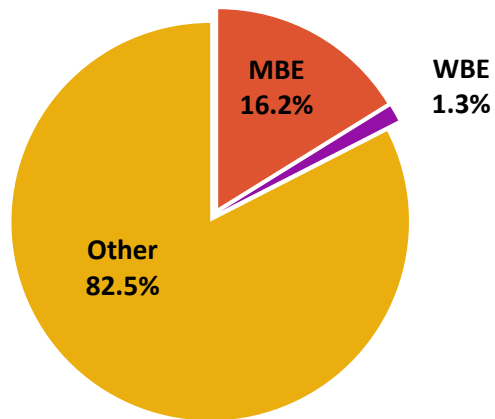
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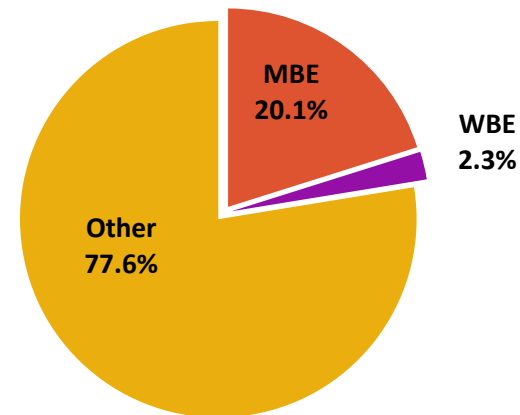
Main Library

Value of contracts



Parsons Branch

Value of contracts



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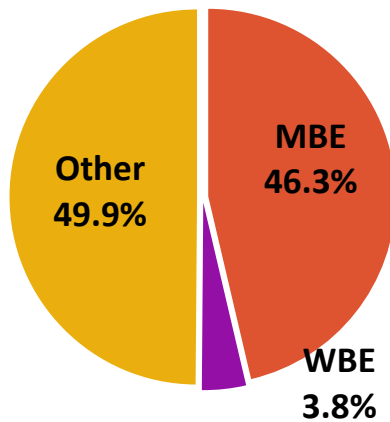
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CONSTRUCTION CONTRACTS AWARDED AS OF 12/31/17

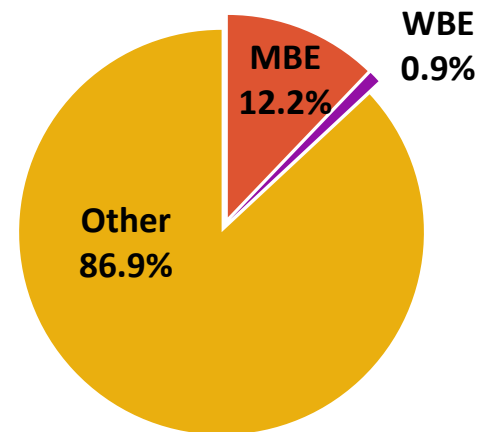
Northern Lights Branch

Value of contracts



Shepard Branch

Value of contracts



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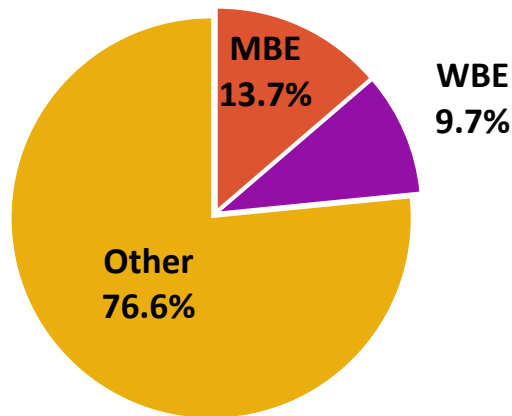
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CML Diversity & Inclusion Program

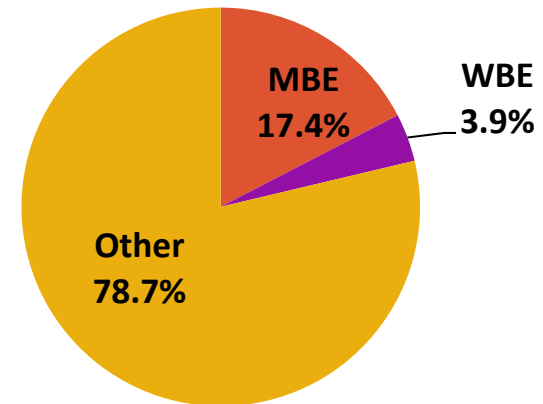
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CONSTRUCTION CONTRACTS AWARDED AS OF 12/31/17

Northside Branch
Value of contracts



Hilliard Branch
Value of contracts



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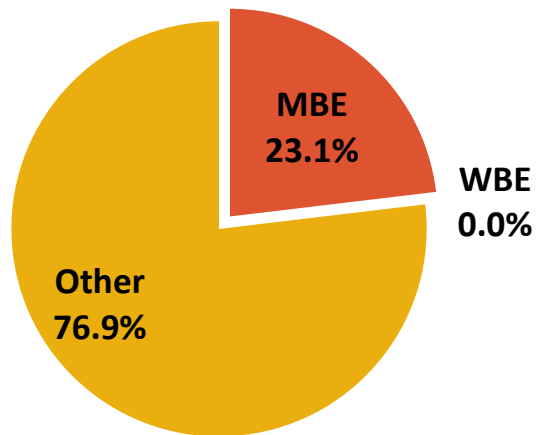
CML Diversity & Inclusion Program

GOAL: 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 12/31/17

Martin Luther King Branch

Value of contracts



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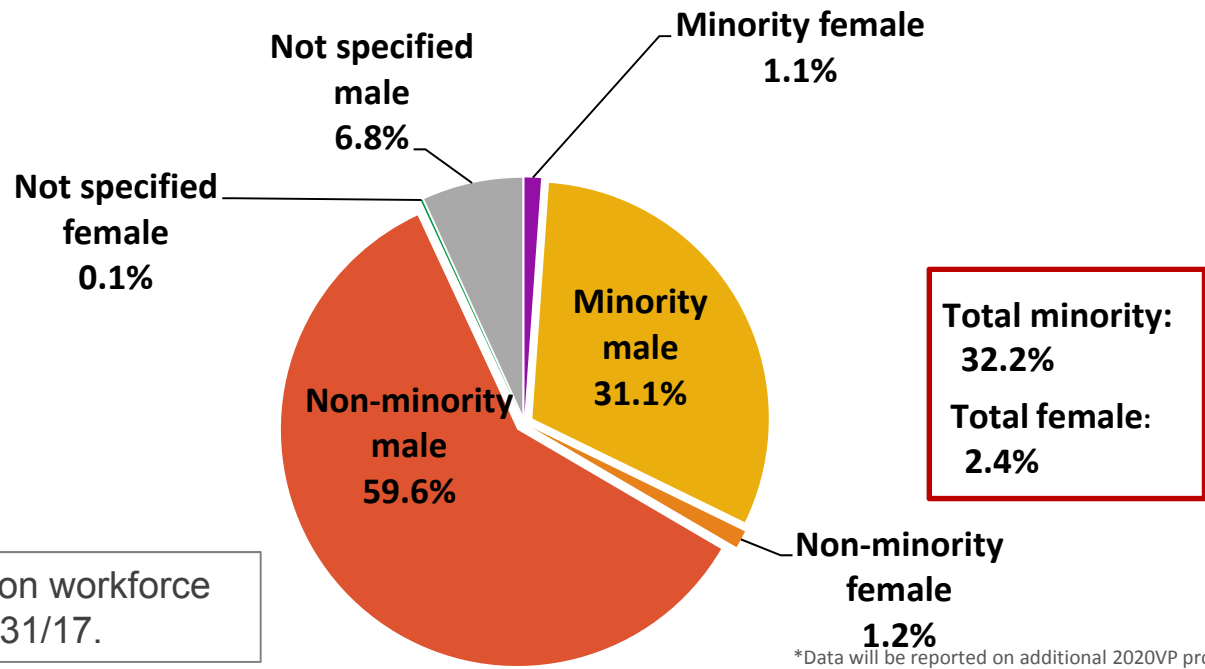
CML Diversity & Inclusion Program

GOALS:

- 1. 10% minority workforce participation
- 2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects
Workforce by minority status, % of workers



This data is based on workforce reports through 12/31/17.

