

# CML Diversity & Inclusion Program

## GOAL:

1. 20% contracts awarded to MBE/WBE owned businesses
2. 10% minority workforce participation
3. 6.9% female workforce participation

## COMMUNITY ENGAGEMENT

### Education and Implementation

- Construction Manager at Risk (CMaR) delivery model for 8 projects in 2020 Vision Plan
- CML Diversity & Inclusion Program presented to Board of Trustees December 2014
- Nancy Tidwell hired as CML diversity and inclusion consultant – August 2014
  - regularly communicates with MBE/ WBE firms to answer questions and concerns
  - ongoing conversations with community advocates
- Letter of commitment to Melinda Carter, Director, City of Columbus Equal Business Opportunity Commission expressing CML's commitment to the community – Feb. 2015
- Diversity & Inclusion Program presentations for Public Service Managers and CML Diversity Committee by Nancy Tidwell – March 2015
- Turner Construction Asst. Engineer discussion with CML community interns on construction careers – July 2015
- Free prevailing wage seminar open to local contractors – August 2015
- FastPath Program Construction Skills track – resulted from collaboration with local minority contractors and Columbus State – Jan. 2016

### Bidding and Contracting Community Meetings

- Diversity & Inclusion Program kickoff event about CML building projects – open to all contractors/workers – Fall 2014
- CML contractor meeting at Turner Construction to share information about bid packages and processes – March 2015
- Pre-bid meeting at Main Library for contractors and workers – March 2015
- Quarterly meetings with CML Contractors Advisory Group
  - initiated by CML inclusion consultant and includes leaders in the minority contracting community – 2015
- CML presence at union job fairs and ongoing conversations with union leaders – 2015
- CML Contractor meeting — July 2015
- Northern Lights bid package mtg- July 2015
- City of Columbus Equal Business Opportunity Commission Director's panel discussion on the importance of minority inclusion practices - August 2015
- Shepard Branch pre-bid meeting – Oct. 2015

### Marketing and Advertising to the Community

- Full-page bid advertisement prominently displayed in *Columbus African American News Journal* – Feb. 2015
- Created construction job referral flier
  - distributed at branches and posted online for those who want to be considered for employment by contractors – March 2015
- Enhanced CML Diversity & Inclusion Program presence on columbuslibrary.org – March 2015
- Created and distributed business cards with CML Diversity & Inclusion Program goals to share throughout the community – March 2015
- Article by Nancy Tidwell about CML's commitment to the Diversity & Inclusion Program printed in *Columbus African American News Journal* – April 2015

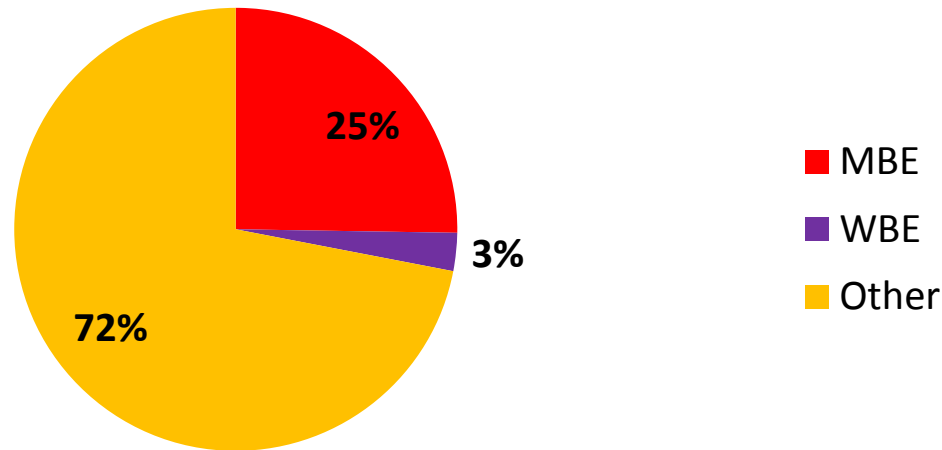
# CML Diversity & Inclusion Program

**GOAL:** 20% contracts awarded to MBE/WBE owned businesses

CONSTRUCTION CONTRACTS AWARDED AS OF 1/31/15

## All Active Projects

Total value of contracts to date



This data is based on dollars awarded as of 1/31/15. Additional contracts will be awarded for all projects listed.

\*M/WBE = Minority Business Enterprise or Woman Business Enterprise  
\*\*Percentages may add up to greater than 100% due to rounding

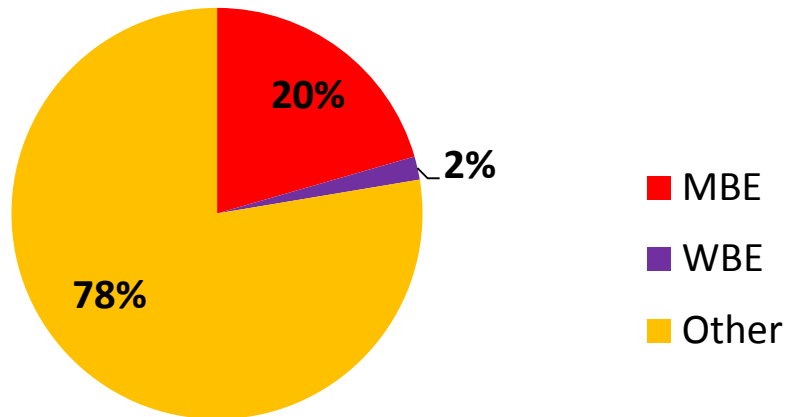
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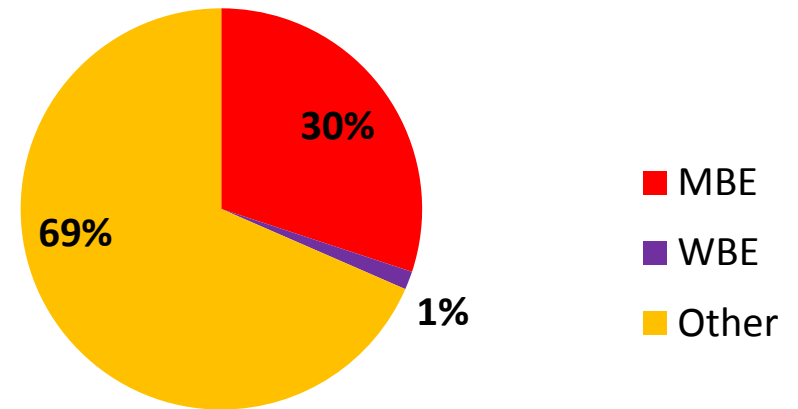
### Main Library