*Data will be reported on additional 2020VP projects as it becomes available.
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CML Diversity & Inclusion Program

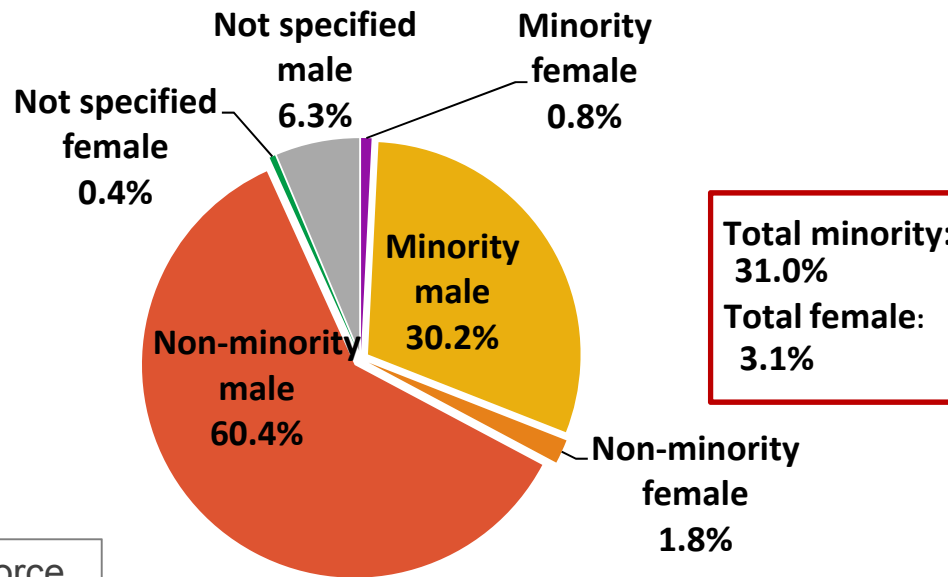
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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by minority status, % of hours



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CML Diversity & Inclusion Program

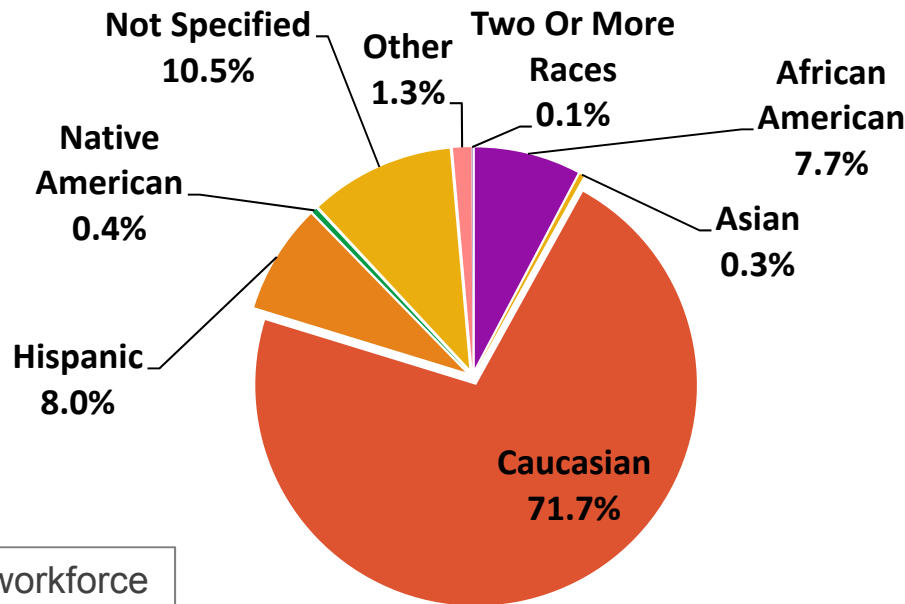
GOALS:

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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by race/ethnicity, % of workers



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CML Diversity & Inclusion Program

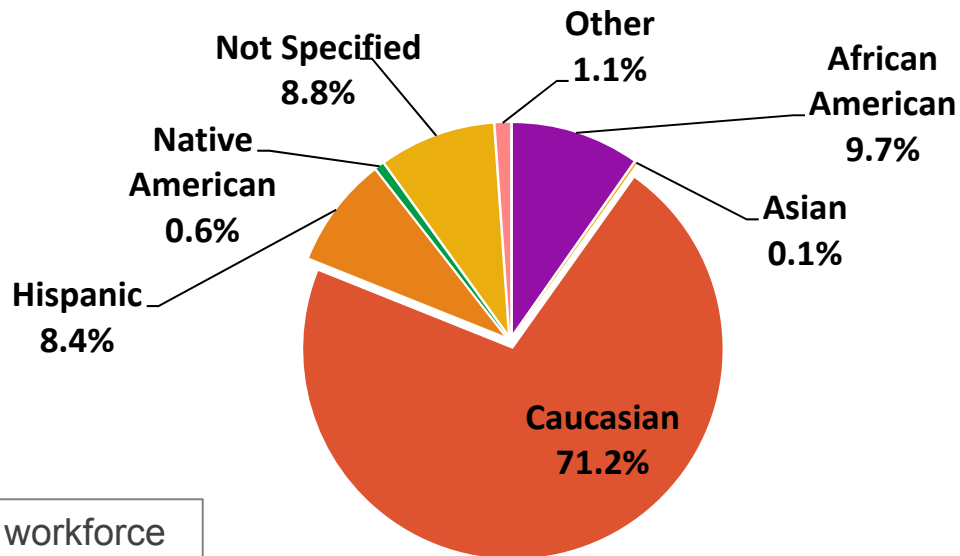
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CONSTRUCTION WORKFORCE PARTICIPATION

All Active Projects

Workforce by race/ethnicity, % of hours



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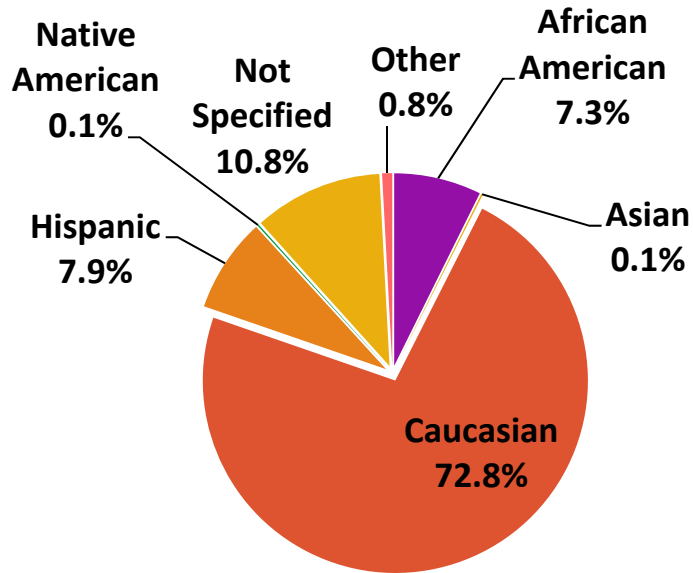
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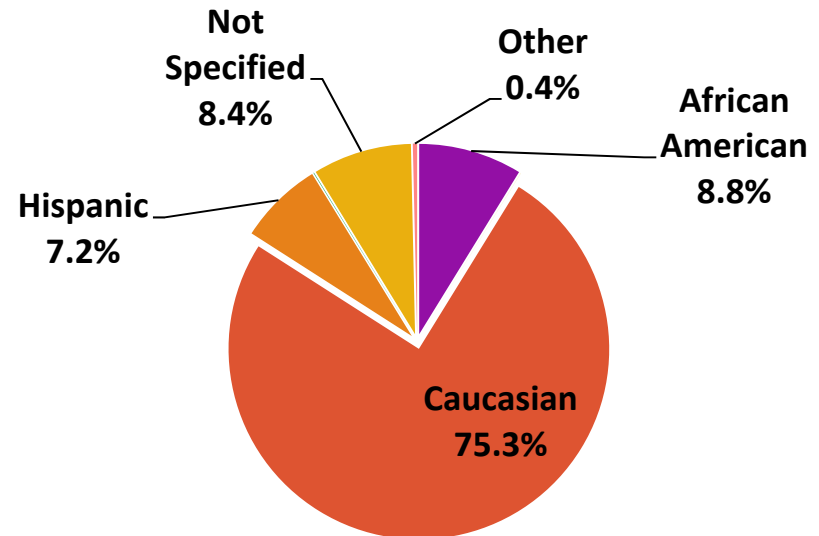
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CONSTRUCTION WORKFORCE PARTICIPATION

Main Library, % of workers
832 total



Main branch, % of hours
175,917 total



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 ***Due to human error in the time-reporting process, a small number of records in the Workforce by branch tables may have been wrongly attributed to the wrong branch. The number of records potentially with error are too small to have a substantial effect on the branch number of workers category.

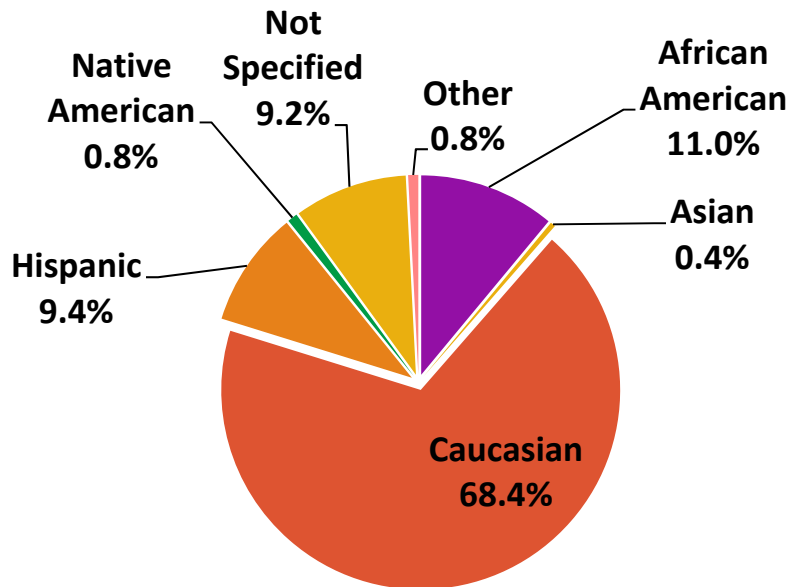
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GOALS:

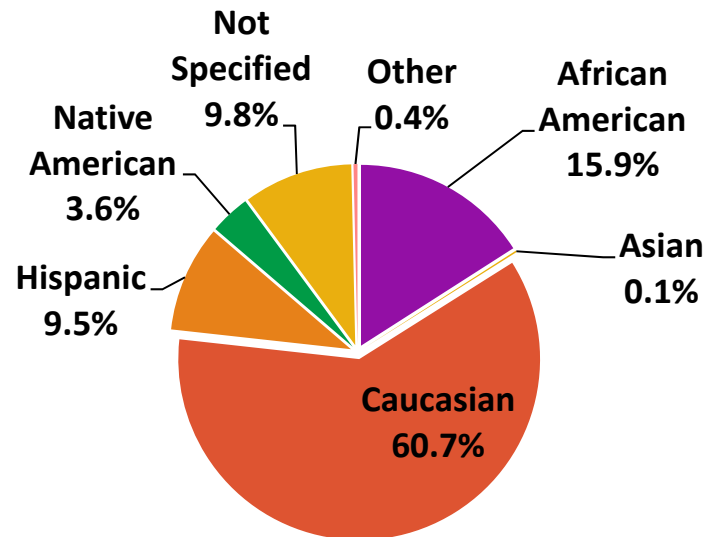
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CONSTRUCTION WORKFORCE PARTICIPATION

Northern Lights branch, % of workers
490 total



Northern Lights branch, % of hours
49,027 total



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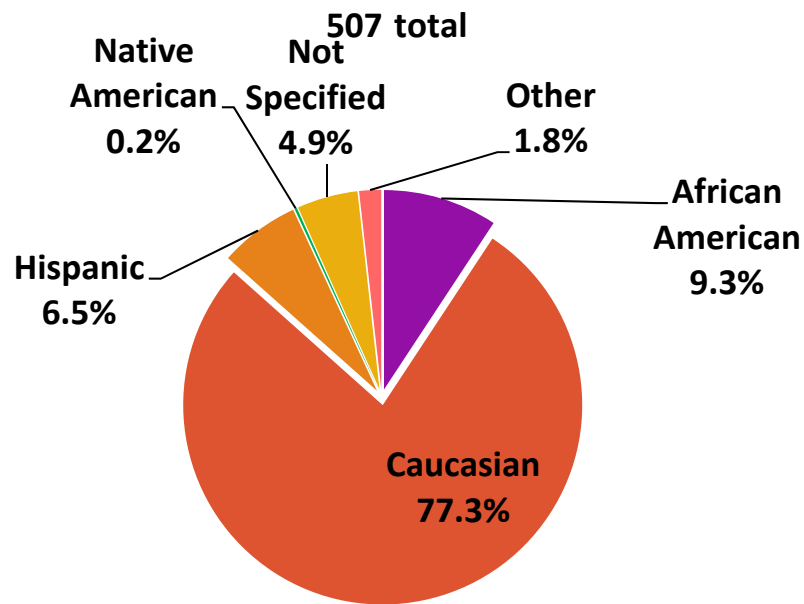
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GOALS:

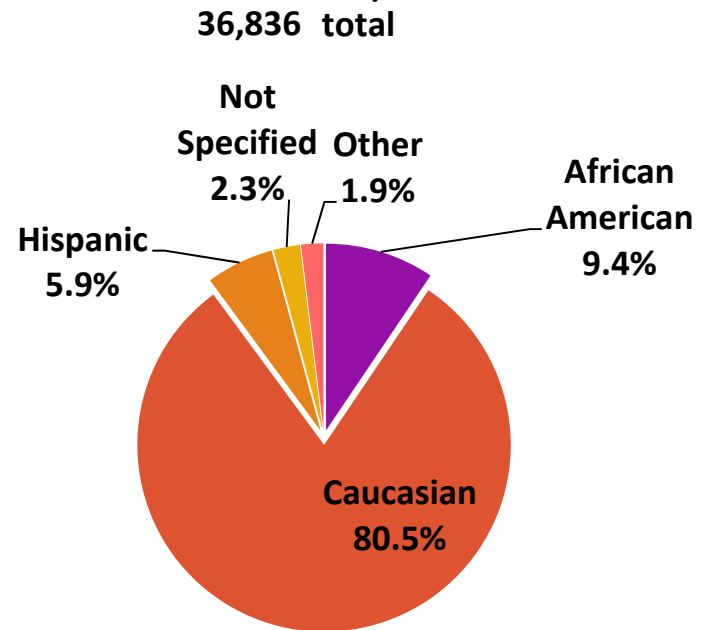
1. 10% minority workforce participation
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CONSTRUCTION WORKFORCE PARTICIPATION

Parsons branch, % of workers



Parsons branch, % of hours



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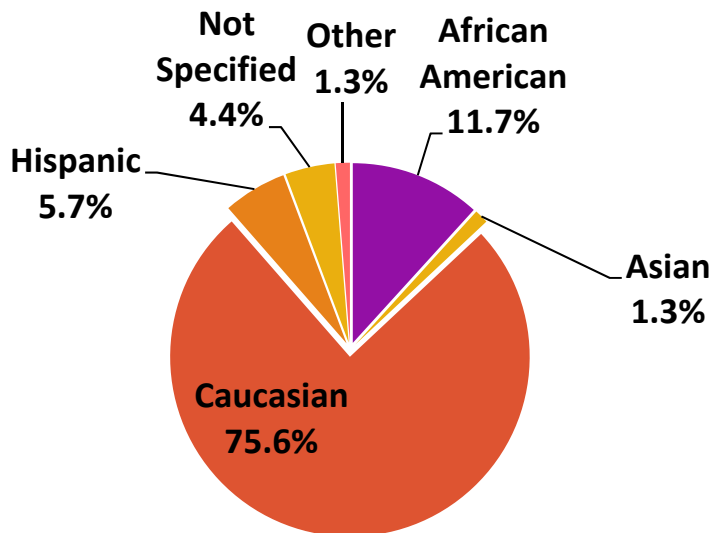
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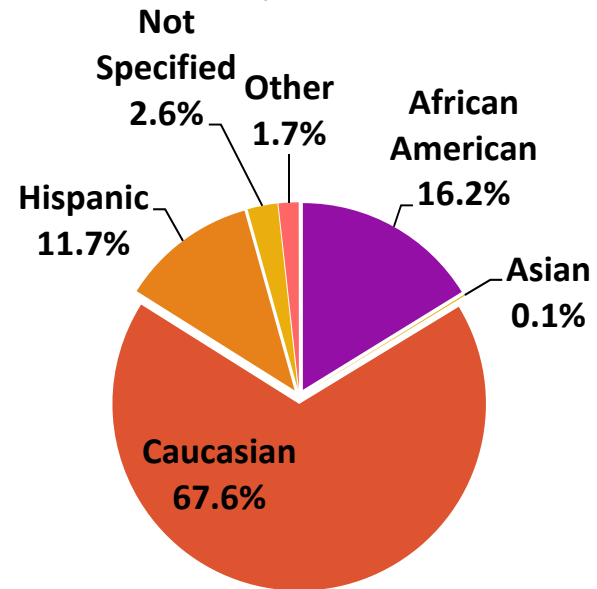
1. 10% minority workforce participation
2. 6.9% female workforce participation

CONSTRUCTION WORKFORCE PARTICIPATION

Shepard branch, % of workers
315 total



Shepard branch, % of hours
21,221 total



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CML Diversity & Inclusion Program

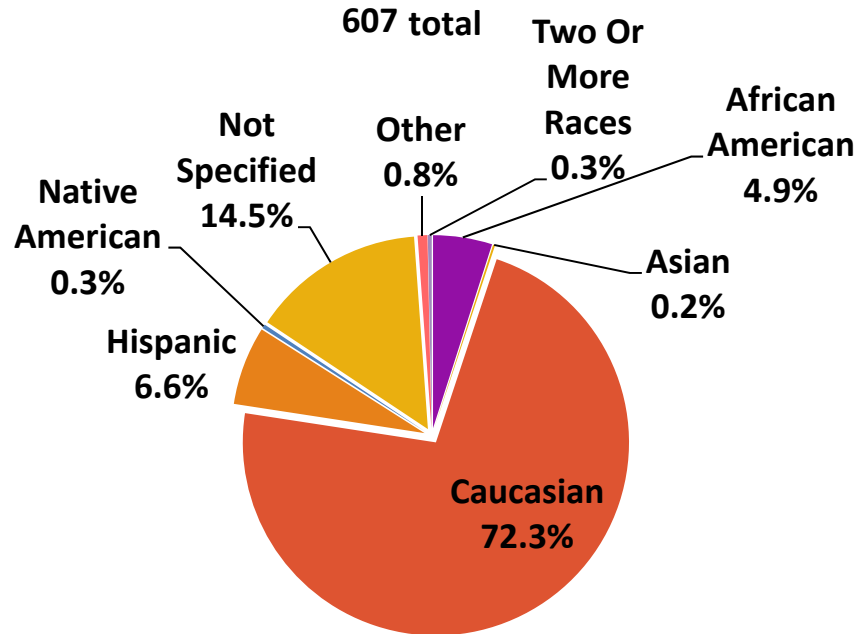
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CONSTRUCTION WORKFORCE PARTICIPATION