Value of contracts



### Parsons Branch

Value of contracts



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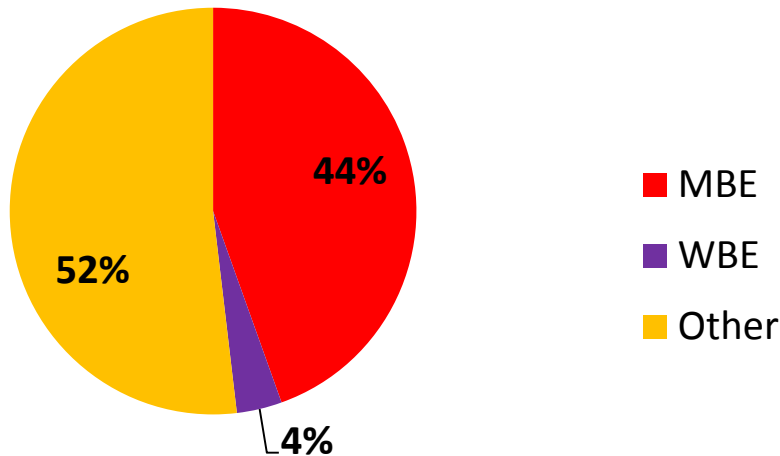
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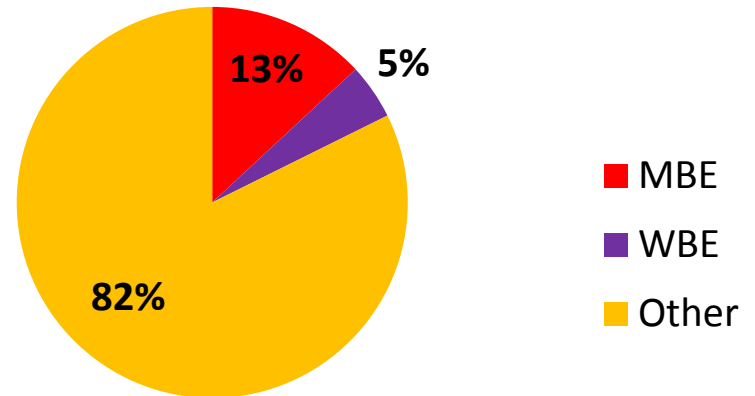
### Northern Lights Branch

Value of contracts



### Shepard Branch

Value of contracts



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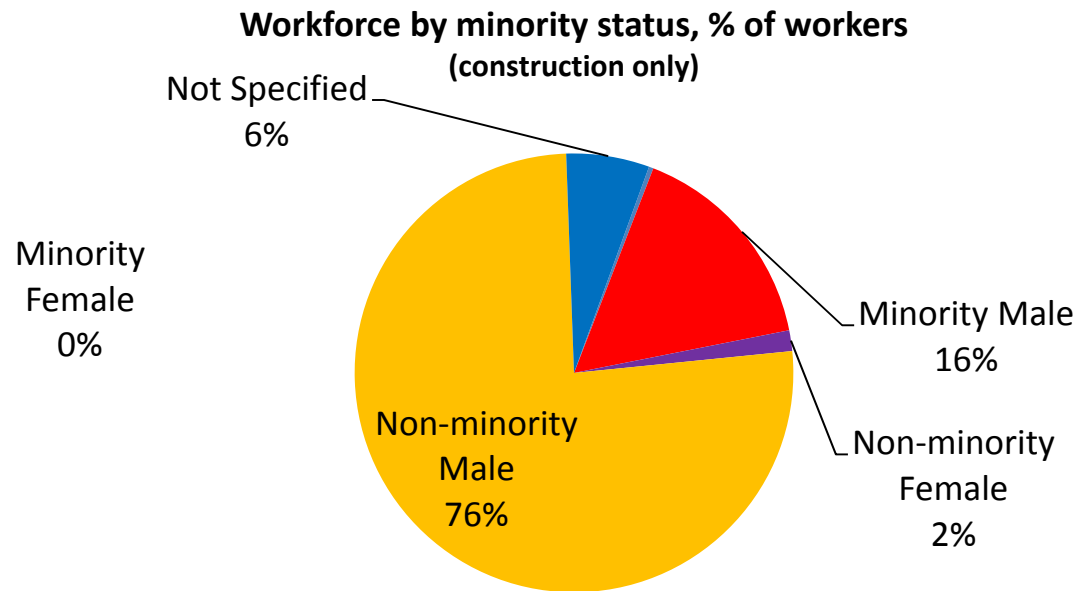
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**GOALS:**

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2. 6.9% female workforce participation

**CONSTRUCTION WORKFORCE PARTICIPATION AS OF 1/31/15**

## All Active Projects



This data is based on workforce reports through 1/31/15.