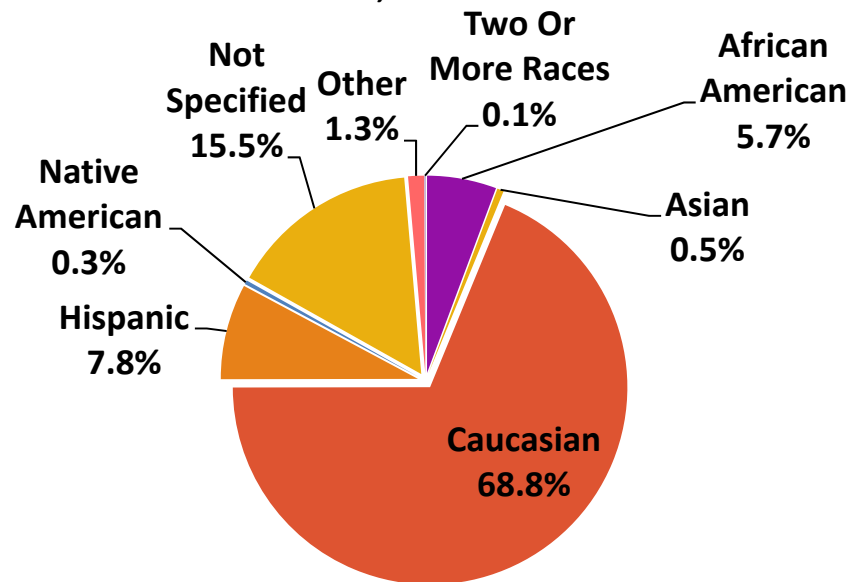
Northside branch, % of workers

607 total



Northside branch, % of hours

57,956 total



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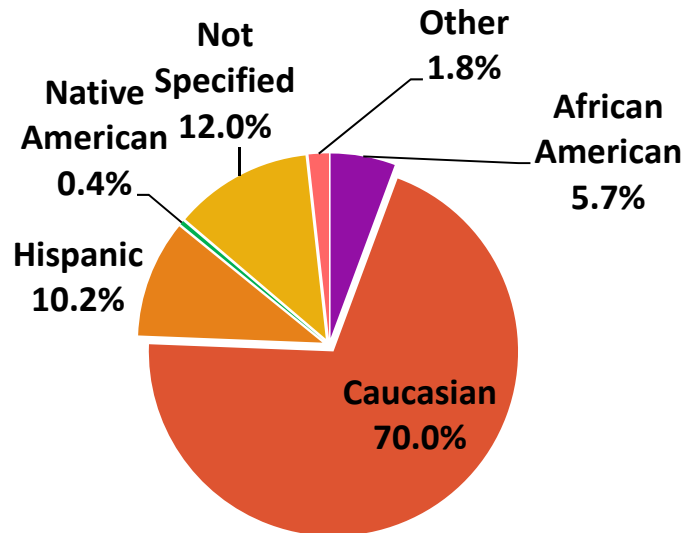
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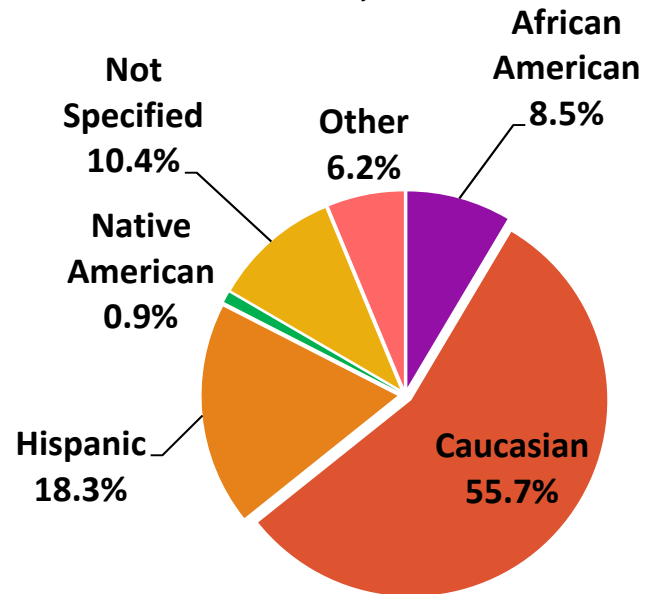
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CONSTRUCTION WORKFORCE PARTICIPATION

Hilliard branch, % of workers
283 total



Hilliard branch, % of hours
22,478 total



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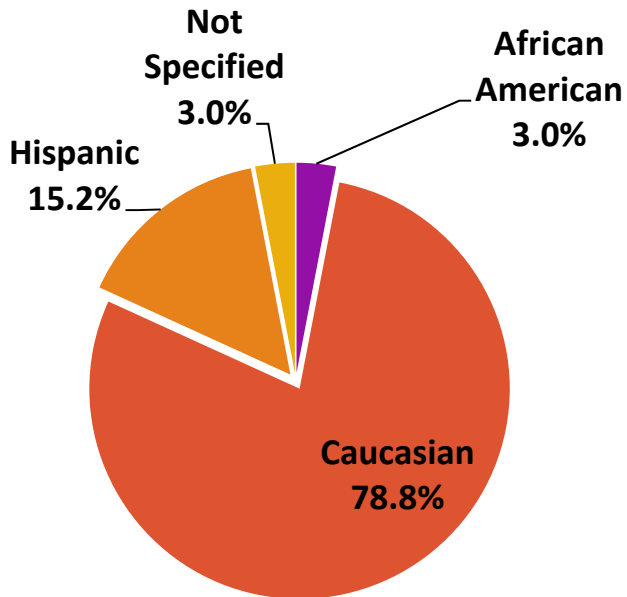
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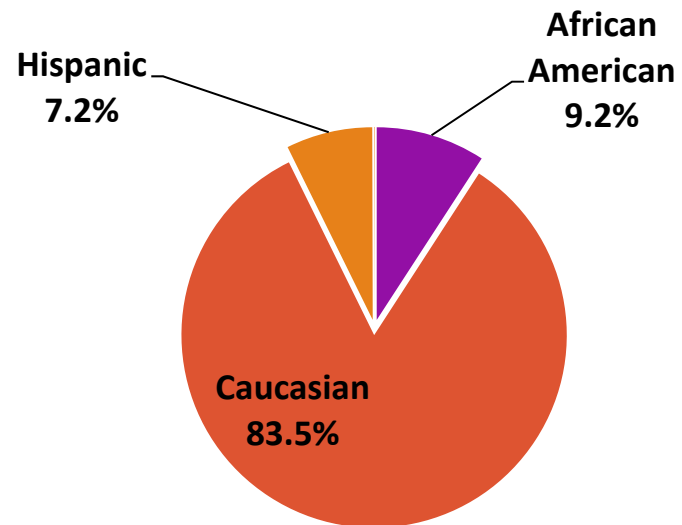
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CONSTRUCTION WORKFORCE PARTICIPATION