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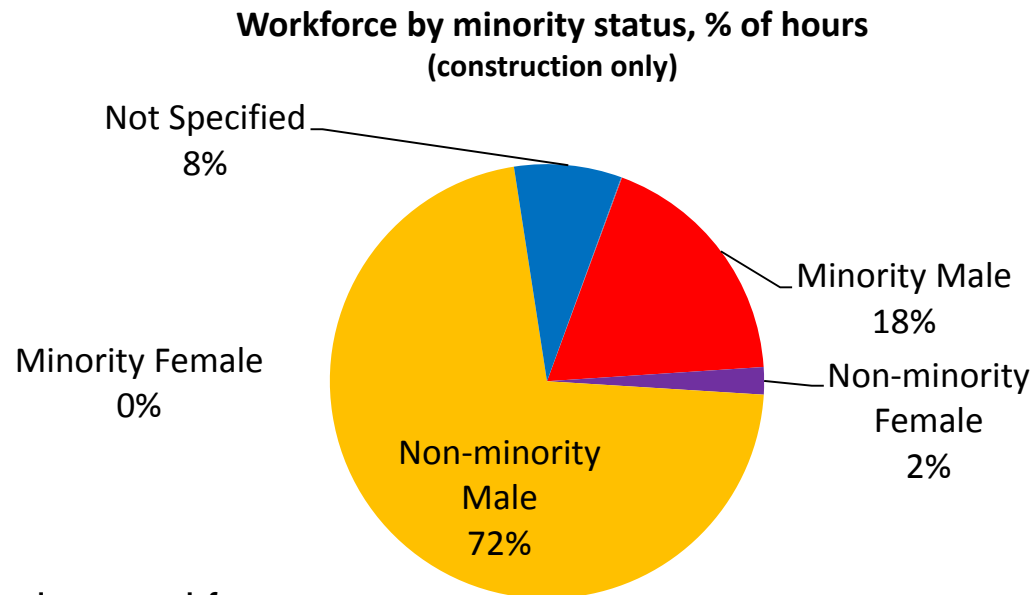
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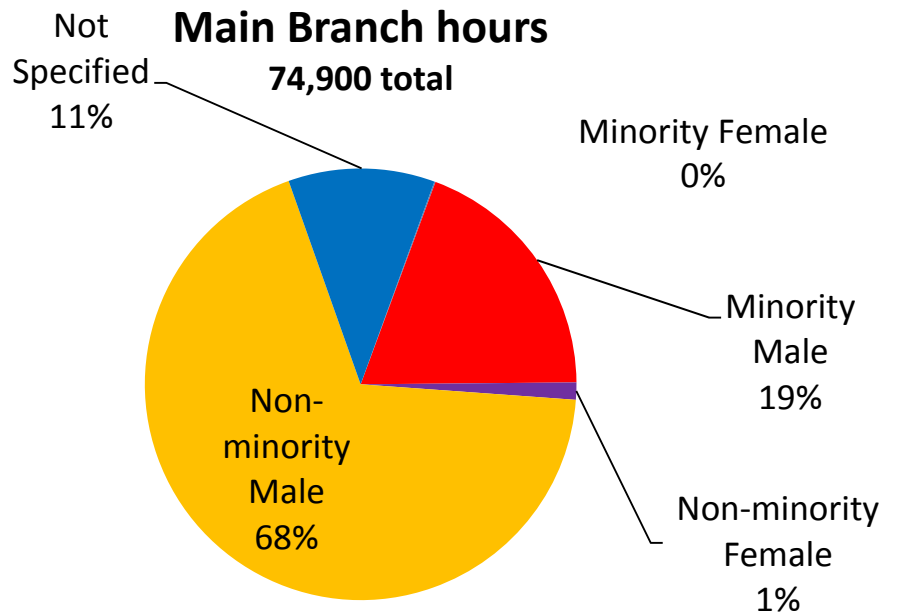
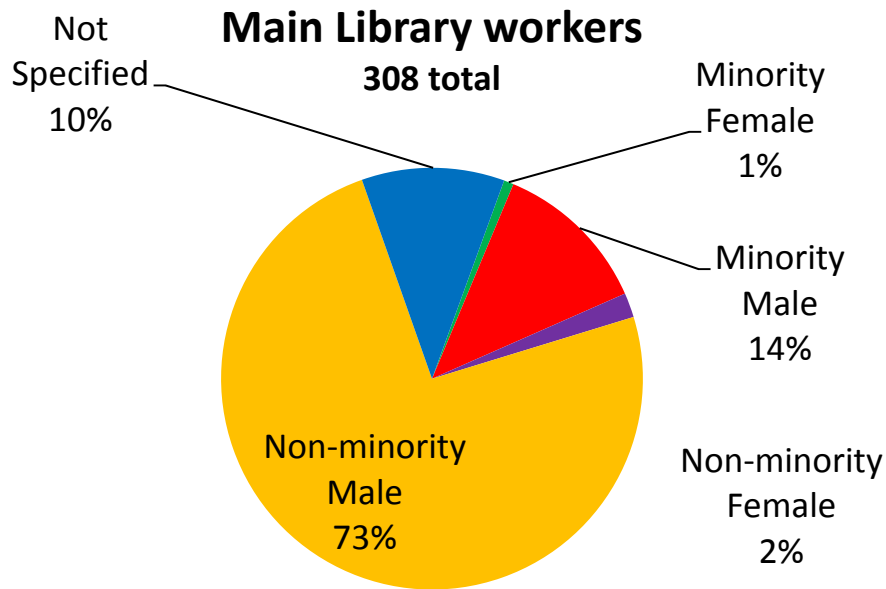