Martin Luther King branch, % of workers
33 total



Martin Luther King branch, % of hours
2,154 total



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Prime Vendor	Contractor/Sub Contractor name	CML Branch	Classification	Total Final Award
Gudenkauf > Technology Cabling	Gudenkauf	Main	Other	\$343,380.00
Gudenkauf > Technology Cabling	Teltron Design Group	Main	MBE	\$78,969.00
US Communications > Technology Cabling	US Communications	Northern Lights	WBE	\$89,839.00
US Communications > Technology Cabling	US Communications	Hilliard	WBE	\$185,063.00
Crossbow > Technology Cabling	Crossbow	Parsons	MBE	\$64,157.00
Crossbow > Technology Cabling	Crossbow	Northside	MBE	\$88,413.00
Crossbow > Technology Cabling	Crossbow	Shepard	MBE	\$47,460.00
National Construction Rentals, > Temp Fencing	National Construction Rentals,	Dublin	Other	\$6,773.00
Pac-Van, Inc. > 20' GLO Office/Storage	Pac-Van, Inc.	Dublin	Other	\$1,000.00
Pioneer Cladding & Glazing Sys > Design Assist Aluminum & Glazing	Pioneer Cladding & Glazing Sys	Dublin	Other	\$139,490.00
S. G. Loewendick & Sons, Inc. > Demo	S. G. Loewendick & Sons, Inc.	Dublin	Other	\$80,173.00
American Architectural Glass > BP 3.3 Glazing	American Architectural Glass	Hilliard	Other	\$199,141.00
American Architectural Glass > BP 3.3 Glazing	J & P Paving Masonry Sealant, Inc.	Hilliard	MBE	\$6,159.00
ARCHITECTURAL CONCRETE SOLUTIO > 002400.2.1 Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Hilliard	MBE	\$312,647.00
Atlas Industrial Contractors, > BP-1 Structural Steel/Misc. Metals	Atlas Industrial Contractors,	Hilliard	Other	\$213,807.00
Aztec Services Group, Inc. > BP01-Selective Demolition	Aztec Services Group, Inc.	Hilliard	Other	\$334,829.78
Aztec Services Group, Inc. > BP01-Selective Demolition	C. Curry Construction, LLC	Hilliard	MBE	\$61,249.35
Aztec Services Group, Inc. > BP01-Selective Demolition	Jendco Safety Supply	Hilliard	WBE	\$12,249.87
Bo-Mic Enterprises dba > Dumpsters	Bo-Mic Enterprises dba	Hilliard	WBE	\$15,000.00
Capital City Electric LLC > Enabling Make Safe Work	Capital City Electric LLC	Hilliard	Other	\$24,340.00
Capital City Electric, Inc. > BP 03 - Electrical	Capital City Electric, Inc.	Hilliard	Other	\$934,222.00
Capital City Electric, Inc. > BP 03 - Electrical	Electronic Systems Consultants	Hilliard	MBE	\$42,500.00
Capital City Electric, Inc. > BP 03 - Electrical	Torres Electric Sales & Supplies	Hilliard	MBE	\$380,000.00
Chemcote, Inc. > 002400.02 - Asphalt Paving	Chemcote, Inc.	Hilliard	Other	\$342,009.00
Chemcote, Inc. > 002400.02 - Asphalt Paving	TBD Minority Business Ent. 301	Hilliard	MBE	\$0.00
Continental Office Furniture, > 002400.3.5 - Flooring	Continental Office Furniture,	Hilliard	Other	\$401,596.80
Continental Office Furniture, > 002400.3.5 - Flooring	Precision Industrial Services	Hilliard	MBE	\$100,399.20
DeBra-Kuempel, Inc. > 002400.3.14 Controls	DeBra-Kuempel, Inc.	Hilliard	Other	\$235,055.25
DeBra-Kuempel, Inc. > 002400.3.14 Controls	Torres Electric Sales & Supplies	Hilliard	MBE	\$7,269.75
Federal Rent A Fence, Inc. > Fencing	Federal Rent A Fence, Inc.	Hilliard	Other	\$13,149.67
Fujitec America, Inc. > BP 3.9 Elevators	Fujitec America, Inc.	Hilliard	Other	\$158,269.00
Lumenomics, Inc. > BP 3.8 Window Shades	Lumenomics, Inc.	Hilliard	WBE	\$16,909.00
Marquee Development Group, LLC > BP01-Exterior Renovation	Marquee Development Group, LLC	Hilliard	Other	\$842,653.00
Marquee Development Group, LLC > BP01-Exterior Renovation	TBD Minority Business Ent. 301	Hilliard	MBE	\$98,000.00
Marquee Development Group, LLC > BP01-Exterior Renovation	Columbus Coal & Lime Co.	Hilliard	WBE	\$5,940.00
Marquee Development Group, LLC > BP01-Exterior Renovation	TBD Woman-Owned Business Ent. 307	Hilliard	WBE	\$61,700.00
Ohio Concrete Restoration Co., > 002400.3.1 Building Concrete	Ohio Concrete Restoration Co.,	Hilliard	Other	\$131,435.00
Ohio Concrete Restoration Co., > 002400.3.1 Building Concrete	Columbus Coal & Lime Co.	Hilliard	WBE	\$5,904.00
OK Interiors Corporation > 03Drywall, Clgs, Doors, Specialties	OK Interiors Corporation	Hilliard	Other	\$846,300.00
OK Interiors Corporation > 03Drywall, Clgs, Doors, Specialties	L J M Enterprises LLC	Hilliard	MBE	\$63,700.00
S&S Midwest Fire Protection LL > BP3.10 Fire Protection	S&S Midwest Fire Protection LL	Hilliard	Other	\$45,344.00
S. A. Comunale Co Inc > Enabling Fire Protection Cut/Cap	S. A. Comunale Co Inc	Hilliard	Other	\$3,600.00

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Sands Decker Cps LLC > Surveying	Sands Decker Cps LLC	Hilliard	Other	\$15,792.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechanical	Sauer Group, Inc.	Hilliard	Other	\$771,106.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechanical	Barnett Mechanical Services	Hilliard	MBE	\$30,000.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechanical	Clive E Stephens	Hilliard	MBE	\$255,000.00
Sauer Group, Inc. > 002400.11/12 - Plumbing/Mechanical	TBD Minority Business Ent. 301	Hilliard	MBE	\$0.00
Sauer Group, Inc. > Enabling Utility Relocation	Sauer Group, Inc.	Hilliard	Other	\$49,300.00
TDS Custom Cabinets, LLC > BP 3.2 Architectural Woodwork	TDS Custom Cabinets, LLC	Hilliard	Other	\$134,007.00
The Keller Group Limited > 002400.02 BP-2.3 - Landscaping	The Keller Group Limited	Hilliard	Other	\$290,537.00
The Painting Company > BP 3.6 Painting	The Painting Company	Hilliard	Other	\$126,950.00
The Painting Company > BP 3.6 Painting	TBD Minority Business Ent. 301	Hilliard	MBE	\$0.00
The Wasserstrom Company > BP 3.7 Food Service Equipment	The Wasserstrom Company	Hilliard	Other	\$25,996.00
American Architectural Glass > BP 2.03 - Glass & Glazing	American Architectural Glass	Martin Luther King	Other	\$418,500.00
American Architectural Glass > BP 2.03 - Glass & Glazing	J & P Paving Masonry Sealant, Inc.	Martin Luther King	MBE	\$0.00
American Architectural Glass > BP 2.03 - Glass & Glazing	TBD Minority Business Ent. 301	Martin Luther King	MBE	\$0.00
ARCHITECTURAL CONCRETE SOLUTIO > 002400.01.02-Building Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Martin Luther King	MBE	\$366,320.00
ARCHITECTURAL CONCRETE SOLUTIO > BP 2.09 Site Concrete & Paving	ARCHITECTURAL CONCRETE SOLUTIO	Martin Luther King	MBE	\$227,875.00
Bruner Corporation > 002400.02.05-Plumbing	Bruner Corporation	Martin Luther King	Other	\$294,800.00
Bruner Corporation > 002400.02.05-Plumbing	Barnett Mechanical Services	Martin Luther King	MBE	\$0.00
Bruner Corporation > BP 2.06 - Mechanical	Bruner Corporation	Martin Luther King	Other	\$630,890.00
Bruner Corporation > BP 2.06 - Mechanical	Barnett Mechanical Services	Martin Luther King	MBE	\$0.00
Capital City Electric, Inc. > 002400.02.07-Electrical	Capital City Electric, Inc.	Martin Luther King	Other	\$698,000.00
Capital City Electric, Inc. > 002400.02.07-Electrical	Electronic Systems Consultants	Martin Luther King	MBE	\$0.00
Capital City Electric, Inc. > 002400.02.07-Electrical	Torres Electric Sales & Supplies	Martin Luther King	MBE	\$0.00
Capital City Electric, Inc. > 002400.02.07-Electrical	Ohio Valley Excavating	Martin Luther King	WBE	\$0.00
Got 2 Go Portable Sanitation L > Temp Toilets	Got 2 Go Portable Sanitation L	Martin Luther King	MBE	\$1,500.00
Gutridge Plumbing, Inc. > BP 2.04 Fire Protection	Gutridge Plumbing, Inc.	Martin Luther King	Other	\$60,800.00
Leidal & Hart Mason Contractor > 002400.2.10-Masonry	Leidal & Hart Mason Contractor	Martin Luther King	Other	\$241,299.00
Marquee Development Group, LLC > 002400.02.01-General Contracting	Marquee Development Group, LLC	Martin Luther King	Other	\$1,121,288.00
Marquee Development Group, LLC > 002400.02.01-General Contracting	TBD Minority Business Ent. 301	Martin Luther King	MBE	\$0.00
Marquee Development Group, LLC > 002400.02.01-General Contracting	TBD Woman-Owned Business Ent. 307	Martin Luther King	WBE	\$0.00
McDaniel's Construction Corp., > BP.01.01-Sitework Utilities	McDaniel's Construction Corp.,	Martin Luther King	MBE	\$683,000.00
Ohio Steel Industries, Inc. > 01.03-Structural Steel	Ohio Steel Industries, Inc.	Martin Luther King	Other	\$459,698.00
Ohio Steel Industries, Inc. > 01.03-Structural Steel	Columbus Steel Erectors, Inc.	Martin Luther King	MBE	\$0.00
Phinney Industrial Roofing, In > BP 2.02 - Roofing	Phinney Industrial Roofing, In	Martin Luther King	Other	\$329,894.00
Arbor Inc. > Pruning of Existing Juniper Shrubs	Arbor Inc.	Hilliard Destructive Testing	Other	\$2,560.00
Central Ohio Contractors, Inc. > Dumpsters	Central Ohio Contractors, Inc.	Hilliard Destructive Testing	Other	\$3,000.00
DREIER & MALLER INC > Sewer Investigation	DREIER & MALLER INC	Hilliard Destructive Testing	Other	\$16,000.00
McDaniel's Construction Corp., > DT - New DWS and FWS	McDaniel's Construction Corp.,	Hilliard Destructive Testing	MBE	\$155,400.00
ARCHITECTURAL CONCRETE SOLUTIO > MA - Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Main	MBE	\$776,887.77
Centennial Preservation Group, > MA - Stone Repair	Centennial Preservation Group,	Main	Other	\$699,585.65
Centennial Preservation Group, > MA - Stone Repair	Columbus Coal & Lime Co.	Main	WBE	\$1,786.00
Centennial Preservation Group, > MA - Stone Repair	Jendco Safety Supply	Main	WBE	\$191.00
cHc Manufacturing, Inc. > MA - Structural Steel	cHc Manufacturing, Inc.	Main	Other	\$938,210.00

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cHc Manufacturing, Inc. > MA - Structural Steel	MasterSource Co., Inc.	Main	MBE	\$70,201.00
cHc Manufacturing, Inc. > MA - Structural Steel	MBJ Consultants, Inc.	Main	MBE	\$92,629.00
cHc Manufacturing, Inc. > MA - Structural Steel	TBD Woman-Owned Business Ent. 307	Main	WBE	\$18,750.00
Clive E Stephens > MA - Plumbing Demo	Clive E Stephens	Main	MBE	\$16,382.00
Coleman Spohn Corporation > MA - HVAC Demo	Coleman Spohn Corporation	Main	MBE	\$25,000.00
Conte Custom Ltd > MA - Millwork Service Desks	Conte Custom Ltd	Main	Other	\$114,045.00
Continental Office Furniture, > MA - Flooring	Continental Office Furniture,	Main	Other	\$958,505.00
Continental Office Furniture, > MA - Flooring	Precision Industrial Services	Main	MBE	\$213,669.00
DEH ELECTRIC,LLC > MA - Electrical Demo	DEH ELECTRIC,LLC	Main	MBE	\$40,224.00
Elite National Building Servic > MA - Final Cleaning	Elite National Building Servic	Main	MBE	\$39,770.00
George J. Igel & Company, Inc. > MA - Sitework	George J. Igel & Company, Inc.	Main	Other	\$723,699.00
George J. Igel & Company, Inc. > MA - Sitework	ABK Services LLC	Main	MBE	\$72,783.00
George J. Igel & Company, Inc. > MA - Sitework	West Fairfield Inc	Main	Other	\$0.00
GreenScapes Landscape Co Inc > MA - Landscaping	GreenScapes Landscape Co Inc	Main	Other	\$676,736.00
GreenScapes Landscape Co Inc > MA - Landscaping	TBD Minority Business Ent. 301	Main	MBE	\$50,171.00
Harold J. Becker Company, Inc. > MA - Roofing	Harold J. Becker Company, Inc.	Main	Other	\$514,277.00
KONE Inc. > MA - Elevators	KONE Inc.	Main	Other	\$125,754.35
Lang Masonry Contractors, Inc. > MA - Masonry	Lang Masonry Contractors, Inc.	Main	Other	\$132,428.00
Mak Associates Of Ohio, Inc. d > MA - Window Treatments	Mak Associates Of Ohio, Inc. d	Main	Other	\$82,973.00
Mock Woodworking Co. LLC > MA - Finish Carpentry & Millwork	Mock Woodworking Co. LLC	Main	Other	\$448,681.00
Omni Fireproofing Co. LLC > MA - Fire Proofing	Omni Fireproofing Co. LLC	Main	Other	\$104,664.00
Omni Fireproofing Co. LLC > MA - Fire Proofing	MBJ Consultants, Inc.	Main	MBE	\$23,750.00
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	S. G. Loewendick & Sons, Inc.	Main	Other	\$1,060,934.50
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	MU Trucking, Inc.	Main	MBE	\$7,607.50
S. G. Loewendick & Sons, Inc. > MA - Selective Demolition	NJB Consulting Services Inc.	Main	MBE	\$373,387.00
Teemok Construction, Inc. > MA - General Requirements	Teemok Construction, Inc.	Main	Other	\$955,410.00
Teemok Construction, Inc. > MA - General Requirements	Gray Guy Group LLC	Main	MBE	\$193,598.00
Teemok Construction, Inc. > MA - General Requirements	Bo-Mic Enterprises dba	Main	WBE	\$80,545.00
The Ardit Company > MA - Terrazzo	The Ardit Company	Main	WBE	\$124,879.00
The Blakley Corporation > MA - Curtainwall	The Blakley Corporation	Main	Other	\$2,231,599.00
The Blakley Corporation > MA - Curtainwall	Quality Interiors, Inc.	Main	MBE	\$532,512.00
The Painting Company > MA - Painting	The Painting Company	Main	Other	\$361,050.00
The Painting Company > MA - Painting	Spears Shamrock	Main	MBE	\$65,200.00
The Superior Group > MA - Electrical	The Superior Group	Main	Other	\$4,490,192.00
The Superior Group > MA - Electrical	Electronic Systems Consultants	Main	MBE	\$138,599.00
The Superior Group > MA - Electrical	Royal Electrical Construction Corp	Main	WBE	\$109,676.00
The Wasserstrom Company > MA - Food Service Equipment	The Wasserstrom Company	Main	Other	\$14,183.00
Thomas Door Controls, Inc. > MA - Door Hardware	Thomas Door Controls, Inc.	Main	Other	\$2,921.15
TP Mechanical Contractors, Inc > MA - Plumbing and HVAC	TP Mechanical Contractors, Inc	Main	Other	\$3,946,517.21
TP Mechanical Contractors, Inc > MA - Plumbing and HVAC	Barnett Mechanical Services	Main	MBE	\$882,825.26
Valley Interior Systems, Inc. > MA - Drywall and Ceilings	Valley Interior Systems, Inc.	Main	Other	\$2,323,654.00
Valley Interior Systems, Inc. > MA - Drywall and Ceilings	Alpha & Omega Construction Builders	Main	MBE	\$470,000.00
Aggressive Mechanical, Inc. > NL - Plumbing	Aggressive Mechanical, Inc.	Northern Lights	Other	\$301,695.00

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Aggressive Mechanical, Inc. > NL - Plumbing	Stotts Mechanical Insulation Inc	Northern Lights	WBE	\$0.00
ARCHITECTURAL CONCRETE SOLUTIO > NL - Building and Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Northern Lights	MBE	\$483,564.00
Bo-Mic Enterprises dba > NL - Dumpsters	Bo-Mic Enterprises dba	Northern Lights	WBE	\$15,202.20
Capital City Electric LLC > NL - Electrical Changes	Capital City Electric LLC	Northern Lights	Other	\$0.00
Chemcote, Inc. > NL - Asphalt Paving	Chemcote, Inc.	Northern Lights	Other	\$143,545.00
Columbus Glass & Mirror, Inc > NL - Glazing	Columbus Glass & Mirror, Inc	Northern Lights	Other	\$385,430.00
Columbus Glass & Mirror, Inc > NL - Glazing	Professional Janitorial Services	Northern Lights	MBE	\$0.00
COLUMBUS SPD > NL - Drywall and Specialties	COLUMBUS SPD	Northern Lights	Other	\$577,706.00
COLUMBUS SPD > NL - Drywall and Specialties	Gray Guy Group LLC	Northern Lights	MBE	\$317,291.00
Continental Office Furniture, > NL - Flooring	Continental Office Furniture,	Northern Lights	Other	\$129,713.00
Continental Office Furniture, > NL - Flooring	Precision Industrial Services	Northern Lights	MBE	\$35,550.00
DEH ELECTRIC,LLC > NL - Electrical	DEH ELECTRIC,LLC	Northern Lights	MBE	\$1,165,926.00
Donley Concrete Cutting Compan > NL - Concrete Cutting	Donley Concrete Cutting Compan	Northern Lights	Other	\$7,700.00
DSS Services, LLC > NL - Demolition	DSS Services, LLC	Northern Lights	MBE	\$142,150.00
Elite National Building Servic > NL - Final Cleaning	Elite National Building Servic	Northern Lights	MBE	\$4,254.00
Forum Manufacturing, Inc. > NL - Architectural Woodwork	Forum Manufacturing, Inc.	Northern Lights	WBE	\$69,225.00
Got 2 Go Portable Sanitation L > NL - Temp Toilets	Got 2 Go Portable Sanitation L	Northern Lights	MBE	\$4,008.80
Leidal & Hart Mason Contractor > NL - Masonry	Leidal & Hart Mason Contractor	Northern Lights	Other	\$271,993.00
Leidal & Hart Mason Contractor > NL - Masonry	Columbus Coal & Lime Co.	Northern Lights	WBE	\$873.00
Leidal & Hart Mason Contractor > NL - Masonry	Riverfront Building Products LLC	Northern Lights	WBE	\$28,023.00
Leidal & Hart Mason Contractor > NL - Masonry	TBD Woman-Owned Business Ent. 307	Northern Lights	WBE	\$31,755.00
Lumenomics, Inc. > NL - Window Treatments	Lumenomics, Inc.	Northern Lights	WBE	\$12,351.00
McDaniel's Construction Corp., > NL - Sitework	McDaniel's Construction Corp.,	Northern Lights	MBE	\$660,576.81
Modular Space Corporation Db a > NL - Construction Trailers	Modular Space Corporation Db a	Northern Lights	Other	\$5,668.25
National Construction Rentals, > NL - Construction Fencing	National Construction Rentals,	Northern Lights	Other	\$12,085.45
Peabody Landscape Construction > NL - Landscaping	Peabody Landscape Construction	Northern Lights	Other	\$218,807.00
Peabody Landscape Construction > NL - Landscaping	ProScapes Lawn & Landscape Maint.	Northern Lights	WBE	\$10,000.00
Rockwood Builders, Ltd. > NL - Labor	Rockwood Builders, Ltd.	Northern Lights	MBE	\$41,521.00
S. A. Comunale Co Inc > NL - Fire Protection	S. A. Comunale Co Inc	Northern Lights	Other	\$68,051.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Northern Lights	Other	\$20,350.00
Sands Decker Cps LLC > NL - Surveying	Sands Decker Cps LLC	Northern Lights	Other	-\$8,988.00
Sauer Group, Inc. > NL - HVAC	Sauer Group, Inc.	Northern Lights	Other	\$516,627.00
Sauer Group, Inc. > NL - HVAC	Approved Components & Systems Inc	Northern Lights	MBE	\$167,890.00
Sauer Group, Inc. > NL - HVAC	TBD Minority Business Ent. 301	Northern Lights	MBE	\$35,847.00
Sessley Construction, Inc. > NL - GR Labor	Sessley Construction, Inc.	Northern Lights	MBE	\$10,890.81
The Tarrier Steel Company Inc. > NL - Structural Steel	The Tarrier Steel Company Inc.	Northern Lights	Other	\$423,913.00
The Tarrier Steel Company Inc. > NL - Structural Steel	XYZ Survey Suervice dba XYZ	Northern Lights	MBE	\$1,500.00
Top Quality Painting, Inc. > NL - Painting	Top Quality Painting, Inc.	Northern Lights	MBE	\$54,665.00
Wolfrum Roofing & Exteriors, L > NL - Roofing	Wolfrum Roofing & Exteriors, L	Northern Lights	Other	\$316,784.00
Wolfrum Roofing & Exteriors, L > NL - Roofing	Metal Era	Northern Lights	MBE	\$24,555.00
Adena Corporation > NS - Masonry and Steel	Adena Corporation	Northside	Other	\$294,899.00
Adena Corporation > NS - Masonry and Steel	XYZ Survey Suervice dba XYZ	Northside	MBE	\$0.00
Adena Corporation > NS - Masonry and Steel	Riverfront Building Products LLC	Northside	WBE	\$615,000.00