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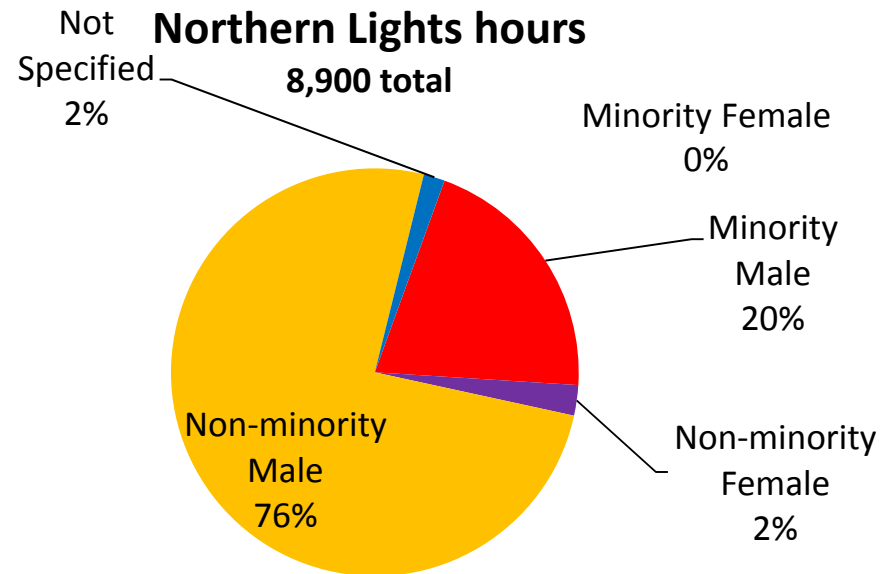
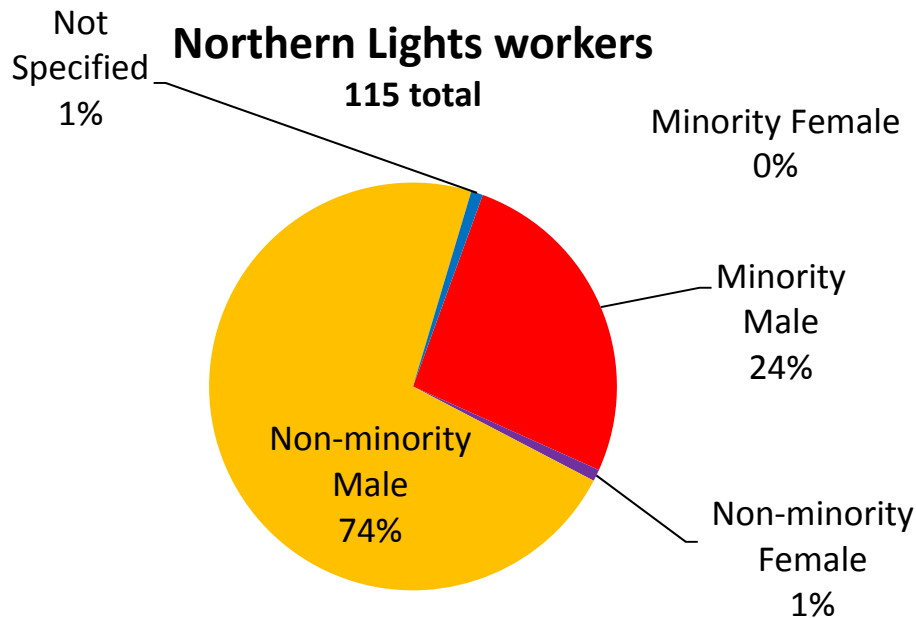
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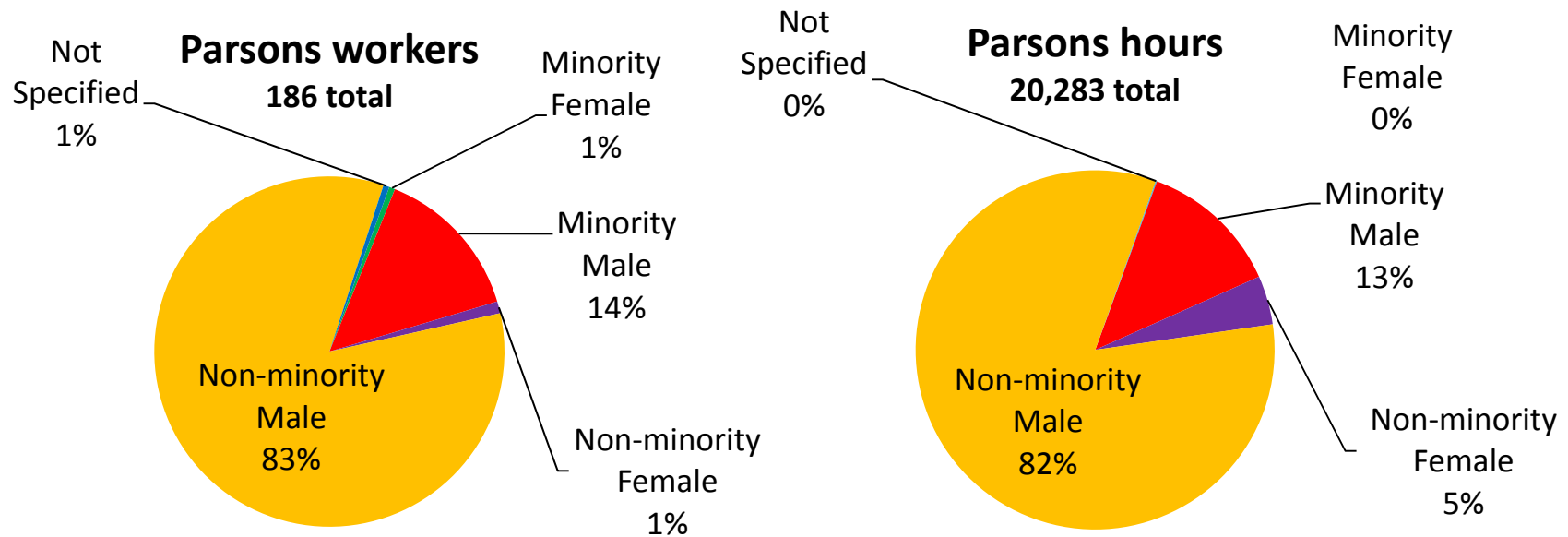