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ARCHITECTURAL CONCRETE SOLUTIO > NS - Site Concrete	ARCHITECTURAL CONCRETE SOLUTIO	Northside	MBE	\$295,300.00
Bo-Mic Enterprises dba > NS - Dumpsters	Bo-Mic Enterprises dba	Northside	WBE	\$18,305.00
Capital City Electric LLC > NS - Electrical	Capital City Electric LLC	Northside	Other	\$911,594.00
Capital City Electric LLC > NS - Electrical	Electronic Systems Consultants	Northside	MBE	\$17,169.00
Celina Glass Company Inc > NS - Glazing	Celina Glass Company Inc	Northside	Other	\$370,691.00
Celina Glass Company Inc > NS - Glazing	Rath Builders Supply, Inc.	Northside	MBE	\$102,016.00
Charles L Taylor dba Taylor > NS - Painting	Charles L Taylor dba Taylor	Northside	MBE	\$77,324.00
Chemcote, Inc. > NS - Asphalt Paving	Chemcote, Inc.	Northside	Other	\$38,865.00
Conte Custom Ltd > NS - Architectural Woodwork	Conte Custom Ltd	Northside	Other	\$249,356.00
Continental Office Furniture, > NS - Flooring	Continental Office Furniture,	Northside	Other	\$93,127.49
Continental Office Furniture, > NS - Flooring	Precision Industrial Services	Northside	MBE	\$53,493.51
Elite National Building Servic > Final Cleaning	Elite National Building Servic	Northside	MBE	\$6,737.00
Environmental Management Servi > NS - Landscaping	Environmental Management Servi	Northside	Other	\$130,637.00
Environmental Management Servi > NS - Landscaping	Bridges Bros. Trucking LLC	Northside	MBE	\$0.00
George J. Igel & Company, Inc. > NS - Building Concrete	George J. Igel & Company, Inc.	Northside	Other	\$654,781.00
George J. Igel & Company, Inc. > NS - Building Concrete	ABK Services LLC	Northside	MBE	\$8,000.00
George J. Igel & Company, Inc. > NS - Building Concrete	Midwest Reinforcing Contractors Inc	Northside	WBE	\$21,000.00
John Eramo And Sons, Inc. > NS - Sitework	John Eramo And Sons, Inc.	Northside	Other	\$627,911.00
John Eramo And Sons, Inc. > NS - Sitework	Bridges Bros. Trucking LLC	Northside	MBE	\$59,217.00
Lumenomics, Inc. > NS - Window Treatments	Lumenomics, Inc.	Northside	WBE	\$15,399.00
Modular Space Corporation Db a > NS - Trailers	Modular Space Corporation Db a	Northside	Other	\$8,507.40
National Construction Rentals, > NS - Site Fencing	National Construction Rentals,	Northside	Other	\$7,594.88
OCP Contractors, Inc. > NS - Drywall, Ceilings, DFH, Spec.	OCP Contractors, Inc.	Northside	Other	\$642,704.00
OCP Contractors, Inc. > NS - Drywall, Ceilings, DFH, Spec.	Contractor Connection	Northside	MBE	\$152,865.00
Otis Elevator Company > NS - Elevators	Otis Elevator Company	Northside	Other	\$80,048.00
S. A. Comunale Co Inc > NS - Fire Protection	S. A. Comunale Co Inc	Northside	Other	\$69,457.90
S. A. Comunale Co Inc > NS - Fire Protection	Hammond Corporation	Northside	WBE	\$4,688.10
S. G. Loewendick & Sons, Inc. > NS - Demolition	S. G. Loewendick & Sons, Inc.	Northside	Other	\$51,680.00
S. G. Loewendick & Sons, Inc. > NS - Demolition	MU Trucking, Inc.	Northside	MBE	\$7,020.00
Sands Decker Cps LLC > NS - Surveying	Sands Decker Cps LLC	Northside	Other	\$7,351.00
Sauer Group, Inc. > NS - Plumbing and HVAC	Sauer Group, Inc.	Northside	Other	\$969,871.84
Sauer Group, Inc. > NS - Plumbing and HVAC	Barnett Mechanical Services	Northside	MBE	\$170,515.16
Sessley Construction, Inc. > NS - GR Labor	Sessley Construction, Inc.	Northside	MBE	\$7,379.09
Spohn Associates, Inc. > NS - Metal Panels	Spohn Associates, Inc.	Northside	Other	\$248,023.11
Spohn Associates, Inc. > NS - Metal Panels	Faith Daniel & Company, LLC	Northside	WBE	\$79,060.89
The Wasserstrom Company > NS - Food Service Equipment	The Wasserstrom Company	Northside	Other	\$9,511.00
Wanner Metal Worx, Inc. > NS - Misc. Metals	Wanner Metal Worx, Inc.	Northside	Other	\$259,858.00
Wanner Metal Worx, Inc. > NS - Misc. Metals	Created by Dina	Northside	Other	\$0.00
Wolfrum Roofing & Exteriors, L > NS - Roofing	Wolfrum Roofing & Exteriors, L	Northside	Other	\$209,023.99
Wolfrum Roofing & Exteriors, L > NS - Roofing	Metal Era	Northside	MBE	\$17,212.01
Aggressive Mechanical, Inc. > PA - Plumbing	Aggressive Mechanical, Inc.	Parsons	Other	\$256,984.00
Aggressive Mechanical, Inc. > PA - Plumbing	Stotts Mechanical Insulation Inc	Parsons	WBE	\$8,444.00
Applied Mechanical Systems, In > PA - HVAC	Applied Mechanical Systems, In	Parsons	Other	\$570,021.00

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Badger Daylighting Corp. > Superior Enterprises Parsons	Badger Daylighting Corp.	Parsons	Other	\$4,800.00
BakerCorp > Superior Enterprises Parsons	BakerCorp	Parsons	Other	\$18,957.10
Bo-Mic Enterprises dba > PA - Rubbish Removal	Bo-Mic Enterprises dba	Parsons	WBE	\$10,509.80
Bo-Mic Enterprises dba > PA - Temp Toilets	Bo-Mic Enterprises dba	Parsons	WBE	\$3,481.94
Capital City Electric LLC > PA - Electrical	Capital City Electric LLC	Parsons	Other	\$861,835.18
Capital City Electric LLC > PA - Electrical	Electronic Systems Consultants	Parsons	MBE	\$8,980.00
Celina Glass Company Inc > PA - Glazing	Celina Glass Company Inc	Parsons	Other	\$521,533.00
Celina Glass Company Inc > PA - Glazing	Rath Builders Supply, Inc.	Parsons	MBE	\$104,874.00
Continental Office Furniture, > PA - Flooring	Continental Office Furniture,	Parsons	Other	\$84,043.00
Continental Office Furniture, > PA - Flooring	Precision Industrial Services	Parsons	MBE	\$23,220.00
CXW Trucking LLC > Superior Enterprises Parsons	CXW Trucking LLC	Parsons	Other	\$3,000.00
Decker Construction Company > PA - Asphalt Paving Patching	Decker Construction Company	Parsons	Other	\$143,483.00
Decker Construction Company > PA - Asphalt Paving Patching	TBD Minority Business Ent. 301	Parsons	MBE	\$0.00
Donley Concrete Cutting Compan > Superior Enterprises Parsons	Donley Concrete Cutting Compan	Parsons	Other	\$425.00
E C Babbert Inc > Superior Enterprises Parsons	E C Babbert Inc	Parsons	Other	\$2,142.00
Eagle Tapping Service Inc > Superior Enterprises Parsons	Eagle Tapping Service Inc	Parsons	Other	\$0.00
Elite National Building Servic > PA - Final Cleaning	Elite National Building Servic	Parsons	MBE	\$4,671.00
Environmental Management Servi > PA - ROW Landscaping	Environmental Management Servi	Parsons	Other	\$175,631.00
Environmental Management Servi > PA - ROW Landscaping	Bridges Bros. Trucking LLC	Parsons	MBE	\$0.00
Environmental Management Servi > PA - ROW Landscaping	Tatum Landscaping & Lawn Care, LLC	Parsons	MBE	\$3,400.00
Forum Manufacturing, Inc. > PA - Architectural Woodwork	Forum Manufacturing, Inc.	Parsons	WBE	\$87,829.00
George J. Igel & Company, Inc. > PA - Early Site Concrete	George J. Igel & Company, Inc.	Parsons	Other	\$175,941.00
George J. Igel & Company, Inc. > PA - Early Site Concrete	ABK Services LLC	Parsons	MBE	\$28,750.00
Geotechnical Consultants, Inc. > Monitoring and Testing	Geotechnical Consultants, Inc.	Parsons	Other	\$2,500.00
HD Supply Waterworks LTD > Superior Enterprises Parsons	HD Supply Waterworks LTD	Parsons	Other	\$12,676.50
Leidal & Hart Mason Contractor > PA - Masonry	Leidal & Hart Mason Contractor	Parsons	Other	\$238,251.82
Leidal & Hart Mason Contractor > PA - Masonry	TBD Woman-Owned Business Ent. 307	Parsons	WBE	\$20,642.00
Mark Corbin dba Superior > PA - Sitework	Mark Corbin dba Superior	Parsons	MBE	\$162,236.82
MAYS CONSULTING EVALUATION SER > PA - Noise Issue	MAYS CONSULTING EVALUATION SER	Parsons	Other	\$1,250.00
Modular Space Corporation Dba > PA - Office Trailer	Modular Space Corporation Dba	Parsons	Other	\$6,294.36
National Construction Rentals, > PA - Construction Fencing	National Construction Rentals,	Parsons	Other	\$6,714.00
Neenah Foundry Company > Superior Enterprises Parsons	Neenah Foundry Company	Parsons	Other	\$3,663.31
Newcomer Concrete Services, In > PA - ROW Site Concrete	Newcomer Concrete Services, In	Parsons	Other	\$225,333.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	J & P Paving Masonry Sealant, Inc.	Parsons	MBE	\$6,460.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	Columbus Coal & Lime Co.	Parsons	WBE	\$2,000.00
Newcomer Concrete Services, In > PA - ROW Site Concrete	CAF Enterprises Inc	Parsons	Other	\$0.00
Rockwood Builders, Ltd. > PA - Labor	Rockwood Builders, Ltd.	Parsons	MBE	\$26,053.44
S. A. Comunale Co Inc > PA - Fire Protection	S. A. Comunale Co Inc	Parsons	Other	\$63,116.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Parsons	Other	\$121,932.99
Safety Service Products, Inc. > Superior Enterprises Parsons	Safety Service Products, Inc.	Parsons	Other	\$11,601.14
Sands Decker Cps LLC > PA - Surveying	Sands Decker Cps LLC	Parsons	Other	\$9,115.50
Select Ventures > Superior Enterprises Parsons	Select Ventures	Parsons	Other	\$864.30
Sessley Construction, Inc. > PA - GR Labor	Sessley Construction, Inc.	Parsons	MBE	\$7,136.65

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Sunbelt Rentals, Inc. > Superior Enterprises Parsons	Sunbelt Rentals, Inc.	Parsons	Other	\$23,527.51
The Kleingers Group > Superior Enterprises Parsons	The Kleingers Group	Parsons	Other	\$3,588.00
The Olen Corporation > Superior Enterprises Parsons	The Olen Corporation	Parsons	Other	\$1,564.29
The Righter Company > PA - Earth Retention	The Righter Company	Parsons	Other	\$42,990.00
The Tarrier Steel Company Inc. > PA - Structural Steel	The Tarrier Steel Company Inc.	Parsons	Other	\$494,394.00
Thompson Concrete Construction > PA - Building Concrete	Thompson Concrete Construction	Parsons	Other	\$274,884.83
Thompson Concrete Construction > PA - Building Concrete	J & P Paving Masonry Sealant, Inc.	Parsons	MBE	\$350.00
Thompson Concrete Construction > PA - Building Concrete	TBD Woman-Owned Business Ent. 307	Parsons	WBE	\$1,240.00
Top Quality Painting, Inc. > PA - Painting	Top Quality Painting, Inc.	Parsons	MBE	\$49,491.00
Williamson Builders Inc. > PA - Doors, Ceilings, Drywall, Spec	Williamson Builders Inc.	Parsons	MBE	\$659,282.80
Wolfrum Roofing & Exteriors, L > PA - Roofing	Wolfrum Roofing & Exteriors, L	Parsons	Other	\$201,235.00
Wolfrum Roofing & Exteriors, L > PA - Roofing	L J M Enterprises LLC	Parsons	MBE	\$0.00
Wolfrum Roofing & Exteriors, L > PA - Roofing	Metal Era	Parsons	MBE	\$35,939.00
American Architectural Glass > SH - Glazing	American Architectural Glass	Shepard	Other	\$175,654.00
American Architectural Glass > SH - Glazing	J & P Paving Masonry Sealant, Inc.	Shepard	MBE	\$12,000.00
Anthony Hudson Jr. dba D4 > SH - Masonry	Anthony Hudson Jr. dba D4	Shepard	MBE	\$40,484.00
Bo-Mic Enterprises dba > SH - Dumpsters	Bo-Mic Enterprises dba	Shepard	WBE	\$6,665.90
Burns & Scalo Roofing Company, > SH - Roofing and Metal Panels	Burns & Scalo Roofing Company,	Shepard	Other	\$358,211.00
Charles L Taylor dba Taylor > SH - Painting	Charles L Taylor dba Taylor	Shepard	MBE	\$27,459.00
Chemcote, Inc. > SH - Asphalt Paving	Chemcote, Inc.	Shepard	Other	\$88,592.00
Chemcote, Inc. > SH - Asphalt Paving	MU Trucking, Inc.	Shepard	MBE	\$0.00
Continental Office Furniture, > SH - Flooring	Continental Office Furniture,	Shepard	Other	\$48,034.00
Continental Office Furniture, > SH - Flooring	Precision Industrial Services	Shepard	MBE	\$14,985.00
Elite National Building Servic > SH - Final Cleaning	Elite National Building Servic	Shepard	MBE	\$4,506.00
George J. Igel & Company, Inc. > SH - Sitework	George J. Igel & Company, Inc.	Shepard	Other	\$575,090.00
George J. Igel & Company, Inc. > SH - Sitework	ABK Services LLC	Shepard	MBE	\$34,635.00
George J. Igel & Company, Inc. > SH - Sitework	Midwest Reinforcing Contractors Inc	Shepard	WBE	\$2,700.00
George J. Igel & Company, Inc. > SH - Sitework	West Fairfield Inc	Shepard	Other	\$0.00
Lumenomics, Inc. > SH - Window Treatments	Lumenomics, Inc.	Shepard	WBE	\$4,982.00
Mid-City Electric Co. > SH - Electrical	Mid-City Electric Co.	Shepard	Other	\$526,021.00
Mid-City Electric Co. > SH - Electrical	Electronic Systems Consultants	Shepard	MBE	\$11,000.00
Mill Tech, LLC > SH - Architectural Woodwork	Mill Tech, LLC	Shepard	Other	\$51,705.00
Modular Space Corporation Db a > SH - Job Trailer	Modular Space Corporation Db a	Shepard	Other	\$5,861.13
National Construction Rentals, > SH - Construction Fencing	National Construction Rentals,	Shepard	Other	\$3,040.53
Newcomer Concrete Services, In > SH - Site Concrete	Newcomer Concrete Services, In	Shepard	Other	\$155,171.00
Newcomer Concrete Services, In > SH - Site Concrete	J & P Paving Masonry Sealant, Inc.	Shepard	MBE	\$1,195.00
Newcomer Concrete Services, In > SH - Site Concrete	Bakaar Enterprises	Shepard	MBE	\$1,460.00
Newcomer Concrete Services, In > SH - Site Concrete	Columbus Coal & Lime Co.	Shepard	WBE	\$3,828.00
S. G. Loewendick & Sons, Inc. > Early Demolition	S. G. Loewendick & Sons, Inc.	Shepard	Other	\$113,037.16
Sands Decker Cps LLC > SH - Surveying	Sands Decker Cps LLC	Shepard	Other	\$6,630.50
Sauer Group, Inc. > SH - Plumbing/HVAC	Sauer Group, Inc.	Shepard	Other	\$476,198.00
Sauer Group, Inc. > SH - Plumbing/HVAC	Approved Components & Systems Inc	Shepard	MBE	\$83,141.00
Sauer Group, Inc. > SH - Plumbing/HVAC	Stotts Mechanical Insulation Inc	Shepard	WBE	\$0.00

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Sessley Construction, Inc. > SH - General Requirements Labor	Sessley Construction, Inc.	Shepard	MBE	\$11,691.91
Sunbelt Rentals, Inc. > SH - Generator	Sunbelt Rentals, Inc.	Shepard	Other	\$376.25
Tatum Landscaping & Lawn Care, > SH - Landscaping	Tatum Landscaping & Lawn Care,	Shepard	MBE	\$62,871.00
The TARRIER Steel Company Inc. > SH - Steel	The TARRIER Steel Company Inc.	Shepard	Other	\$252,223.00
The TARRIER Steel Company Inc. > SH - Steel	McNeil Group Inc dba	Shepard	WBE	\$15,528.00
Valley Interior Systems, Inc. > SH - Drywall, Ceilings	Valley Interior Systems, Inc.	Shepard	Other	\$376,937.00
Valley Interior Systems, Inc. > SH - Drywall, Ceilings	Alpha & Omega Construction Builders	Shepard	MBE	\$96,200.00
				\$63,615,937.41