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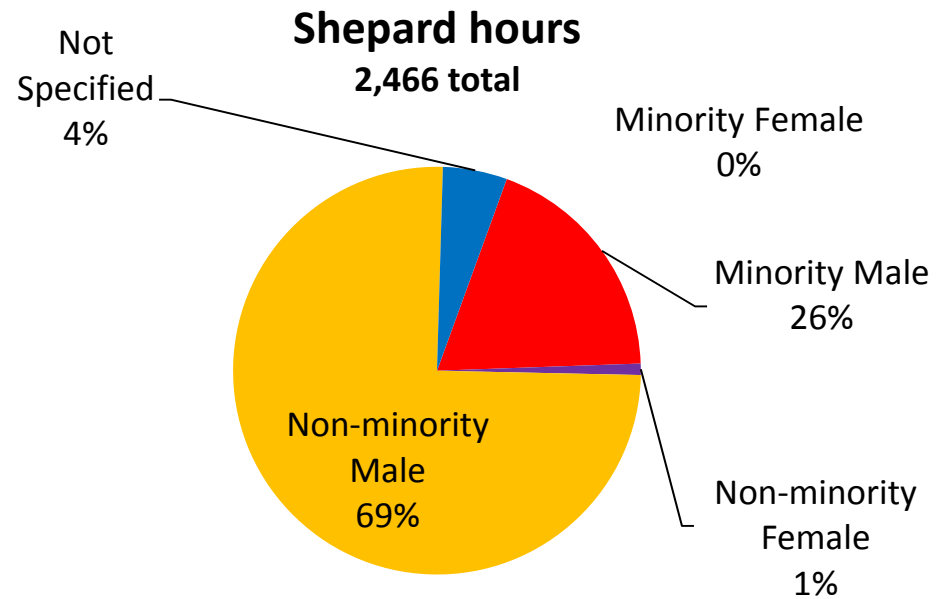
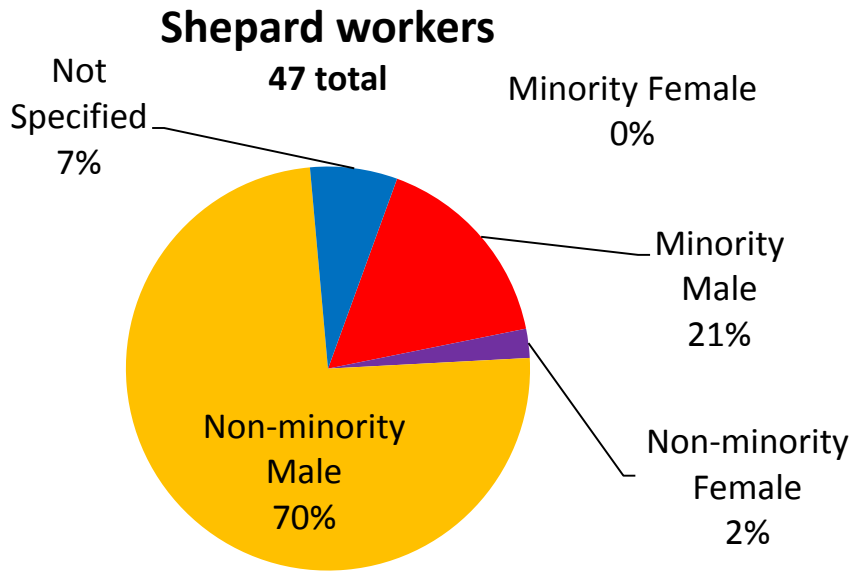
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Date of Award	Prime Vendor	Sub Contractor	CML Branch	Construction or Non-Const.	Classification	Current Award	Prime Current Award	Subcontractor Current Award
4/14/2015	Teemok Construction, Inc. (MAIN)		Main	Construction	Other	\$ 1,066,837.00	\$ 871,537.00	
4/14/2015	Teemok Construction, Inc. (MAIN)	Gray Guy Group LLC	Main	Construction	MBE			\$ 140,300.00
4/14/2015	Teemok Construction, Inc. (MAIN)	BSS Waste	Main	Construction	WBE			\$ 55,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)		Main	Construction	Other	\$ 1,151,498.00	\$ 1,040,498.00	
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MBJ Consultants, Inc.(Cincinnati)	Main	Construction	MBE			\$ 20,000.00
4/14/2015	cHc Manufacturing, Inc. (MAIN)	MasterSource Co., Inc. (Akron)	Main	Construction	Other		\$ 91,000.00	
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)		Main	Construction	Other	\$ 1,449,149.00	\$ 1,169,149.00	
4/14/2015	S. G. Loewendick & Sons, Inc. (MAIN)	NJB Consulting Services Inc.	Main	Construction	MBE			\$ 280,000.00
4/14/2015	Clive E Stephens (MAIN)		Main	Construction	MBE	\$ 22,600.00	\$ 22,600.00	
4/14/2015	Coleman Spohn Corporation (MAIN)		Main	Construction	MBE	\$ 25,000.00	\$ 25,000.00	
4/14/2015	DEH ELECTRIC,LLC (MAIN)		Main	Construction	MBE	\$ 50,000.00	\$ 50,000.00	
6/2/2015	The Blakley Corporation (MAIN)		Main	Construction	Other	\$ 2,725,276.00	\$ 2,268,276.00	
6/2/2015	The Blakley Corporation (MAIN)	Quality Interiors, Inc.	Main	Construction	MBE			\$ 457,000.00
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)		Main	Construction	Other	\$ 4,525,585.00	\$ 3,718,785.00	
5/21/2015	TP Mechanical Contractors, Inc. (MAIN)	Barnett Mechanical Services	Main	Construction	MBE			\$ 806,800.00
6/2/2015	Valley Interior Systems, Inc. (MAIN)		Main	Construction	Other	\$ 2,309,661.00	\$ 1,839,661.00	
6/2/2015	Valley Interior Systems, Inc. (MAIN)	Alpha & Omega Construction Builders	Main	Construction	MBE			\$ 470,000.00
5/21/2015	The Superior Group (MAIN)		Main	Construction	Other	\$ 3,955,021.00	\$ 3,280,421.00	
5/21/2015	The Superior Group (MAIN)	Goldtech of Ohio	Main	Construction	MBE			\$ 349,600.00
5/21/2015	The Superior Group (MAIN)	Electronic Systems Consultants	Main	Construction	MBE			\$ 102,529.00
5/21/2015	The Superior Group (MAIN)	Royal Electrical Construction Corp	Main	Construction	WBE			\$ 222,471.00
6/5/2015	Harold J. Becker Company, Inc. (MAIN)		Main	Construction	Other	\$ 488,382.00	\$ 488,382.00	
7/1/2015	ARCHITECTURAL CONCRETE SOLUTIONS, (MAIN)		Main	Construction	MBE	\$ 743,443.00	\$ 743,443.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)		Main	Construction	Other	\$ 637,991.00	\$ 563,519.00	
6/10/2015	George J. Igel & Company, Inc. (MAIN)	ABK Services LLC	Main	Construction	MBE			\$ 74,472.00
7/9/2015	Centennial Preservation Group, LLC (MAIN)		Main	Construction	Other	\$ 527,812.00	\$ 515,682.00	
7/9/2015	Centennial Preservation Group, LLC (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			\$ 12,130.00
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)		Main	Construction	Other	\$ 125,156.00	\$ 123,856.00	
7/27/2015	Lang Masonry Contractors, Inc. (MAIN)	Columbus Coal & Lime	Main	Construction	WBE			\$ 1,300.00
8/7/2015	Omni Fireproofing Co. LLC (MAIN)		Main	Construction	Other	\$ 130,662.00	\$ 116,714.00	
8/7/2015	Omni Fireproofing Co. LLC (MAIN)	MBJ Consultants	Main	Construction	MBE			\$ 13,948.00
7/30/2015	GreenScapes Landscape Co Inc (MAIN)		Main	Construction	Other	\$ 671,336.00	\$ 621,165.00	
7/30/2015	GreenScapes Landscape Co Inc (MAIN)	TBD	Main	Construction	MBE			\$ 50,171.00
8/11/2015	The Painting Company (MAIN)		Main	Construction	Other	\$ 334,700.00	\$ 269,500.00	
8/11/2015	The Painting Company (MAIN)	Spears Shamrock	Main	Construction	MBE			\$ 65,200.00
4/10/2015	Gudenkauf (MAIN)		Main	Construction	Other	\$ 422,349.00	\$ 343,380.00	
4/10/2015	Gudenkauf (MAIN)	Teltron Design Group	Main	Construction	MBE			\$ 78,969.00
7/6/2015	McDaniel's Construction Corp., Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 647,237.81	\$ 647,237.81	
7/28/2015	DEH ELECTRIC,LLC (NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 1,001,621.00	\$ 1,001,621.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 691,419.00	\$ 537,444.00	
8/28/2015	Sauer Group, Inc. (NORTHERN LIGHTS)	Approved Components & Systems Inc	Northern Lights	Construction	MBE			\$ 153,975.00

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8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 265,000.00	\$ 254,593.00	
8/28/2015	Aggressive Mechanical, Inc.(NORTHERN LIGHTS)	Stotts Mechanical Insulation Inc	Northern Lights	Construction	WBE			\$ 10,407.00
7/24/2015	DSS Services, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 156,492.00	\$ 156,492.00	
8/28/2015	S. A. Comunale Co Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 68,320.00	\$ 68,320.00	
8/7/2015	ARCHITECTURAL CONCRETE SOLUTIONS(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 461,057.00	\$ 461,057.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 409,536.00	\$ 408,036.00	
8/7/2015	The Tarrier Steel Company Inc.(NORTHERN LIGHTS)	XYZ Professional Services	Northern Lights	Construction	MBE			\$ 1,500.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 307,042.00	\$ 238,042.00	
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	Riverfront Building	Northern Lights	Construction	WBE			\$ 33,000.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	SMART Distribution	Northern Lights	Construction	WBE			\$ 23,000.00
8/28/2015	Leidal & Hart Mason Contractors(NORTHERN LIGHTS)	Columbus Coal & Lime	Northern Lights	Construction	WBE			\$ 13,000.00
8/3/2015	Sands Decker Cps LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 5,145.00	\$ 5,145.00	
7/9/2015	National Construction Rentals, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 9,176.46	\$ 9,176.46	
7/10/2015	Modular Space Corporation Db a ModSpace(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 5,962.00	\$ 5,962.00	
7/21/2015	Got 2 Go Portable Sanitation LLC(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 4,919.00	\$ 4,919.00	
9/1/2015	Bo-Mic Enterprises dba BSS Waste(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 15,000.00	\$ 15,000.00	
4/10/2015	US Communications(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 89,839.00	\$ 89,839.00	
5/6/2015	Mark Corbin dba Superior Enterprises(PARSONS)	Saez Trucking	Parsons	Construction	MBE	\$ 329,404.90		\$ 329,404.90
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)		Parsons	Construction	Other	\$ 276,474.83	\$ 274,689.83	
5/14/2015	Thompson Concrete Construction Ltd.(PARSONS)	J & P Paving Masonry Sealant, Inc.	Parsons	Construction	MBE			\$ 1,785.00
5/14/2015	The Tarrier Steel Company Inc.(PARSONS)		Parsons	Construction	Other	\$ 494,110.00	\$ 494,110.00	
5/20/2015	Rockwood Builders, Ltd.(PARSONS)		Parsons	Construction	MBE	\$ 24,000.00	\$ 24,000.00	
5/14/2015	Capital City Electric LLC(PARSONS)		Parsons	Construction	Other	\$ 825,201.00	\$ 570,702.00	
5/14/2015	Capital City Electric LLC(PARSONS)	Goldtech of Ohio	Parsons	Construction	MBE			\$ 244,595.00
5/14/2015	Capital City Electric LLC(PARSONS)	Electronic Systems Consultants	Parsons	Construction	MBE			\$ 9,904.00
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)		Parsons	Construction	Other	\$ 252,807.00	\$ 236,057.00	
6/10/2015	Leidal & Hart Mason Contractors,(PARSONS)	SMART Distribution	Parsons	Construction	WBE			\$ 16,750.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)		Parsons	Construction	Other	\$ 250,600.00	\$ 198,600.00	
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	LJM Enterprises, LLC	Parsons	Construction	MBE			\$ 27,000.00
7/10/2015	Wolfrum Roofing and Exteriors, LLC(PARSONS)	Metal Era	Parsons	Construction	MBE			\$ 25,000.00
6/10/2015	S. A. Comunale Co Inc(PARSONS)		Parsons	Construction	Other	\$ 54,371.00	\$ 54,371.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)		Parsons	Construction	Other	\$ 266,967.00	\$ 253,523.00	
6/19/2015	Aggressive Mechanical, Inc.(PARSONS)	Stotts Mechanical Insulation Inc	Parsons	Construction	WBE			\$ 13,444.00
6/10/2015	Celina Glass Company Inc(PARSONS)		Parsons	Construction	Other	\$ 564,276.00	\$ 452,234.00	
6/10/2015	Celina Glass Company Inc(PARSONS)	Rath Builders	Parsons	Construction	MBE			\$ 93,442.00
6/10/2015	Celina Glass Company Inc(PARSONS)	JLM Wholesale	Parsons	Construction	WBE			\$ 18,600.00
6/19/2015	The Righter Company(PARSONS)		Parsons	Construction	Other	\$ 42,990.00	\$ 42,990.00	
6/25/2015	Williamson Builders Inc.(PARSONS)		Parsons	Construction	MBE	\$ 646,744.80	\$ 646,744.80	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)		Parsons	Construction	Other	\$ 566,686.00	\$ 562,186.00	
6/25/2015	Applied Mechanical Systems, Inc.(PARSONS)	PSC Industrial Contractors	Parsons	Construction	WBE			\$ 4,500.00
7/10/2015	Forum Manufacturing, Inc.(PARSONS)		Parsons	Construction	Other	\$ 78,734.00	\$ 78,734.00	

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5/22/2015	Sands Decker Cps LLC(PARSONS)		Parsons	Construction	Other	\$ 11,770.00	\$ 11,770.00	
5/7/2015	National Construction Rentals, Inc.(PARSONS)		Parsons	Construction	Other	\$ 6,652.21	\$ 6,652.21	
5/7/2015	Modular Space Corporation DbA(PARSONS)		Parsons	Construction	Other	\$ 5,962.00	\$ 5,962.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE	\$ 15,000.00	\$ 15,000.00	
5/14/2015	Bo-Mic Enterprises dba BSS Waste(PARSONS)		Parsons	Construction	WBE	\$ 6,228.00	\$ 6,228.00	
4/10/2015	Crossbow(PARSONS)		Parsons	Construction	MBE	\$ 64,157.00	\$ 64,157.00	
4/10/2015	Crossbow(SHEPARD)		Shepard	Construction	MBE	\$ 47,460.00	\$ 47,460.00	
4/10/2015	US Communications(HILLIARD)		Hilliard	Construction	WBE	\$ 184,020.00	\$ 184,020.00	
4/10/2015	Crossbow(NORTHSIDE)		Northside	Construction	MBE	\$ 88,413.00	\$ 88,413.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 113,037.00	\$ 113,037.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 20,350.00	\$ 20,350.00	
10/29/2014	S. G. Loewendick & Sons, Inc.(PARSONS)		Parsons	Construction	Other	\$ 121,933.00	\$ 121,933.00	
	The Ardit Company(MAIN)		Main	Construction	WBE	\$ 129,032.00	\$ 129,032.00	
9/14/2015	The Wasserstrom company(MAIN)		MAIN	Construction	Other	\$ 14,183.00	\$ 14,183.00	
	Mock Woodworking Co. LLC(MAIN)		MAIN	Construction	Other	\$ 406,880.00	\$ 406,880.00	
	Continental Office Furniture(MAIN)		MAIN	Construction	MBE	\$ 969,229.00	\$ 778,054.00	
	Continental Office Furniture(MAIN)	Precision Industrial Services	Main	Construction	MBE			\$ 191,175.00
	Continental Office Furniture(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 105,758.00	\$ 84,607.00	
	Continental Office Furniture(NORTHERN LIGHTS)	Precision Industrial Services	Northern Lights	Construction	MBE			\$ 21,151.00
	Top Quality Painting Inc(PARSONS)		Parsons	Construction	MBE	\$ 43,719.00	\$ 43,719.00	
	Continental Commercial Floors(PARSONS)		Parsons	Construction	Other	\$ 104,924.00	\$ 81,704.00	
	Continental Commercial Floors(PARSONS)	Precision Industrial Services	Parsons	Construction	MBE			\$ 23,220.00
9/25/2015	Decker Construction Company(PARSONS)		Parsons	Construction	Other	\$ 2,072.00	\$ 2,072.00	
	Chemcote, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 119,610.00	\$ 119,610.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 365,912.00	\$ 344,562.00	
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Tanner Janitorial(Prof Jan Srvs of OH)	Northern Lights	Construction	MBE			\$ 3,500.00
	Columbus Glass & Mirror, Inc(NORTHERN LIGHTS)	Quality Hardware	Northern Lights	Construction	WBE			\$ 17,850.00
	COLUMBUS SPD(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 761,507.00	\$ 599,907.00	
	COLUMBUS SPD(NORTHERN LIGHTS)	Gray Guy Group LLC	Northern Lights	Construction	MBE			\$ 161,600.00
	Top Quality Painting Inc(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 53,504.00	\$ 53,504.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 324,000.00	\$ 252,700.00	
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	LJM Enterprises, LLC	Northern Lights	Construction	MBE			\$ 44,500.00
	Wolfrum Roofing and Exteriors, LLC(NORTHERN LIGHTS)	Metal Era	Northern Lights	Construction	MBE			\$ 26,800.00
	Donley Concrete Cutting Company(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 7,700.00	\$ 7,700.00	
	Anthony Judson Jr. DBA D4Construction(SHEPARD)		Shepard	Construction	MBE	\$ 41,110.00	\$ 41,110.00	
	Bio-Mic Enterprises dba(SHEPARD)		Shepard	Construction	WBE	\$ 12,000.00	\$ 12,000.00	
	George J. Igel & Company, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 554,569.00	\$ 495,869.00	
	George J. Igel & Company, Inc.(SHEPARD)	Midwest Reinforcing Contractors Inc	Shepard	Construction	Other			\$ 2,700.00
	George J. Igel & Company, Inc.(SHEPARD)	ABK Services LLC	Shepard	Construction	MBE			\$ 56,000.00
	Mid-City Electric Company(SHEPARD)		Shepard	Construction	Other	\$ 487,870.00	\$ 338,870.00	
	Mid-City Electric Company(SHEPARD)	Electronic Systems Consultants	Shepard	Construction	MBE			\$ 11,000.00

\*This data is current as of 1/31/16 and subject to change.

Date of Award	Prime Vendor	Sub Contractor	CML Branch	Construction or Non-Const.	Classification	Current Award	Prime Current Award	Subcontractor Current Award
	Mid-City Electric Company(SHEPARD)	Goldtech of Ohio	Shepard	Construction	MBE			\$ 25,000.00
	Mid-City Electric Company(SHEPARD)	DNM Investments	Shepard	Construction	WBE			\$ 113,000.00
	Modular Space Corporation DbA(SHEPARD)		Shepard	Construction	Other	\$ 6,162.00	\$ 6,162.00	
	National Construction Rentals, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 3,040.53	\$ 3,040.53	
	The Tarrier Steel Company Inc.(SHEPARD)		Shepard	Construction	Other	\$ 268,523.00	\$ 268,523.00	
	Lumenomics,Inc(NORTHERN LIGHTS)		Northern Lights	Construction	WBE	\$ 11,348.00	\$ 11,348.00	
	George J. Igel & Company, Inc. (PARSONS)		Parsons	Construction	Other	\$ 14,868.00	\$ 14,868.00	
	Valley Interior Systems, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 448,900.00	\$ 359,100.00	
	Valley Interior Systems, Inc.(SHEPARD)	Alpha & Omega Construction Builders	Shepard	Construction	MBE			\$ 89,800.00
	American Architectural Glass(SHEPARD)		Shepard	Construction	Other	\$ 191,900.00	\$ 174,900.00	
	American Architectural Glass(SHEPARD)	Columbus Window Cleaning	Shepard	Construction	WBE			\$ 5,000.00
	American Architectural Glass(SHEPARD)	J & P Caulking	Shepard	Construction	WBE			\$ 12,000.00
	Sauer Group, Inc.(SHEPARD)		Shepard	Construction	Other	\$ 551,000.00	\$ 439,000.00	
	Sauer Group, Inc.(SHEPARD)	Approved Components & Systems Inc	Shepard	Construction	MBE			\$ 84,000.00
	Sauer Group, Inc.(SHEPARD)	Stotts Mechanical Insulation Inc	Shepard	Construction	MBE			\$ 28,000.00
	Sessley Construction, Inc(SHEPARD)		Shepard	Construction	MBE	\$ 23,140.00	\$ 23,140.00	
11/30/2015	Sunbelt Rentals, Inc(SHEPARD)		Shepard	Construction	Other	\$ 700.00	\$ 700.00	
	Sands Decker Cps LLC(SHEPARD)		Shepard	Construction	Other	\$ 5,000.00	\$ 5,000.00	
	Forum Manufacturing, Inc.(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 62,913.00	\$ 62,913.00	
	Rockwood Builders, Ltd.(NORTHERN LIGHTS)		Northern Lights	Construction	MBE	\$ 24,000.00	\$ 24,000.00	
	Kone Inc.(MAIN)		Main	Construction	Other	\$ 99,800.00	\$ -	
	Peabody Landscape Construction(NORTHERN LIGHTS)		Northern Lights	Construction	Other	\$ 208,789.00	\$ 198,789.00	
	Peabody Landscape Construction(NORTHERN LIGHTS)	TBD Woman-Owned Business Ent.307	Northern Lights	Construction	WBE			\$ 10,000.00
	Badger Daylighting Corp(PARSONS)		Parsons	Construction	Other	\$ 4,800.00	\$ 4,800.00	
	Donley Concrete Cutting Company(PARSONS)		Parsons	Construction	Other	\$ 425.00	\$ 425.00	
	E C Babbert Inc(PARSONS)		Parsons	Construction	Other	\$ 2,142.00	\$ 2,142.00	
	Eagle Tapping Service Inc(PARSONS)		Parsons	Construction	Other	\$ 670.00	\$ 3,670.00	
	HD Supply Waterworks LTD(PARSONS)		Parsons	Construction	Other	\$ 12,676.50	\$ 12,676.50	
	Neenah Foundry Company(PARSONS)		Parsons	Construction	Other	\$ 3,663.31	\$ 3,663.31	
	Select Ventures(PARSONS)		Parsons	Construction	Other	\$ 839.58	\$ 839.58	
	The Olen Corporation(PARSONS)		Parsons	Construction	Other	\$ 1,564.29	\$ 1,564.29	
	Burns & Scalo Roofing Company(SHEPARD)		Shepard	Construction	Other	\$ 343,140.00	\$ 343,140.00	
						<b>\$ 37,652,156.22</b>	<b>\$ 32,409,863.32</b>	<b>\$ 5,145,492.90</b>